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IRIS CORPORATION BERHAD (302232-X) **ANNUAL REPORT** 2015

IRIS CORPORATION BERHAD (302232-X)

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## PROGRESSING WITH SUSTAINABILITY

AT IRIS, SUSTAINABILITY MEANS PROFITABLE, RESPONSIBLE OPERATIONS THAT DO NOT COMPROMISE THE HEALTH OF THE ENVIRONMENT OR ECONOMY OF FUTURE GENERATIONS. IRIS' DEVOTION TO THE 3PS OF SUSTAINABILITY (PROFIT, PEOPLE AND PLANET) FUELS OUR UNRELENTING COMMITMENT TO CREATING LONG-TERM VALUE IN ALL ASPECTS OF OUR BUSINESS.

WE HAVE NOT ONLY INCORPORATED SOCIAL, ECONOMIC AND ENVIRONMENTAL RISKS AND BENEFITS INTO OUR BUSINESS PROCESSES AND DECISION-MAKING, WE ALSO MAINTAIN CAREFUL BALANCE BETWEEN OUR APPROACHES AND OUR CORPORATE VALUES.

## operations review

FY 2015 was a particularly challenging year for Trusted Identification Division. Despite the fiercely competitive market, volatile environment, severe Ebola epidemic in Africa and delayed budgetary disbursements by donors to Tanzania in 2014, the division recorded RM337.12 million in revenue.

Demonstrating the sheer resilience of our committed IRIS team, this division successfully implemented and delivered trusted identification solutions for our overseas projects including:

- Collection of MRP enrolment data and related services incidental to, and distribution of MRP among Bangladeshi citizens in Kingdom of Saudi Arabia and United Arab Emirates
- Contract Signing Ceremony for Additional Equipment and Services between IRIS and the Government of Bangladesh
- Extension of Maldivian passport issuance and integration with Secure Electronic Encoded Document System (SEEDS) (contract between IRIS & OeSD)
- Supply of more than 1 million units of Nigerian ePassports
- Delivery of over 2.5 million Tanzanian eID cards. Delivery will increase significantly for FY 2016 as donors released USD44 million in March 2015 to Tanzania

Domestically, the notable projects that we have secured include Facial Live Capture Project implementation at nine Urban Transformation Centres (UTCs) nationwide from Jabatan Imigresen Malaysia (JIM) and the supply of MyKid and MyTentera cards from Jabatan Pendaftaran Negara (JPN).

As we continue to grow, this division remains focused on quality and innovation. To date, the division has filed over 40 inventions including:

- 2010/0245,034 : Method of reading Machine Readable Zone (MRZ) using Secure Access Module (SAM) for electronic chip based travel document or identification document.
- Pl 2011005352: Machine Readable Passport with a Polycarbonate (PC) Datapage and Method for Making the Same.

## Trusted IDentification





TANZANIA'S EID DATA ENTRY CENTRE IN DAR ES SALAAM, TANZANIA.

IDENCRAFT, END-TO-END SECURE SOLUTIONS FOR ENROLMENT, PERSONALIZATION AND ISSUANCE OF SECURE CREDENTIALS. According to Allied Business Intelligence [ABI] Research, opportunities continued migration to electronic passports will be further boosted by the introduction of new security specifications by ICAO. Global shipments of ePassports are expected to rise to 175 million units in 2019 which represents a compound annual growth rate of 7.6%.

Similarly, with increased concern for safety and security in the market, IRIS is also continuously creating innovative multi-modal biometric solutions, incorporating fingerprint, facial image and iris recognition into IRIS' solutions. For instance, ePassports and eIDs are supplemented with digital photos and fingerprints of their holders whereas smart eGates are developed incorporating fingerprints, facial image and iris to identify the traveller.

This innovative solution is currently the best solution for any industry, especially government solutions where high accuracy and security is required for positive identification. Multi-modal biometrics further promote higher accuracy, increased and reliable recognition, enhanced security, eliminate spoofing and has higher user acceptance whilst ensuring maximum level of accurate authentication. Moving forward, the broad acceptance of multi-modal biometrics ensure it will become the next technical standard.

According to TechSci Research, the global biometrics market is anticipated to reach USD20 billion by 2018. In another recent study by Strategic Defence Intelligence [SDI], e-governance is set to drive the government biometrics market to USD6.9 billion by 2024, almost doubling from USD3.6 billion in 2014. In terms of technology, fingerprint identification is expected to account for 43% of the biometrics market. With a share of 26%, facial recognition comes second and iris identification is third with 13.2%.

For these reasons, the division foresees significant growth opportunity in Trusted Identification. With our experience, expertise and innovative products and solutions, the division is well-equipped to leverage on the above market opportunities to improve revenue and increase market share.



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OFFERING VARIOUS PAYMENT CARD TYPES: CREDIT, DEBIT, CHARGE, PREPAID AND ATM CARDS.

SECURE, CONVENIENT AND RELIABLE PAYMENT CARD SOLUTIONS.



Payment & Transportation

For FY 2015, the Payment and Transportation Division has achieved solid growth with total revenue amounting to RM38.4 million, a 2% increase from RM37.8 million in FY 2014. This can be attributed to rapid urbanization, increased demand for better transportation infrastructure and the continued transition from plastic cards to chip cards.

In the Payment business, we have achieved steady growth for FY 2015, which was supported by successful initiatives and breakthroughs on expanding the existing customer base alongside with strong internal capabilities and increased capacities. Early this year, IRIS has been assessed and approved by American Express® to emboss and personalize AMEX branded credit or charge cards. With the new accreditation by American Express along with the current certification by international credit card institutions MasterCard and Visa, IRIS is now able to offer a wider choice of EMV products within its secure high-quality EMV card manufacturing and personalization facilities.

In FY 2015, the division is supplying EMV card and personalization solutions to Maybank, Bank Simpanan Nasional, HSBC, Bank Muamalat and Bank of China.

Bank Negara Malaysia has mandated that the current signature-based credit cards be migrated to chip and pin-based to enhance the security of e-payment transactions, Based on this requirement, it is expected that there are more than 10 million cards to be migrated from July 2015 to December 2016. Beyond this, it is expected that more than 30 million cards need to be replaced by December 2017.



In addition to payment solutions, IRIS in a joint venture with Global Blue, introduced GST refund services to Malaysian retailers. According to research made by Global Blue a foreign customer spends seven times more than a domestic customer. As outlined in the Tourism NKEA (National Key Economic Area), Malaysia targets 36 million of tourist arrivals and RM168 billion in receipts by 2020.

In response to the needs of transport operators and local authorities to skilfully manage multi-modal, multi-operators and interoperable public transportation projects, IRIS has the right, reliable, integrated and multi-modal ticketing solutions that can be adapted for different projects. We offer a comprehensive transportation and transit ticketing system that includes cutting edge software, ticket/token vending machines/kiosks, contact/contactless cards and readers and point of sale systems. The security and reliability of our Automatic Fare Collection [AFC] solution can help to safeguard transit and bus operators against ticket fraud and improve their profitability immediately.

For FY 2015, we continue to put the customer first by ensuring the transport ticketing system is planned and designed around their needs and expectations, which significantly improves our customer service levels. Some of the notable projects that we've managed to secure include:

- Supply, Delivery, Installation, Testing, Commissioning and Warranty of One Hundred Twenty (120) units of Electronic Ticketing Machine (ETM) for RapidBus
- Supply of 150,000 MyRapid cards to Prasarana Malaysia Berhad
- Supply of 550,000 tokens to Prasarana Malaysia Berhad
- Supply of 4 million cards and 4 units of IRIS Initializer Machine to Touch 'n Go Sdn Bhd

With strong domestic market presence, technology leadership and quality solutions, the Payment and Transportation Division is well positioned to tap into the market opportunities for sustainable profitable growth.

## operations review

Farming in the South East Asia region has become increasingly sophisticated over the last decade. The demand for eco-friendly and sustainable systems for farming provides good growth opportunity for the Food & Agro Technology Division.

In addition, rising incomes and the growing population in the developing world is spurring demand for food. According to the United Nations, in the period 2005-2030, food demand is projected to increase by 50% fuelled by a projected global population growth of 27%.

In Malaysia, the population grew 53% in 20 years - from 18 million in 1990 to over 30 million in 2015 with over 33 million predicted by the end of this decade. In 2020, some 75% will live in Kuala Lumpur and other major cities in Malaysia.

To address these challenges, IRIS has developed a solution by transforming urban spaces like rooftops into an urban farm with vegetables, fruits and fish. Better known as City EcoFarm, the multi-crop farm utilizes IRIS Sustainable Integrated Farming methodology and IRIS Autopot system.

## Food & Agro Technology





SAFE, GOOD FOOD WITH IRIS AUTOPOT SYSTEMS.

FOOD FOREST FARM SELLS OVER 70 FRESHLY HAND-PICKED FARM PRODUCE VARIETIES TO PREMIUM SUPERMARKETS IN KLANG VALLEY AND SINGAPORE. Each City EcoFarm embodies all that is good about urban rooftop farming — an attempt to respond to the scarcity of land or underutilized space, greening of concrete jungles, feeding city dwellers, localizing food production, bringing communities together and sharing knowledge. It invites us to imagine what would be possible if this became a part of our cities and food production chain.

The division also had an exciting breakthrough in the past year – our self-contained SmartPot for home use is now available in retail outlets across the Klang Valley. We are in the process of growing our reach to encompass the entire country.

In addition to our Rimbunan Kaseh and Sentuhan Kasih programmes, we have also successfully delivered new projects with various private and government linked agencies, the most recent being the latest addition to our proud family of farms in Chuping, Perlis.

This year has also seen us streamline our operations to achieve significant cost savings. Our journey from small-scale farmers to large-scale nationwide commercial farming has seen us face challenges and emerge with new found expertise on not just the farming components but also on project delivery. We are now continually fine tuning & tweaking our farm components to maximize value to stakeholders.

The result from such exercises has seen us eliminate low-value crops & livestock to focus on high value crops and fishes in addition to improving the harvest yields. We have also increased our consistency in producing agricultural produce that meets the ever discerning consumer's demand. Our JV farm in Sigar Highlands, Food Forest Farm, is successfully growing high quality and pesticide-free farm produce for premium markets using IRIS Autopot System.

For FY 2015, the unpredictable weather extremes in Malaysia with devastating flood and long droughts coupled with high pre-operating set-up expenses and long gestation period for Rimbunan Kaseh's farms, impacted the revenue and profit for this division. However, this division is poised for positive growth due to strong market demand for its products and has implemented various initiatives to mitigate operational risks, increase farm production and streamline operations.

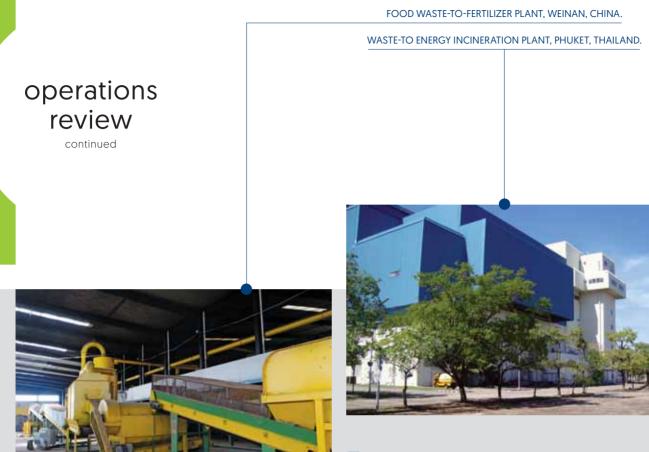


IRIS CITY ECOFARM ON THE ROOFTOP OF IRIS SMART TECHNOLOGY COMPLEX.

IRIS SMARTPOTS ARE ON SALE ACROSS THE KLANG VALLEY.







## Environment & Renewable Energy

As a turnkey provider, the Environment & Renewable Energy division offers technology-driven solutions that address the challenges of diminishing resources and preserving the environment for future generations.

Over the years, we have partnered with governments and municipalities to provide wastemanagement and renewable energy solutions. Our solutions offer a sustainable and environmentally-friendly alternative to unsanitary landfills. In addition to mitigating rising levels of urban waste, the processing plants can also generate clean, renewable energy in return.

In Phuket, our waste-to-energy incineration plant continues to operate, converting 700 tonnes of municipal waste per day into 9MW of electricity into the local grid. The plant is the first successful waste-to-energy facility in Thailand, and has been operating since 2013.

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THE COMPLETED 200 TONNES PER DAY SERTIK SANITARY LANDFILL IN BENTONG, PAHANG.







In Weinan, China, our food waste-to-fertilizer plant has the capacity to process up to 450 tonnes of food waste per day into organic fertilizer. The division is now in talks to further expand the project by manufacturing and supplying the machinery to build more plants in China.

The growth potential for this division is high since the Food and Agriculture Organization of the United Nations estimates that "a third of all the food produced in the world is never consumed," totaling about 1.3 billion tons of waste a year. In China, newfound wealth and cultural practices present a challenge in controlling the tremendous waste. While reduction of waste is the primary concern, innovative methods to convert waste into useful products have recently been developed. Our organic waste digester prevents food waste from releasing harmful greenhouse gases, while producing useful organic fertilizer as the end product.

Locally, we have constructed our first sanitary landfill in Bentong, Pahang. The 100 acre site was cleared and rebuilt to include new treatment and containment systems, and resumed operations in August 2014.

In FY 2015, this division reported revenue of RM43.9 million, an increase of 17% in revenue from RM37.6 million in FY 2014. Although the revenue increased, this division recorded a loss of RM22 million mainly due to the disposal of Amata Waste-to-Energy Incineration Plant (incurred loss of RM5.1 million), higher expenses due to Phuket plant's upgrades and additional investments to expand the Weinan plant.

## operations review

continued

Industrialised Building System (IBS) is the adoption of building industrialisation and prefabrication of components in building construction. IBS is defined as a construction technique in which components are manufactured in a controlled environment (on or off-site), transported, positioned and assembled into a structure with minimal additional site work.

The IRIS KOTO IBS division is focused on innovating, designing, manufacturing and distributing building materials and components that continue to speed up and simplify construction.

In Malaysia, the use of IBS as a method of construction is evolving. Undoubtedly, the benefits of IBS as a modern method of construction are numerous and far reaching. A few of these benefits include reduced construction time, improved site management, and decreased wastage.

### KOTO Industrialised Building Systems



KOMPLEKS PERUMAHAN KAKITANGAN FELDA IN FELDA CHINI TIMUR, PAHANG - 5 BLOCKS OF 4 STOREY WALK-UP APARTMENTS COMPLETED USING IRIS KOTO IBS AS INFILL WALLS. FY 2015 revenue from the division increased by 44% to RM9.63 million. This can be attributed to supplying privately-held construction projects, fulfilment of Rimbunan Kaseh and Sentuhan Kasih FELDA projects, and various property development projects, especially in Oceania.

Malaysia's construction industry at RM102.2 billion contributes almost 10% to the nation's GDP. We are navigating a strategic roadmap which ensures that we optimise and flex our manufacturing and distribution abilities to capture larger market share. At the same time, we are working with other IRIS divisions and industry partners to deliver on a tactical goals set by the management of IRIS.

With the unveiling of the 11th Malaysia Plan projecting robust double-digit growth of 11.1% in the infrastructure and residential subsectors of the construction industry, we look forward to replenishing our order book and broadening our customer base.

We are also ramping up product development and strengthening our product line-up as IRIS KOTO IBS steadily gains mainstream acceptance and visibility in the industry segment and markets in which we operate. In particular, we are excited about forging new and stronger ties with property developers as well as building and construction players in the private sector.





NEW DESIGN, AFFORDABLE HOME IN DESA RIMBUNAN KASEH BATU HAMPAR, REMBAU, NEGERI SEMBILAN - SINGLE STOREY, 1000 SQ. FT. WITH 3 BEDROOMS AND 2 BATHROOMS.

CARNATION VILLA IN GEREHU HEIGHTS, PAPUA NEW GUINEA – SINGLE STOREY, 1500 SQ. FT. WITH 4 BEDROOMS AND 3 BATHROOMS.





HOMES AND MODERN INTEGRATED FARM IN DESA RIMBUNAN KASEH BATU HAMPAR, REMBAU IN NEGERI SEMBILAN.

HOMES & MODERN INTEGRATED FARM IN SENTUHAN KASIH FELDA CHINI TIMUR IN PAHANG.



### Sustainable Development

The Malaysian property development sector plays an important role in generating wealth for the country. In addition, the building and construction industry is catalysed by major capital expenditure projects driven by government's Economic Transformation Programme (ETP) and public-private partnership (PPP) mega-projects.

The 2005 World Summit on Social Development identified the three pillars of sustainability to be economic development, social development and environmental. IRIS' Sustainable Development division has an important part to play in the balanced development of social and economic infrastructures as well as the preservation of environments. The division oversees both international and Malaysian property turnkey and development projects.

In Malaysia, we began by transforming rural spaces into pockets of sustainable communities through what is now internationally known and recognised as the Rimbunan Kaseh Smart Village template. To date, IRIS has helped the government of Malaysia implement 5 locations with 4 more currently under construction. Each Rimbunan Kaseh is designed to catalyse and stimulate socio-economic growth, job creation, entrepreneurial activities, and improve connectivity.

ARTIST'S IMPRESSION OF GEREHU HEIGHTS NEIGHBOURHOOD IN PORT MORESBY, PAPUA NEW GUINEA.





In Kuala Lumpur, we are teaming up with Technology Park Malaysia (TPM) Corp Sdn Bhd, a government agency under the Ministry of Science, Technology and Innovation (MOSTI), to jointly invest, develop, construct and manage a 28.89 acre development for residential student accommodations. The JV has proposed an initial investment sum estimated at RM130 million for the first phase of the project on a parcel of land in Phase 3 TPM Bukit Jalil.

In Papua New Guinea (PNG), development continues in Gerehu Heights, a 290-villa gated and guarded community in Port Moresby featuring use of IRIS KOTO IBS while plans are underway to construct Ilimo City, a satellite township initiative in PNG's Central Province.

In all our projects, we are delivering sustainable designs that provide stakeholder profitability, employee well-being, environmental stewardship and operating cost reduction.

Project implementations In FY 2015 increased the division's revenue by 40% to RM105 million.

## operations review

continued

IRIS Education division, through the rebadged and refreshed Seri Stamford College Sdn Bhd (Seri Stamford), remains wholly dedicated to providing superior quality education and training for industryrelevant skills.

Seri Stamford has a well-earned reputation of producing employable graduates who meet the demands of job markets across all industries.

April 2015 marked the unveiling of the Malaysia Higher Education Blueprint 2015-2025 by the Malaysian Ministry of Education. As a comprehensive plan for the development and growth of the higher education sector, the blueprint sets out to create a higher education system that ranks among the world's leading higher education systems and enables Malaysia to compete globally. Seri Stamford is well poised to join the evolution.

Having relocated its flagship campus from Petaling Jaya to Plaza Menjalara, Kuala Lumpur, Seri Stamford now operates in the heart of the bustling Bandar Menjalara township adjacent to established neighbourhoods of Desa ParkCity, Bandar Sri Damansara, Taman Tun Dr Ismail and Damansara Perdana.

## Education





GROUP PHOTO - ACADEMIC BOARD OF SERI STAMFORD COLLEGE.

NEW LIBRARY AND RESOURCE CENTRE AT SERI STAMFORD COLLEGE, PLAZA MENJALARA CAMPUS IN BANDAR MENJALARA, KUALA LUMPUR.



In FY 2015, the division recorded RM4.25 million in revenue and incurred higher costs for operations mainly due to expenses for relocation, renovation and fitting out academic, administrative and community facilities at Seri Stamford.

Seri Stamford is a MyQUEST 6-STAR rated Private College with strong partnerships with many international institutions of higher learning to bring more international twinning courses to students across the affordability spectrum. Recent collaborations include a knowledge exchange and development with the Institute for Business and Information Kosgoro 1957 of Indonesia [IBI-Kosgoro57] and the introduction of Keiser University, USA as a new partner university. We continue to expand our network of global partnerships to build and offer enriching learning experiences for all our students.

Moving forward, we expect to recruit students through our strong local and global associations – in particular, we anticipate intakes from FELDA, Papua New Guinea, Indonesia and our African partner nations.



NEW INTAKE OF SERI STAMFORD COLLEGE STUDENTS AT PLAZA MENJALARA CAMPUS.

SERI STAMFORD BUILDING AT PLAZA MENJALARA.





## PROGRESSING WITH RESILIENCE

AT IRIS, WE ARE EMBRACING NOT ONLY PROGRESS BUT CHANGE. WE KNOW THAT GROWTH REQUIRES A GREATER APPETITE FOR RISK AND WE ARE FLEXIBLE ENOUGH TO REORIENT OURSELVES TO CONTINUE DELIGHTING OUR CUSTOMERS. IRIS CONTINUES TO THRIVE IN CONSTANTLY VOLATILE BUSINESS ENVIRONMENTS AND FACE OUR HURDLES HEAD-ON WITH AN OPTIMISM, TENACITY AND RESILIENCE.

## chairman's statement

#### **Dear Shareholders**

Financial Year 2015 (FY 2015) was a grueling year for the IRIS Group. Uncertainties in the global economy coupled with irrational competition combined to present an extremely challenging operating environment.



Despite these significant challenges, IRIS displayed remarkable resilience, demonstrated unwavering dedication and focus to delivering technology-driven solutions that will enrich lives and change the world for the better. We are committed to sustainability by improving business performance, product innovation, community action and environmental stewardship.

The Board and IRIS Management team know that in order to position IRIS for market leadership in all its businesses, we need to continue to innovate, improve and differentiate our businesses. Each of IRIS' seven business divisions has in place proprietary innovations, passionate and talented team and exponential growth potential. Thus, the IRIS Group is well-positioned to expand our businesses organically and to address challenges that the Group will face in FY 2016.

#### **GROUP RESULTS**

Several factors, many beyond our control, impacted our revenue and increased our costs. These included the severe Ebola virus epidemic in Africa, unpredictable weather extremes in Malaysia with devastating floods and long droughts, and the delayed budgetary disbursements by donors to Tanzania.

Due to challenging operating environment and fiercely competitive market, IRIS recorded a slight decline of 2% in revenue from RM573.2 million in FY 2014 to RM564.5 million, mainly because of revenue decrease in Trusted Identification Division.

The Group recorded a loss before taxation of RM17.2 million from profit of RM35 million in FY 2014, mainly due to higher pre-operating costs in relation to the Bangladesh MRP Passport Outsourcing Project and Malaysia GST TRS implementation (the revenue of these projects will be generated

in the next FY), loss from disposal of Amata Waste-to-Energy Incineration Plant, higher charges related to impairment of goodwill and impairment loss on receivables. Loss after taxation was RM23.7 million in FY 2015, compared to profit after taxation of RM18.6 million in FY 2014.

Despite the challenging market environment, delayed donor assistance in Tanzania and fears over the Ebola epidemic which impacted our Guinea ePassport project, the Trusted Identification division recorded a revenue of RM337.12 million and successfully delivered over 1 million units of Nigerian ePassports and over 2.5 million Tanzanian eID cards, demonstrating the sheer resilience of our dedicated IRIS team. Domestically, this division secured new projects to supply MyKid and MyTentera cards to Jabatan Pendaftaran Negara (JPN) and continue to have steady income from the Malaysia ePassport and Malaysia driving license projects.

This division's revenue is expected to increase with recurring income from existing international and domestic contracts and growth opportunity in trusted identification since the global biometrics market is anticipated to reach USD20 billion by 2018, according to TechSci Research.

The Payment and Transportation Division continues to grow with an increase of 2% in revenue from RM37.8 million in FY 2014 to RM38.4 million due to strong demand for our quality banking cards, payment cards and Automatic Fare Collection (AFC) products and solutions.

Both IRIS' traditional core businesses, Trusted Identification and Payment & Transportation Divisions remain as the highest revenue contributor representing 67% with combined revenues of RM376.8 million.

The Sustainable Development Division's revenue increased by 40% from RM75.1 million in FY 2014 to RM105 million, due to an increase in projects delivery. Although there were unpredictable weather extremes in Malaysia, the division successfully delivered five Rimbunan Kaseh projects for the Government of Malaysia with four more currently under construction. Our maiden venture in Papua New Guinea (PNG) will be another growth opportunity as we expect to generate revenues from the 290-villas for the Gerehu Heights Project and Ilimo City, a satellite township project in PNG.

IRIS KOTO IBS (Industrialized Building System) Division achieved 43% revenue increase mainly by supplying panels for IRIS Sustainable Development's projects. Together, Sustainable Development and IRIS KOTO IBS Divisions generated RM114.6 million of revenue in FY 2015. Two years ago, these businesses represented 14.9% of our revenue. Today, that has risen to 20.3% of IRIS' revenue.

The Food & Agro Technology Division's revenue and profit was affected by severe weather condition in Malaysia, delay in Rimbunan Kaseh's farm projects' operations and high pre-operating set-up expenses for Rimbunan Kaseh's farms.

The Education Division, through the rebadged and refreshed Seri Stamford College Sdn Bhd (Seri Stamford), recorded a revenue of RM4.25 million in FY 2015. This divisions' loss was mainly due to Seri Stamford's high one-time relocation, renovation and set-up costs at its new facilities at Plaza Menjalara, Kepong. This division has strong positive trajectory growth as we capitalize on our strong local and global associations to recruit students from FELDA, Papua New Guinea, Indonesia and our African partner nations.

The Environment & Renewable Energy Division recorded an increase of 17% in revenue from RM37.6 million to RM43.9 million in FY 2015. Its Waste-to-Energy Incineration plant in Phuket, Thailand is now generating steady positive revenue to the Group after initial disruptions to its operations due to upgrading works. This division also incurred loss from the disposal of Amata Waste-to-Energy Incineration Plant and higher expenses due to Phuket plant's upgrades.

In its pursuit for growth, the Group takes cognizance of the associated risks and will ensure the necessary risk mitigating initiatives are put in place to manage such risks. For example, to mitigate credit risk, we are shortening trade cycles, implementing diligent debt collection processes and tightening credit application procedures. We are also mitigating operational risk by continuously improving product and service delivery cycles in customer service and by implementing stricter inventory control.

Since simplification is the catalyst for improvement in operating performance, we will run IRIS in a simpler, faster and more accountable way and focus on efficiency, speed and market impact. We aim to increase revenues by bringing new products and solutions to the market faster, by undertaking initiatives to secure more new projects and by expediting projects implementation.

As we end one difficult year and brace ourselves to face another equally challenging year ahead, we are cognisant of the potential challenges. We are already implementing more cost containment measures to drive down operating and administrative costs and executing more intense and targeted efforts to further increase efficiencies.

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#### **GROUP RESULTS** [CONTINUED]

The Board remains confident that IRIS will perform with our resilient business model and continue to leverage on our Global Footprint in 35 countries. To ensure sustainable profitability, we will continue to strengthen our market position, accelerate business innovation and align what is good for our business with what is good for society and the planet.

#### **CORPORATE DEVELOPMENTS**

Corporate proposals reported during FY 2015 were:

(a) Acquisition of issued and paid-up share capital of Seri Stamford College Sdn Bhd (formerly known as Stamford College (PJ) Sdn Bhd) and Stamford College (Malacca) Sdn Bhd

The Company had on 26th May 2014 paid the consideration sum of RM2,250,000, being the balance sum of the total cash consideration of RM2,250,000 for the acquisition of 51% of fully paid-up ordinary shares of Seri Stamford College Sdn Bhd [formerly known as Stamford College [PJ] Sdn Bhd] ("SSC"] and Stamford College [Malacca] Sdn Bhd ("SCM"]. SSC and SCM hereby become the subsidiaries of the Company and their principal activities are involved in educational field.

#### (b) Disposal of the entire issued and paid-up share capital of Epoch Energy Technology Sdn Bhd

The Company had on 2nd June 2014 entered into a Share Sale Agreement ("Agreement") with Armada Setiajaya Sdn Bhd (Company No. 1090617) for the disposal of its entire 11,257,000 ordinary shares ("Sale Shares") in its subsidiary Epoch Energy Technology Sdn Bhd ("Epoch") for a total cash consideration of RM3,000,000 and Epoch ceased to be a subsidiary of the Company.

#### (c) Divestment of Versatile Creative Berhad of 25% equity interests

IRIS Healthcare Sdn Bhd ("IHSB"), a wholly-owned subsidiary of the Company, had on 18th September 2014 disposed 27,660,770 ordinary shares of Versatile Creative Berhad ("VCB") to Rica Holdings Sdn Bhd ("RHSB"), representing 25% equity interest in VCB for a disposal consideration of approximately RM15.2 million. Pursuant thereto, the Company equity interests in VCB were diluted from 71,470,815 VCB shares (64.6%) to 43,810,045 VCB shares (39.6%). Accordingly, VCB ceased to be a subsidiary of IHSB.

## (d) Acquisition of issued and paid-up share capital of IRIS Global Blue TRS Malaysia Sdn Bhd (formerly known as Global Blue TFS Malaysia Sdn Bhd)

IRIS Information Technology Systems Sdn Bhd ("IITS"), a wholly-owned subsidiary of the Company, had on 10th September 2014 acquired 51% of the issued and fully paid-up shares of RM1.00 each in IRIS Global Blue TRS Malaysia Sdn Bhd ("IGB") (formerly known as Global Blue TFS Malaysia Sdn Bhd) for a total cash consideration of RM51. IGB's day-to-day operations are currently managed by the Global Blue SA, a company incorporated in Switzerland and Global Blue SA holds the remaining 49% equity interests in IGB. IGB is now an associate of the Company and its business activity is to undertake the business of providing the Goods and Services Tax ("GST") Refund Services to foreign travelers in Malaysia.

#### (e) Acquisition of issued and paid-up share capital of Northern Shine Holding Limited

The Company had on 31st October 2014 acquired 10 ordinary shares, representing 100% equity interests in Northern Shine Holdings Limited ("NSH"), a company incorporated under the laws of the British Virgin Island, for a total cash consideration of USD4,950,000 (or equivalent to RM17,577,000). NSH's principal business is involved in investment holding.

#### (f) Disposal of IPE Insulation (M) Sdn Bhd

IRIS Koto (M) Sdn Bhd, a subsidiary of the Company, had on 31st March 2015 disposed of its entire shareholdings of 900 ordinary shares representing 90% of the issued and paid-up ordinary shares of IPE Insulation (M) Sdn Bhd ("IPE") for a total cash consideration of RM1,500,000.00. IPE ceased to be a subsidiary of the Company.

#### (g) Acquisition of Plaman Resources Limited

The Company had on 20th March 2015 completed the acquisition of 700 ordinary shares, representing 70% equity interests in Plaman Resources Limited ("PRL"), a company incorporated in New Zealand, for a total cash consideration of approximately AUD5.65 million (or equivalent to RM16,501,192). PRL's principal business is involved in mining business.

chairman's

statement

continued

#### COMMITMENT TO QUALITY AND EXCELLENCE

The IRIS Group's dedication to continuous quality and excellence has long been a key contributing factor to the long-term success of the Group and the Group continues to receive external recognition and accolades on this. In FY 2015, the notable awards and certifications that were received by the Group included the following:

- Malaysia's Best Employer Brand 2015
- American Express Global Certification Programme for Plastic Card Embossing and Personalisation 2015
- Mastercard Global Vendor Certification for Card Manufacturing and Personalisation 2015
- Visa Approved Global Vendor Certification for Card Manufacturing and Personalisation 2015

The IRIS Group is also delighted and honoured that Datuk Tan Say Jim, the IRIS Group Managing Director and CEO, was bestowed The Peak Magazine's Innovation Award in 2014. Datuk Tan's well-deserved recognition by The Peak Magazine highlights our bold growth and innovation as an organization.

The IRIS Group recognizes the importance of delivering consistent service and product quality. These awards reaffirm our strong commitment and we will continue our relentless pursuit of the delivery of excellence to all our stakeholders.

#### **THE BOARD**

On 4 June 2015, Datuk Noor Ehsanuddin Bin Hj Mohd Harun Narrashid and Datuk Nik Azman Bin Mohd Zain have been appointed as Non-Independent Non-Executive Directors.

On behalf of the Board of Directors, I am pleased to welcome Datuk Noor Ehsanuddin Bin Hj Mohd Harun Narrashid and Datuk Nik Azman Bin Mohd Zain to the Board of IRIS Corporation Berhad.

Datuk Noor Ehsanuddin Bin Hj Mohd Harun Narrashid graduated with a Degree in Civil Engineering and Mechanics from Southern Illinois University, Carbondale, USA and has vast experience in management and engineering and also a Member of Parliament for the Kota Tinggi constituency.

He is currently the Director in FELDA, FELDA Global Ventures Holdings Berhad, MSM Malaysia Holdings Berhad, Encorp Berhad and FELDA Investment Corporation Sdn Bhd.

Datuk Nik Azman Bin Mohd Zain graduated with a Bachelor of Science [Hons] from University Malaya and Master of Administration from Roth Graduate School of Business, Long Island University in New York, and has extensive experience in management and consulting skills and also serves as an integral member of the panel of judges and moderator for the Prime Minister's SME Innovation Award.

He is currently the Director in FELDA Investment Corporation Sdn Bhd.

Datuk Kamaruddin Bin Taib has retired from the Board during the last Annual General Meeting while Muhammad Sufi Bin Mahbub has resigned from the Board and Datuk Faizoull Bin Ahmad has vacated his Board seat during the year. The Board would like to record its appreciation for the invaluable contributions these gentlemen had made during their tenure with the Group.

#### **SPECIAL THANKS**

In summary, FY 2015 has been a challenging year for the IRIS Group. Thanks to supportive customers, suppliers, steadfast partners, resilient IRIS employees stationed at home and abroad, IRIS was able to navigate the challenging business conditions with optimism, tenacity and resilience.

I feel incredibly proud to be part of the IRIS Group that has so much determination and drive, and have overcome every challenge with unbridled passion and dedication to thrive in the toughest of times. My heartfelt thanks to all our employees for their commitment, passion and resilience.

On behalf of the Board, I would like to extend my deepest gratitude and appreciation to all stakeholders for their unwavering support and confidence in IRIS. As we forge ahead, I am confident that the Group will continue to accomplish its objectives of generating strategic growth and build a long-term sustainable future for our businesses.

TAN SRI RAZALI BIN ISMAIL CHAIRMAN





## PROGRESSING WITH STRENGTH

BY FOCUSSING ON HIGHER-GROWTH EMERGING MARKETS, WE ARE COLLABORATING WITH MORE AND MORE GOVERNMENTS AND PARTNERS ACROSS THE GLOBE. OUR INTERNATIONAL REACH OF 35 NATIONS IS POWERED BY OUR MULTI-FACETED APPROACH WHICH CONSIDERS EACH COUNTRY'S UNIQUE PROFILE AND GOALS. NORTH

AMERICA

Bahamas, Canada,

United States

**EMBRACING PROGRESS** 

## our global footprint

Customer Satisfaction in

35 COUNTRIES worldwide

## 96.1 million

As of March 2015, we have delivered more than 96.1 million pieces of eID and/or Card-based driving licenses



As at March 2015, we have delivered more than 76.9 million pieces of ePassport and/or Inlay to 13 countries Italy, Netherlands, Norway, United Kingdom

ASIA

Afghanistan, Bangladesh, Bhutan, Cambodia, China, Indonesia, Kazakhstan, Malaysia, Maldives, Myanmar, Saudi Arabia, South Korea, Thailand, Turkey, Turkmenistan, United Arab Emirates, Uzbekistan

AFRICA

Egypt, Guinea Conakry, Kenya, Nigeria, Senegal, Somalia, Tanzania

> Australia, New Zealand, Papua New Guinea, Solomon Islands

OCEANIA

## 197 thousand

As at March 2015, more than 197 thousand of contact/contactless card readers and devices sold to 28 countries



As of March 2015, more than 1.71 million sq. ft of residential/ commercial/school spaces were built using IRIS KOTO IBS Panels

## 608 acres

As of March 2015, 608 acres of rural space have been transformed by IRIS Sustainable Development Division in Malaysia

25

EUROPE

#### Enriching Lives, Sustainable Future

IRIS envisions a sustainable future for all. To fulfil a vision of a sustainable future, we embarked on a journey to discover, develop and deploy a portfolio of products and solutions that will enrich lives and change the world for the better.

#### TRUSTED IDENTIFICATION, PAYMENT AND TRANSPORTATION DIVISIONS

ENVIRONMENT AND RENEWABLE ENERGY DIVISION

## corporate profile

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Established in 1994, headquartered in Kuala Lumpur, Malaysia, listed on Bursa Malaysia (ACE Market) since 2002 and MSC-status technology innovator, system integrator and manufacturer, IRIS envisions a sustainable future for all. To fulfil our vision of a sustainable future, we embarked on a journey to discover, develop and deploy a portfolio of products and solutions that will enrich lives and change the world for the better. One of our greatest assets is our dedicated team that has made its mark for being both experienced as well as very agile, adapting our products and solutions to suit the needs of our customers globally.

IRIS is a technology integrator and innovator with sustainable, comprehensive solutions for trusted identity, secure payments, transportation, waste management, renewable energy, building solutions, food security, agriculture, sustainable development and education.

Our core values of Passion, Assertion, Genuineness, Innovation and Compassion are what drive our 7 business divisions to continually work towards providing viable, innovative and sustainable solutions to everyday problems. FOOD AND AGRO TECHNOLOGY DIVISION

KOTO INDUSTRIALISED BUILDING SYSTEMS DIVISION

SUSTAINABLE DEVELOPMENT DIVISION

**EDUCATION** DIVISION

Subsidiaries of IRIS GroupAssociate companies of IRIS Group



## group financial summary

Summary of Financial information	2015 RM'000	2014 RM'000	2013 RM'000	2012 RM'000	2010 RM'000	2009 RM'000
REVENUE	564,491	573,237	537,066	483,790	366,110	331,728
[Loss]/Profit before taxation	(17,253)	35,085	34,029	58,077	42,587	30,421
[Loss]/Profit after taxation	(23,698)	18,635	18,436	40,844	28,031	15,581
Total Equity attributable to						
owners of the company	546,862	550,141	416,059	402,678	346,524	308,373
Non-current assets	612,741	586,373	505,519	313,330	315,257	275,236
Current assets	709,056	720,202	586,441	473,235	370,327	274,750
Total assets	1,321,797	1,306,575	1,091,960	786,565	685,584	549,986
Current liabilities	574,133	606,594	518,009	295,934	216,896	197,072
Non-current liabilities	181,042	92,862	116,751	88,953	122,164	44,541
Total liabilities	755,175	699,456	634,760	384,887	339,060	241,613
Net assets	566,622	607,119	457,200	401,678	346,524	308,373
Net assets	566,622	607,119	457,200	401,678	346,524	308,373

Key Ratio Ba	asis 2015	2014	2013	2012	2010	2009
Pre-tax (loss)/profit margin	[%] <b>-3.06%</b>	6.12%	6.34%	12.00%	11.63%	9.17%
Post-tax (loss)/profit margin	[%] <b>-4.20%</b>	3.25%	3.43%	8.44%	7.66%	4.70%
Basic (loss)/earnings						
per share (s	en) (1.02)	1.38	1.34	2.91	1.98	1.11
Net assets per share (s	en) <b>26.80</b>	28.75	26.39	25.56	24.45	21.79
Total borrowings to						
equity ratio	[%] <b>88.60</b>	69.68	65.67	37.34	57.47	44.59

## corporate information

#### **BOARD OF DIRECTORS**

TAN SRI RAZALI BIN ISMAIL Chairman, Independent Non-Executive Director

YAM TUNKU DATO' SERI SHAHABUDDIN BIN TUNKU BESAR BURHANUDDIN Vice Chairman, Independent Non-Executive Director

DATUK TAN SAY JIM Group Managing Director & Chief Executive Officer

DATO' HAMDAN BIN MOHD HASSAN Deputy Managing Director

DATO' EOW KWAN HOONG Executive Director

SYED ABDULLAH BIN SYED ABD KADIR Independent Non-Executive Director

CHAN FEOI CHUN Independent Non-Executive Director

DATUK NOOR EHSANUDDIN BIN HJ MOHD HARUN NARRASHID Non-Independent Non-Executive Director

DATUK NIK AZMAN BIN MOHD ZAIN Non-Independent Non-Executive Director

#### AUDIT COMMITTEE

YAM TUNKU DATO' SERI SHAHABUDDIN BIN TUNKU BESAR BURHANUDDIN Chairman

SYED ABDULLAH BIN SYED ABD KADIR CHAN FEOI CHUN

#### **COMPANY SECRETARIES**

DATO' EOW KWAN HOONG (MIA 3184) JOANNE TOH JOO ANN (LS 0008574) YAP SIT LEE (MAICSA 7028098)

#### **AUDITORS**

Crowe Horwath Level 16, Tower C, Megan Avenue II 12 Jalan Yap Kwan Seng 50450 Kuala Lumpur Tel: +603 2788 9999 Fax: +603 2788 9998

#### **REGISTERED OFFICE**

Level 18, The Gardens North Tower Mid Valley City, Lingkaran Syed Putra 59200 Kuala Lumpur Tel: +603 2264 8888 Fax: +603 2282 2733

#### **CORPORATE OFFICE**

IRIS Smart Technology Complex Technology Park Malaysia, Bukit Jalil 57000 Kuala Lumpur Tel: +603 8996 0788 Fax: +603 8996 0442 Website: www.iris.com.my

#### **SHARE REGISTRAR**

Tricor Investor Services Sdn Bhd Level 17, The Gardens North Tower Mid Valley City, Lingkaran Syed Putra 59200 Kuala Lumpur Tel: +603 2264 3883 Fax: +603 2282 1886

#### **PRINCIPAL BANKERS**

Standard Chartered Bank Malaysia Berhad Malayan Banking Berhad OCBC Bank (Malaysia) Berhad MIDF Amanah Investment Bank Berhad HSBC Bank Malaysia Berhad Hong Leong Bank Berhad

#### **STOCK EXCHANGE LISTING**

ACE Market of Bursa Malaysia Securities Berhad Stock Code: 0010 Stock Name: IRIS



## PROGRESSING WITH PASSION

WE CONTINUE TO UNLOCK, HARNESS AND NURTURE THE POTENTIAL IN OUR TALENTED WORKFORCE TO MEET INCREASINGLY NEW, COMPLEX SOCIAL AND COMMERCIAL DEMANDS. WITH THE RIGHT PEOPLE HAVING THE RIGHT SKILLS IN THE RIGHT PLACES, IRIS TEAMS MOVE SEAMLESSLY TOWARD SUCCESS IN MANY INDUSTRIES AND GEOGRAPHIES.



## profile of directors

DATUK TAN SAY JIM

DATO' HAMDAN BIN MOHD HASSAN



TAN SRI RAZALI BIN ISMAIL YAM TUNKU DATO' SERI SHAHABUDDIN BIN TUNKU BESAR BURHANUDDIN





DATUK NOOR EHSANUDDIN BIN HJ MOHD HARUN NARRASHID

DATUK NIK AZMAN BIN MOHD ZAIN

## profile of directors

continued

#### TAN SRI RAZALI BIN ISMAIL

Chairman Independent Non-Executive Director

Tan Sri Razali, a Malaysian aged 76, was appointed to the Board on 2 May 2002. He retired from government in 1998, after 10 years as Malaysia's Permanent Representative to the United Nations ("UN") and earlier postings. At the UN, Tan Sri Razali served in various capacities: Group of 77, UN Security Council, Commission on Sustainable Development and President of the General Assembly developing positions on development, sustainability, governance, UN reforms, and on the political/ security and he continues his involvement in these subjects in Malaysia and outside. He was the UN Secretary-General's Special Envoy for Myanmar 2000-2005.

Tan Sri Razali has been Chairman of IRIS Corporation Berhad since 2002. He is also the Chairman of Cypark Resources Berhad and Allianz Malaysia Berhad inter alia, and until recently Pro Chancellor of Universiti Sains Malaysia. He heads an NGO foundation, Yayasan Chow Kit, on displaced children; sits on the Board of the Razak School of Government, and is Chairman of the Global Movement of Moderates Foundation.

#### YAM TUNKU DATO' SERI SHAHABUDDIN BIN TUNKU BESAR BURHANUDDIN

D.K, S.P.T.J., AO (AUSTRALIA) Vice Chairman Independent Non-Executive Director

A Malaysian aged 80, was appointed to the Board on 11 February 1998. He graduated with a Bachelor of Science [Economics] from Queens University of Belfast.

He began his career with Esso Malaysia Limited as an economic analyst and moved into the finance industry as a Manager within Malayan Banking Group. Currently, he is the Executive Chairman and co-founder of Strateq Group which is a leading technology provider offering scalable integrated solutions. He has been instrumental in localizing the company and expanding it to countries in the Asia Pacific region. Amongst the many accolades bestowed on Tunku are the Darjah Kerabat Terengganu Yang Amat Mulia Darjah Yang Pertama (D.K), the Darjah Seri Paduka Tuanku Ja'afar Yang Amat Terpuji Negeri Sembilan (S.P.T.J), Honorary Officer (AO) in the General Division of the Order of Australia (for his service to Australian-Malaysian relations) and Austrade's International Award 2000 for outstanding contribution to Australia's international trade by a foreign individual based outside of Australia.

He is the Honorary Life Chairman of the Malaysian Australian Business Council and is the immediate past Chairman of the Selangor Turf Club.

Tunku is also the Chairman of Axis REIT Managers Berhad, Berjaya Assets Bhd, DHL Worldwide Express [M] Sdn Bhd, Jotun [M] Sdn Bhd, Rotol Group Sdn Bhd and Vision Four Sdn Bhd.

YAM Tunku Dato' Seri Shahabuddin currently serves as the Chairman of Audit Committee, Remuneration Committee and Nomination Committee.

#### DATUK TAN SAY JIM

Group Managing Director & Chief Executive Officer

A Malaysian aged 57, was appointed to the Board on 30 June 1996. He is the co-founder, Group Managing Director and Group Chief Executive Officer of IRIS Corporation Berhad. He is an associate member of the Chartered Institute of Management Accountants, UK.

He began his career with UMW Holdings Berhad and he was the Group Finance Manager when he left the company in 1986.

Prior to joining IRIS Corporation Berhad, he was with the Lion Group of Companies as the Group Treasurer, a post he held till 1997.

In 1 December 2010, Datuk Tan was recognized as Ernst & Young Technopreneur of the Year, the prestigious business award pays tribute to exemplary business-building by an entrepreneur within the technology industry.

#### DATO' HAMDAN BIN MOHD HASSAN

Deputy Managing Director

A Malaysian aged 56, was appointed to the Board on 17 October 2011. He graduated with a Diploma in Computer Science from Universiti Teknologi MARA and Advance Diploma in Computer Programming from City & Guilds, UK.

Dato' Hamdan began his career with Bank Simpanan Nasional Berhad as Programmer Analyst in 1985, and was part of the Senior Management team responsible for the Computer Network Management System Department prior to his early retirement from the bank in 2002.

In 2002, he joined a property development company – CY Hitech Development Sdn Bhd as Executive Chairman. He left in 2004 and joined Ukay Spring Development Sdn Bhd as Executive Director and was responsible for the development of 56 acres of land in Bukit Antarabangsa. He then left in 2006 to join Metroworld Development Sdn Bhd as Group Executive Director and was involved in the development of a high end condominium project at Jalan Damai off Jalan Ampang, Kuala Lumpur. He held the position until 2009.

He is currently the Director and Shareholder of IRIS Land Sdn Bhd, a subsidiary of IRIS Corporation Berhad and is also a Director for several private limited companies involved in sand dredging and reclamation works.

#### DATO' EOW KWAN HOONG

Executive Director

Dato' Eow Kwan Hoong aged 62, a Malaysian was appointed to the Board on 2 May 2002. He is also a member of the Remuneration Committee.

Dato' Eow is a member of the Malaysian Institute of Accountants and a Fellow member of the Chartered Institute of Management Accountants (CIMA), United Kingdom. In 2013, he was elected by CIMA members in South East Asia to serve as a Council member of CIMA UK for a three year term.

He joined the Lion Group as an Accounts Manager in 1982. After serving the Group for 17 years and holding the post of Group Chief Accountant, he left in April 1998 to join IRIS Corporation Berhad as the Chief Operating Officer. Currently, he sits on the Board of Versatile Creative Berhad. In addition, he also sits on the Boards of Lion Forest Industries Berhad, Lion AMB Resources Berhad and several Malaysian private limited companies.

#### **SYED ABDULLAH BIN SYED ABD KADIR** Independent Non-Executive Director

A Malaysian aged 61, was appointed to the Board on 7 May 1998. He graduated with a Bachelor of Science [Engineering Production] and a Bachelor of Commerce [Economics] Double Degree from University of Birmingham, United Kingdom in 1977.

He has 10 years of vast experience in banking and financial services with Bumiputra Merchant Bankers, holding the position of General Manager immediately prior to his departure from the bank. He then left in 1994 to join Amanah Capital Partners Berhad, a public listed subsidiaries involved in, inter alia, discount house, money broking, unit trusts, finance and fund management operations, a post he held as General Manager till February 1996.

He is currently also a Director of YTL Corporation Berhad, YTL Power International Berhad, YTL E-Solutions Berhad, Versatile Creative Berhad and Stenta Films [M] Sdn Bhd. He is also an alternate trustee in Perdana Leadership Foundation.

Syed Abdullah is currently a member of Audit Committee, Remuneration Committee and Nomination Committee.

#### CHAN FEOI CHUN

Independent Non-Executive Director

A Malaysian aged 62, was appointed to the Board on 23 January 2009. He graduated with a Master of Business Studies (Banking & Finance) from University College Dublin, Ireland and a graduate of the Institute of Chartered Secretaries and Administrators, UK.

He is a fellow member of Chartered Institute of Management Accountants (CIMA), UK and a Chartered Global Management Accountant. He is currently the Chairman of the CIMA South East Asia Regional Board. He is also a Chartered Accountant of The Malaysian Institute of Accountants (MIA).

He has gained extensive experience of 35 years from the international working experience in Britain and Thailand; in areas of financial management and business re-engineering.

Prior to joining IRIS Corporation Berhad, he held senior management positions in financial services Group of MBF Holdings and various senior positions in PJD Berhad Group of Companies.

Currently, he is the Executive Director of Swiss-Garden International Vacation Club Berhad, an Independent Director and Audit Committee member of Versatile Creative Berhad and a Non-Independent Non-Executive Director and Audit Committee member of Perisai Petroleum Teknologi Berhad.

Mr. Chan currently serves as member of Audit Committee and Nomination Committee.

## profile of directors

#### continued

#### DATUK NOOR EHSANUDDIN BIN HJ MOHD HARUN NARRASHID

Non-Independent Non-Executive Director

A Malaysian aged 52, was appointed to the Board on 4 June 2015. He graduated with a Degree in Civil Engineering and Mechanics from Southern Illinois University, Carbondale, USA.

Datuk Noor Ehsanuddin began his career as an engineer, working for several private companies including Milford Haven Automation Sdn Bhd and Alfa Laval Sdn Bhd. He then joined Behnmas [M] Sdn Bhd as Director in 1990 until 2005. He was then appointed as a Director at Daya Reka Nusantara Development Sdn Bhd in 2006.

In 2008, he was appointed as the Director of Seranta (FELDA) in the Prime Minister's Department and he is now a Member of Parliament for the Kota Tinggi constituency.

He is currently a Director of the Federal Land Development Authority ("FELDA"), FELDA Global Ventures Holdings Berhad, MSM Malaysia Holdings Berhad, Encorp Berhad and FELDA Investment Corporation Sdn Bhd.

#### DATUK NIK AZMAN BIN MOHD ZAIN

Non-Independent Non-Executive Director

A Malaysian aged 65, was appointed to the Board on 4 June 2015. He graduated with a Bachelor of Science [Hons] from University Malaya and Master of Business Administration from Roth Graduate School of Business, Long Island University in New York.

Datuk Nik Azman started his career with Unilever after his undergraduate study in The Technical Department of the Company. Post-MBA, he spent two years with Exxon Mobil as a Financial Analyst in the Financial Reporting Department of the Company. From Exxon, he joined SGV (now Deloitte) in 1978 as an Assistant Consultant in the Firm's Management Consulting Division. He was a Partner of the Firm in 1982.

He became the Partner-in-Charge of Malaysia's Consulting operation in 1990. In 2007 when Deloitte Malaysia became a member of Deloitte SEA Cluster (comprising Malaysia, Singapore, Thailand, Indonesia, Vietnam, Brunei, Philippines and Guam), he was chosen to head Consulting for the Cluster.

Outside Consulting and the office, he serves, for a number of years, as an integral member of the panel of judges who presided over SME Corp-Deloitte's Enterprise 50 Award and moderator for Prime Minister's SME Innovation Award. He also serves and leads the panel of judges for the selection of Malaysian CEO of the Year-an annual award programme of Business Times-Maybank-American Express.

He is currently the Director in FELDA Investment Corporation Sdn Bhd.

#### Notes

2. None of the Directors have conflict of interest with the Company

<sup>1.</sup> Save as disclosed above, none of the Directors have any family relationship with any other directors and/or other major shareholders of the Company.

<sup>3.</sup> None of the Directors has been convicted of any offence within the past ten years other than traffic offences, if any.

<sup>4.</sup> The attendance of the Directors at Board of Directors' Meetings is disclosed in Corporate Governance Statement.

#### DATUK TAN SAY JIM

Group Managing Director & CEO

#### DATO' LEE KWEE HIANG

Executive Director Manufacturing Technology

YAP HOCK ENG Executive Director Software Technology











DATO' EOW KWAN HOONG Executive Director Finance

DATO' HAMDAN BIN MOHD HASSAN Deputy Managing Director Trusted Identification and Payment &

Transportation







DATO' VINCENT LEONG JEE WAI Managing Director Food & Agro Technology and Education

SU THAI PING Managing Director Environment & Renewable Energy

CHOONG CHOO HOCK Chief Operating Officer Koto Industrialised Building Systems

## key management team

#### DATO' CHEAH TENG LIM Chief Executive

Officer Sustainable Development

#### LAWRENCE SIAW

SENG CHEE Chief Executive Officer Property Development





## our passionate team

EMPLOYEES ACTIVITIES (APRIL 2014 – MARCH 2015) Much of the Group's success today is attributable to the passion, assertiveness and skill of our over 1,000 strong and focused employees who work seamlessly with the Group's key stakeholders to deliver sustainable performance for the Group.

Our employees are also deeply rooted with a sense of commitment to serve with a spirit of camaraderie, respect and humility.

To drive sustainable performance, in addition to enhancing staff well-being, IRIS will continue to provide effective training and coaching to up-skill staff competency and productivity.





BADMINTON TOURNAMENT







PANTAI HOSPITAL AMPANG HEALTH TALK AND HEALTH SCREENING





ON-GOING

PROGRAM

PING PONG TOURNAMENT

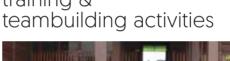




volleyball tournament

training & teambuilding activities











IRIS telematch day







calendar of events

> VISITORS (2014 – 2015)

#### **15 APRIL 2014** Members of Parliament Republic of Kenya

#### 8 MAY 2014

Working visit by delegates from the National Speaker Seminar to the Rimbunan Kaseh Serkam, Melaka

**19 MAY 2014** Graduating DES/DCA Students' Lunch

#### 23 MAY 2014

American Hotel and Lodging Educational Institute (AH&LEI)

#### 29 MAY 2014

Keiser University and Stamford College MOA Signing Ceremony

#### 11 JUNE 2014

YB Datuk Abdul Rahman Dahlan, Minister of Urban Wellbeing, Housing and Local Government

#### 20 AUGUST 2014

The Honorable Minister Phiwayinkhosi Mabuza (MP), Minister of Housing and Urban Development, Kingdom of Swaziland

#### **1 OCTOBER 2014**

Ministry of Lands, Housing and Urban Development, Republic of Kenya

#### **3 OCTOBER 2014**

Regional Representative Office, Trade and Investment KwaZulu-Natal Province, Republic of South Africa

#### 7 OCTOBER 2014

YB Dato' Norol Azali, Dun & MP Guai Pahang

#### 10 OCTOBER 2014

- MSL Logistics Uganda - Students from Sunway College

#### **14 OCTOBER 2014**

- AGIT Indonesia
- CIDB Malaysia

#### **27 OCTOBER 2014**

JKR Negeri Sembilan

#### 12 NOVEMBER 2014

Visit by NTWG Members









**22 DECEMBER 2014** DNV Group, India

**21 JANUARY 2015** Kolej Komuniti Masjid Tanah Melaka

#### 29 JANUARY 2015

The Honorable Minister General Aronda Nyakairima, Minister of Internal Affairs Republic of Uganda

#### 13 FEBRUARY 2015

Her Royal Highness Princess Merriam Kiram of Sulu Sultanate

#### 2 MARCH 2015

Dr. Thomas D. Kashililah, Secretary to the Parliament of Tanzania, United Republic of Tanzania

#### 18 MARCH 2015

H.E. Madame Hanna S. Tetteh, Minister of Foreign Affairs & Regional Integration, Republic of Ghana

#### 26 MARCH 2015

Visit by Chairman of Alrifai Corporation Kuwait









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#### **EMBRACING PROGRESS**



# august 2014

november 2014

december 2014

march 2015

#### 14 LAUNCH OF MALAYSIA SUPER GT Grand Hyatt Kuala Lumpur

**4 – 6** CARTES 2014 Paris

> 11 – 13 NEW TECHNOLOGIES WORKING GROUP MEETING (NTWG) JW Marriot Kuala Lumpur

#### 20 - 30

MALAYSIA AGRICULTURE, HORTICULTURE & AGROTOURISM EXPO (MAHA) Taman Expo Pertanian Malaysia Serdang (MAEPS) **2 – 4** BORDER MANAGEMENT

MANAGEMENT INFORMATION SYSTEMS FOR 2025 Bangkok, Thailand













## corporate social responsibility

Trip to SEMOA Orang Asli Education Center and Orang Asli Settlement, Raub, Pahang by Seri Stamford College students.

12 September 2014

14 September 2014 'Kunjungan Kaseh IRIS' team visits the Old Folks Home, Siti Noraini Care Center in Kajang.

10 October 2014 Repair houses for 31

Pahang, Malaysia.

families whose homes

were destroyed during the

catastrophic flood in Pekan,

February – March 2015 Building 12 IRIS KOTO IBS homes for families whose homes were destroyed by the floods in Tanah Merah,

Donation to the Perdana

Global Peace Foundation. Former Prime Minister Tun Mahathir is the Patron of this foundation that aims to promote world peace.



8 (Orphanage home), Petaling Jaya by UNE 2014

Marathon Antarabangsa Sungai Melaka, Dataran Pahlawan by Seri Stamford College students.



World Environment Day - Tree Planting Activity, Taman Tasik Kota Kemuning by Seri Stamford College students.







Kelantan.

Tabung Kaseh Ramadhan - Contribution of cash and basic needs for the 35 poverty-stricken families around Banting, Selangor and Kepong Kuala Lumpur during the Ramadhan month.

# 6



Visit to Ozanam House

Seri Stamford College students.





Donation to Girl Guide's Association of Malaysia. Donation was used as humanitarian aid for flood victims and scholarships for underprivileged girls.



Bursa Bull Charge Run for Malaysian Charities 2014. The aim of this charity run is to raise awareness and a reminder to give back and invest in local communities..







'Tabung Kaseh Deepavali' contribution of cash and basic needs item to 15 poverty-stricken of the Indian Community around Selangor in conjunction with Deepavali celebration.



'Tabung Kaseh Mangsa Banjir' for the flood victims 2014 / 2015 with cooperation with DBS Bikerz.

Loaned 35 units of IRIS IPT300 mobile devices to enable the identification and issuance of funds to eligible flood victims in a safe and efficient manner.







Donation to contribute Al-Quran translation to the unfortunate students who were affected by the floods.







Working with WWF (World Wildlife Fund) to promote WWF's Earth Hour event.



## PROGRESSING WITH EXCELLENCE

AGAINST A BACKGROUND OF INCREASINGLY COMPLEX AND FAST-MOVING COMMERCIAL ENVIRONMENT, TECHNICAL INNOVATION AND EVER MORE EXACTING CUSTOMER REQUIREMENTS, IRIS REMAINS COMMITTED TO WORLD CLASS BEST PRACTICES FOR INCREASING THE QUALITY, VOLUME AND VELOCITY OF NEW PRODUCTS AND SERVICES.



# awards & recognition





MALAYSIA BEST EMPLOYER BRAND AWARDS 2015 IRIS Corporation Berhad

THE PEAK MAGAZINE'S INNOVATION AWARD 2014 YBhg Datuk Tan Say Jim IRIS Corporation Berhad Information Security Management System (ISMS) certified in accordance with ISO 27001:2005 ISMS

Integraf CWA 14641:2009 certified security printer

Quality Management System (QMS) certified in accordance with ISO 9001:2008

AMEX certified to personalize all types of American Express branded credit or charge cards

MasterCard certified to manufacture and personalize all types of MasterCard branded banking cards

Visa certified to personalize all types of Visa branded banking cards







#### **EMBRACING PROGRESS**

The Board of Directors ("the Board") is fully committed to maintain high standards of corporate governance throughout the Group to safeguard and promote the interests of the shareholders and to enhance the long term value of the Group. The Board has considered that it has adopted and complied with the principles and best practices as set out in the Malaysian Code on Corporate Governance 2012 ("the Code").

## statement on corporate governance

The following are the statements explaining how the Group has applied the principles and complied with the best practices provisions laid out in the Code throughout the financial year ended 31 March 2015.

#### 1. ESTABLISH CLEAR ROLES AND RESPONSIBILITIES

#### 1.1 PRINCIPAL RESPONSIBILITIES OF THE BOARD

The Board functions on the principle that all significant and material matters are addressed by the Board as it is accountable for the Group's activities, strategies and financial performance. The Board is responsible for determining the long term direction and strategy of the Group, and creating value for shareholders.

The Board performs the below responsibilities:

- Review and approve the corporate policies, strategies and financial plans of the Group, and addressing the sustainability of the Group's businesses;
- Monitor financial performance including approval of the financial reports;
- Review the adequacy and integrity of the framework and processes for internal controls, risk management, finance reporting and compliance;
- Ensure that appropriate processes are in place in respect of succession planning for appointments to the Board and to senior management positions; and
- Assume responsibility for good corporate governance.

#### 1.2 CLEAR ROLES AND RESPONSIBILITIES

#### 1.2.1 The Board and Management

The Company is managed and led by an experienced Board with wide and varied technical, financial and commercial experience. Together with the Management, they collectively bring a diverse range of skills and expertise to effectively discharge their responsibilities towards achieving the Group's business strategies and corporate goals.

To ensure the effective discharge of its function and responsibilities, the Board delegates some of the Board's authorities and discretion to the Executive Directors, representing the Management, as well as to properly constituted Board Committees, namely the Audit Committee, Nomination Committee and Remuneration Committee with clearly defined terms of reference. This enables the Board to achieve operational efficiency by empowering these Committees to decide on matters within their respective written terms of reference and yet allow the Board to maintain control over major policies and decisions.

The following Board Committees with the respective functions have been set up to assist the Board in discharging its responsibilities:

TYPE OF COMMITTEE	PRINCIPAL FUNCTIONS	MEMBERS	STATUS
Audit Committee	To review and report on the Group's results, accounting and audit procedures.	YAM Tunku Dato' Seri Shahabuddin Bin Tunku Besar Burhanuddin - Chairman Syed Abdullah Bin Syed Abd Kadir	Independent Non-Executive Independent Non-Executive
	To review potential investments and business and internal audit functions.	Chan Feoi Chun	Independent Non-Executive

#### 1. ESTABLISH CLEAR ROLES AND RESPONSIBILITIES (continued)

#### 1.2 CLEAR ROLES AND RESPONSIBILITIES (continued)

1.2.1 The Board and Management (continued)

TYPE OF COMMITTEE	PRINCIPAL FUNCTIONS	MEMBERS	STATUS
Nomination Committee	To recommend to the Board on all new Board appointments.	YAM Tunku Dato' Seri Shahabuddin Bin Tunku Besar Burhanuddin - Chairman Syed Abdullah Bin Syed Abd Kadir	Independent Non-Executive Independent Non-Executive
		Chan Feoi Chun	Independent Non-Executive
Remuneration Committee	To recommend to the Board the Directors' remuneration.	YAM Tunku Dato' Seri Shahabuddin Bin Tunku Besar Burhanuddin - Chairman	Independent Non-Executive
		Syed Abdullah Bin Syed Abd Kadir Dato' Eow Kwan Hoong	Independent Non-Executive Executive Director

In addition, the roles and responsibilities of the Board, Management and Managing Director are defined in the Board Charter.

#### 1.3 PROMOTING ETHICAL STANDARDS

The Group has adopted a Code of Conduct to govern the conduct of the Directors and employees of the Group, which is available in the Employees' Handbook, with the aim to cultivate good ethical conduct that permeates throughout the Group through transparency, integrity, accountability and corporate social responsibility.

Directors are required to disclose any conflict of interest situations or any material personal interest that they may have in the affairs of the Group as soon as they become aware of the interest and abstain themselves from any deliberations on the matter.

#### **1.4 PROMOTING SUSTAINABILITY**

The Company envisions a sustainable future for all. To fulfil a vision of a sustainable future, the Company embarked on a journey to discover, develop and deploy a portfolio of products and solutions that will enrich lives and change the world for the better. The Company is committed to understanding and implementing sustainable practices and to exploring the benefits to the business whilst attempting to achieve the right balance between the needs of the wider community, the requirements of shareholders and stakeholders and economic success.

The Group has no immediate plan to implement a diversity policy for its workforce in terms of gender, ethnicity and age as it is of view that employment is dependent on each candidate's skills, experience, core competencies and other qualities, regardless of gender, ethnicity and age. However, the Group is committed to diversify and apply equal employment opportunity approach in promoting diversity in the Group. There are no barriers in employment or development in the Group because of an individual's gender, race and age.

#### 1.5 ACCESS TO INFORMATION AND ADVICE

The Board has rights to the relevant information pertaining to the Group's businesses and affairs, to enable them to make decisions on an informed basis and to discharge the Board's responsibilities.

#### 1. ESTABLISH CLEAR ROLES AND RESPONSIBILITIES (continued)

#### 1.5 ACCESS TO INFORMATION AND ADVICE (continued)

The Board meets at least every quarter and on other occasions, as and when necessary, to review the Group's performance, approve financial statements, annual reports, and business plans. Each director is circulated with the meeting agenda and minutes of previous meeting and business updates. Senior management staffs are also invited to attend Board meetings when necessary to provide the Board with further explanation and clarification on matters being tabled for consideration by the Board.

The Board are authorised to obtain information from the management or employees, and have access to external parties such as auditors, external legal, company secretary or other professional consultants at the Group's expense.

All Directors have access to the advice and services of the Company Secretary and are updated on new statutory or regulations requirements concerning their duties and responsibilities.

The above transparent dissemination of information allows the Board to substantively assess the subject matter on hand and facilitate eventual decision making.

#### 1.6 QUALIFIED AND COMPETENT COMPANY SECRETARY

The Company Secretary attended all Board meetings and ensured that all Board procedures are adhered. The Company Secretary also ensured that the Company complies with all applicable statutory and regulatory rules. On an ongoing basis, the Directors have separate and independent access to the advice and services of the Company Secretary whether as a full Board or in their individual capacity, in discharging their duties.

The Company Secretary shall keep himself/herself abreast with the development and new changes in relation to any legislation and regulations concerning the corporate administration and to highlight the same to the Board of Directors accordingly.

Deliberations during the Board meetings were properly minuted and documented by the Company Secretary.

#### 1.7 BOARD CHARTER

The Board's Charter sets out the roles and responsibilities of the Board and Board Committee. It is available in the Group's website at http://www.iris.com.my.

The Board Charter is to guide the Directors in discharging their duties and responsibilities as Directors and is drafted in accordance with the fundamental requirements of provisions in the Companies Act, 1967, Listing Requirements, Capital Markets and Services Act 2007, Articles of Association of the Company and other applicable rules or regulations governing the Group's business activities.

#### 2. STRENGTHENING THE COMPOSITION OF THE BOARD

The Board has nine [9] directors, comprising of three Executive Directors, four Independent Non-Executive Directors and two Non-Independent Non-Executive Directors.

#### 2.1 NOMINATION COMMITTEE

The Nomination Committee consists of all three [3] Independent Non-Executive Directors. The Committee is empowered by the Board and its terms of reference to bring to the Board recommendations as to the appointment of new Directors. The Committee also assesses the Board's effectiveness, its committee and the contribution of each individual Director on an annual basis.

The Committee also keeps under review the Board structure, size and composition.

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#### 2. STRENGTHENING THE COMPOSITION OF THE BOARD (continued)

#### 2.1 NOMINATION COMMITTEE (continued)

#### 2.1.1 Annual Assessment

Meetings of the Nomination Committee are held as and when required, and at least once a year. The members met once in the financial year ended 31 March 2015 and full attendance by the members was recorded.

During the financial year, the members of Nomination Committee reviewed and assessed the following:

- i. Board performance; Board structure, training needs, Board operations, roles and responsibilities;
- ii. Board Committee performance; composition of Board Committees and Board Committees operations and reporting;
- iii. Non-Executives Directors and Executive Directors performance review based on their contributions and conducts;
- iv. Audit Committee performance; its composition, understanding of its charter, discharge of duties in accordance with its terms of reference, operations, reporting and conducts of meeting of the Audit Committee;
- v. Audit Committee members' performance based on their contributions and conducts;
- vi. Assessment on "independence" of independent directors;
- vii. Rotation and re-election of Directors; and
- viii. Retention of Independent Director exceeding 9 years tenure.

#### 2.1.2 Appointment Process

The Board through the Nomination Committee's annual appraisal believes that the current composition of the Board brings the required mix of skills and core competencies required for the Board to discharge its duties effectively.

The Board appoints its members through a formal and transparent selection process which is consistent with Articles of Association of the Company. This process has been reviewed, approved and adopted by the Board. New appointees will be considered and evaluated by the Nomination Committee. The Committee will then recommend the candidates to be approved and appointed by the Board. The Company Secretary will ensure that all appointments are properly made, and that legal and regulatory obligations are met.

#### 2.1.3 Re-election and Re-appointment of Director

In accordance to the Company's Articles of Association, all newly appointed Directors shall retire from office but shall be eligible for re-election by shareholders at the forthcoming Annual General Meeting after their appointments. The Articles further provide that in every subsequent year, one-third of the Directors shall retire and be eligible for re-election provided always that all Directors except a Managing Director (if any) appointed for a fixed period pursuant to the Articles shall retire once at least in each three [3] years but shall be eligible for re-election. A retiring director shall retain until the close of the meeting at which he retires.

Directors who are of or over the age of seventy years shall retire at the conclusion of the next annual general meeting and is subject to re-appointment by shareholders on an annual basis in accordance with Section 129(6) of the Companies Act, 1965.

#### 2.1.4 Gender Diversity Policy

The Board has no immediate plan to implement a gender diversity policy. In its selection for Board appointment, the Board believes in, and provides equal opportunity to candidates who have the skills, experience, core competencies and other qualities regardless of gender. However, the Board will, nevertheless, give consideration to the gender diversity objectives.

#### 2. STRENGTHENING THE COMPOSITION OF THE BOARD (continued)

#### 2.2 REMUNERATION COMMITTEE AND POLICY

The Remuneration Committee is responsible for recommending to the Board the remuneration framework for Directors as well as the remuneration packages of Executive Directors.

The policy practiced on Directors' remuneration by the Remuneration Committee is to provide the remuneration packages necessary to attract, retain and motivate Directors of the quality required to manage the business of the Company and to ensure that rewards are linked to their performance and contributions to the Group's growth and profitability in order to align the interest of the Directors with those of the shareholders. The Committee also ensures that the level of remuneration for Executive Director are linked to their level of responsibilities and contribution to the effective functioning of the Company.

During the financial year, the Remuneration Committee met once with full attendance.

#### **Remuneration package**

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The Company has complied with the Listing Requirement of the Bursa Malaysia Securities Berhad ("Bursa Securities") for ACE Market on the disclosure of remuneration of Directors on Group basis. The current remuneration policy comprises of Directors' fees which required shareholders' approval and meeting allowance, based on the number of meetings they are attending for the year.

The aggregate remuneration of Directors' for the financial year ended 31 March 2015 is set out as follows:

Aggregate Remuneration

	EXECUTIVE DIRECTORS RM	NON-EXECUTIVE DIRECTORS RM
Basic salaries, bonus and allowance	1,228,500	-
Defined contribution plan	147,420	-
Benefits-in-kind	55,700	-
Fees	60,000	680,400
Total	1,491,620	680,400

Analysis of Remuneration

RANGE OF REMUNERATION	EXECUTIVE DIRECTORS	NON-EXECUTIVE DIRECTORS		
RM1 – RM50.000		z		
RM50,001 – RM100,000	-	3		
RM100,001 - RM200,000	-	-		
RM200,001 – RM300,000	1	-		
RM300,001 - RM400,000	-	1		
RM400,001 – RM500,000	1	-		
RM700,001 – RM800,000	1	-		

#### 3. **REINFORCE INDEPENDENCE**

#### 3.1 ASSESSMENT OF INDEPENDENT DIRECTORS

The Nomination Committee ("the NC") reviews the independence of Directors annually in accordance to the guidelines stipulated in the Code. In this context, the NC reviews on the disclosure of the Directors interest in transactions, any other relationship with the Group and whether the Directors have any conflicting interest in other companies, which may impair their ability to exercise independent judgement.

The NC had reviewed the independence of the Independent Directors and is generally satisfied with the level of independence demonstrated by all the Independent Directors, and their ability to act in the best interest of the Company.

#### 3.2 TENURE OF INDEPENDENT DIRECTORS

The Board takes the Code's recommendation that the tenure of an Independent Director should not exceed a cumulative term of nine years, and in the event which the term was exceeded, had justified on reasons on why such appointments are retained.

The NC and the Board have deliberated on the recommendation and hold the view that the ability of an Independent Director to exercise independent judgement is not affected by the length of his service as an Independent Director. The suitability and ability of Independent Director to carry out his roles and responsibilities effectively are very much a function of his caliber, experience and personal qualities, particularly of his integrity and objectivity in discharging his responsibilities in good faith in the best interest of the Company and his duty to vigilantly safeguard the interests of the shareholders of the Company. Restriction on tenure may cause loss of experience and expertise that are important contributions to the efficient working of the Board.

Pursuant to the Code, the Board unanimous in its opinion that YAM Tunku Dato' Seri Shahabuddin Bin Tunku Besar Burhanuddin and Syed Abdullah Bin Syed Abd Kadir, who have served on the Board as an Independent Director, exceeding a cumulative term of nine years, continues to fulfill the criteria and definition of an Independent Director as set out under Rule 1.01 of ACE Market Listing Requirements.

Thus, the Board is recommending to shareholders for approval to retain YAM Tunku Dato' Seri Shahabuddin Bin Tunku Besar Burhanuddin and Syed Abdullah Bin Syed Abd Kadir as Independent Directors of the Company at forthcoming Annual General Meeting.

#### 3.3 SEPARATION OF POSITIONS OF THE CHAIRMAN AND EXECUTIVE DIRECTORS

The roles of the Chairman and the Group Managing Director have been clearly segregated to ensure a balance of power and authority. The Independent Directors are not related to the major shareholders and the management of the Company, and are free from any relationship that could interfere with the exercise of their independent judgement or the ability to act in the best interest of the Company. In any case, if there is concern from any party on Board matters, it can be directed to any one of the Independent Directors.

The Directors from various professions have brought to the Board a wide range of experience, skills and knowledge that are necessary to direct and manage successfully the business and affairs of the Group towards enhancing business prosperity and corporate accountability. Information relating to the directors are set out in the 'Profiles of Directors' in this Annual Report.

#### 3.4 COMPOSITION OF THE BOARD

The Board currently has nine [9] directors, comprising of three Executive Directors, four Independent Non-Executive Directors and two Non-Independent Non-Executive Directors. The role of Chairman is held by an Independent Non-Executive Director. The number of Independent Directors is in compliance with Listing Requirements of Bursa Securities for ACE Market which requires one third of the Board to comprise independent directors.

#### 4. FOSTER COMMITMENTS

#### 4.1 TIME COMMITMENTS

The directors dedicated sufficient time to carry out their responsibilities in Board representations, such as Board meetings, Annual and Extraordinary General Meetings and regular meetings with the Management throughout the financial year.

During the financial year ended 31 March 2015, the Board met five [5] times, where it deliberated and considered a variety of matters affecting the Group's operations including the Group's financial results, business and investment plans, Group's budget and the direction of the Group. Management and performance of the Group and any other strategic issues that may affect the Group's businesses are also deliberated.

Details of attendance of each Director who was in office during the financial year ended 31 March 2015 are as follows:

NAME OF DIRECTORS	TOTAL MEETINGS ATTENDED BY DIRECTOR
Tan Sri Razali Bin Ismail	5/5
YAM Tunku Dato' Seri Shahabuddin Bin	
Tunku Besar Burhanuddin	4/5
Datuk Tan Say Jim	5/5
Syed Abdullah Bin Syed Abd Kadir	5/5
Dato' Hamdan Bin Mohd Hassan	5/5
Dato' Eow Kwan Hoong	5/5
Datuk Kamaruddin Bin Taib (Retired on 22.09.2014)	3/3
Chan Feoi Chun	5/5
Datuk Faizoull Bin Ahmad (Vacated office on 24.02.2015)	2/5
Muhammad Sufi Bin Mahbub (Resigned on 15.01.2015)	2/4

#### 4.2 DIRECTORS' TRAINING

All the Directors of the Company have completed the Mandatory Accreditation Programme prescribed by Bursa Securities. During the year, they received briefings and updates on the Group businesses, operations, risk management, internal controls, finance and any new or changes to the companies and other relevant legislation, rules and regulations.

The Directors are encouraged to attend briefing, conferences, forums, trade fairs (locally and internationally), seminars and training to keep abreast with the latest developments on a continuous basis on the general regulatory, economic, industry and technical developments to further enhance their skills, knowledge and experience as well as update themselves on new developments in the business environment in order to fulfill their duties as Directors.

During the financial year under review, with the exception of Dato' Hamdan Bin Mohd Hassan and Datuk Faizoull Bin Ahmad, who has not attended any training and seminar courses due to their hectic travelling schedule throughout the year, will undertake and make great effort to attend relevant trainings and seminars courses to continue enhancing their skills and knowledge for the purpose of discharging their duties and responsibilities. In addition, the training and seminar courses attended by the Directors were as follows:

- Audit Committee Conference 2015 Rising to new challenges
- The Key Factors of Goods and Services Tax (GST) and its Implementation
- Transfer Pricing
- Advocacy Sessions on Corporate Disclosure for Directors
- Bank Negara Malaysia: Dialogue Session with Nomination Committee Members
- Nominating Committee Programme 2: Board Effectiveness and Succession Planning
- Risk Management & Internal Control: Workshop for Audit Committee Members
- Capital at Risk
- Presentation of Personal Data Protection Act
- Mandatory Accreditation Programme

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#### 5. UPHOLD INTEGRITY IN FINANCIAL REPORTING

#### 5.1 ROLE OF AUDIT COMMITTEE

The Audit Committee is responsible to ensure that adequate processes and controls are in place for an effective and efficient financial statements, appropriate accounting policies have been adopted consistently and that the financial statements are properly drawn up in compliance with the provisions of the Companies Act, 1965, Malaysian Financial Reporting Standards, International Financial Reporting Standards.

The Audit Committee will also meet with the External Auditors without the presence of any Executive Directors and/or employees at least twice in a financial year to discuss any matters that the Audit Committee members and the External Auditors may wish to discuss.

The Board is responsible to present a comprehensive assessment of the Group's position and prospects when it releases the financial statements to the shareholders, as well as ensuring the financial statements give a true and fair view of the operation results and finance state of affairs of the Group. The Audit Committee assists the Board to ensure accuracy and adequacy of all information for disclosure and compliance with accounting standards.

#### 5.2 ASSESSMENT OF EXTERNAL AUDITORS

Through the Audit Committee, the Board maintains a transparent and professional relationship with the Group's External Auditors in seeking professional advice and ensuring compliance with the applicable Financial Reporting Standards and the requirements of the Companies Act, 1965 in Malaysia.

The Audit Committee reviews the independence and objectivity of the external auditors and the services provided, and is satisfied that the external auditors is competent and with audit independence. Shareholders' approval will be sought at this Annual General Meeting for the auditors' re-appointment.

#### 6. RECOGNISE AND MANAGE RISK

#### 6.1 SOUND FRAMEWORK TO MANAGE RISKS

The Board has overall responsibility for maintaining a sound system of internal control to safeguard shareholders' investment and the Group's assets by identifying principal risks and ensuring the implementation of appropriate systems to manage these risks; and reviewing the adequacy and integrity of the internal control system.

The Board seeks regular assurance on the effectiveness of the internal control system through independent appraisals by the internal and external auditors.

The Board acknowledges the importance of such controls which the overview is set out in the 'Statement on Risk Management and Internal Control' in this Annual Report.

#### 6.2 INTERNAL AUDIT FUNCTION

Internal auditing is an independent, objective assurance and consulting activity designed to add value and improve the operations of the Group. It helps to accomplish its objective to the Group by bringing a systematic and disciplined approach to evaluate and improve the effectiveness of risk management, control and governance processes.

The Group has outsourced the internal audit function to an independent professional firm, who performs regular reviews with impartiality and due professional care, in accordance with the International Professional Practices Framework of the Institute of Internal Auditors. Audit findings with recommendations are presented to the Management, who will then present the internal audit reports with subsequent remedial action plans to the Audit Committee.

Details of the Company's internal control system and framework are set out in 'Statement on Risk Management and Internal Control' and the 'Audit Committee Report' of this Annual Report respectively.

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#### 7. TIMELY AND HIGH QUALITY DISCLOSURE

## 7.1 CORPORATE DISCLOSURE POLICIES AND PROCEDURES AND LEVERAGE ON INFORMATION TECHNOLOGY

The Board recognises the importance of efficient and effective communication and dissemination of material information to the shareholders and public. In that respect, the Company is guided by the Corporate Disclosure Guide and Best Practice issued by Bursa Securities and the Board adheres strictly to the Bursa Securities' disclosure framework to provide investors and the public with accurate and complete information on a timely basis.

The Board ensures that confidential information is handled properly by authorized personnel to avoid leakage and improper use of such information. The Board is also mindful that information which is expected to be material must be announced immediately.

The Board recognizes the importance of transparency and accountability to its shareholders and the need to clear, effective communications with the Company's institutional investors, shareholders and other stakeholders. Communication is facilitated by a number of formal channels used to inform shareholders about the performance, business activities, financial performance, material information and corporate events of the Group. These include the Annual Report and Accounts, announcements, quarterly financial reports and circulars made through Bursa Securities, as well as through the Annual General Meeting. Shareholders, investors and analysts are kept abreast with the major developments of the Group through the various means of communications as follows:-

- Quarterly financial reports and annual report
- Announcements on major developments made to Bursa Securities
- Company's general meetings
- Company's web site at http://www.iris.com.my

#### 8. STRENGTHENING THE RELATIONSHIP BETWEEN THE GROUP AND SHAREHOLDERS

#### 8.1 ENCOURAGE SHAREHOLDERS' PARTICIPATION

The Annual General Meeting ("the AGM") is the principal forum for dialogue allowing the shareholders to review the Group's performance via the Annual Report. At the AGM, the Board briefs the shareholders on the status of the Group's business and operations. Shareholders have the opportunity to ask questions on resolutions being proposed, the audited financial statement of the year and the operation of the Company and the Group as well as to communicate their expectations and concern to the Company. Extraordinary General Meeting is held as and when shareholders' approvals are required on specific matters.

The Board encourages shareholders' participation and engagement at the general meeting as it provides an opportunity for the Board to assess the market expectations. The Board will ensure sufficient and relevant information are given for each agenda items in the notice of meeting and/or Annual Report or circular accompanying the notice of meeting.

The Notice of AGM was circulated at least 21 days before the AGM to allow sufficient time to the shareholders to review the Annual Reports and the papers supporting the resolutions proposed.

Each shareholder can vote in person or by appointing a proxy/proxies to attend and vote on his/her behalf. Separate issues are tabled in separate resolutions at general meetings, voting is carried out systematically and resolutions are properly recorded.

#### 8. STRENGTHENING THE RELATIONSHIP BETWEEN THE GROUP AND SHAREHOLDERS (continued)

#### 8.2 ENCOURAGE POLL VOTING

Recommendation 8.2 of the Code recommends that the Board should encourage poll voting for substantive resolutions at the general meetings. The Chairman would ensure that shareholders were informed of their rights to demand a poll vote at the commencement of the AGM.

The voting process at general meetings shall be by way of show of hands unless a poll is demanded.

#### 8.3 COMMUNICATION AND ENGAGEMENT WITH SHAREHOLDERS

The Company is aware of the importance to maintain good communications with shareholders and investors. Communication is facilitated by a number of formal channels used to inform shareholders about the performance of the Group. In addition, the Chairman will briefs shareholders on financial and operations performance of the Group prior to tabling the motion on audited financial statements and shareholders will be invited to raise question concerning the financial statements. Briefing will also be given on other motions not in the ordinary courses of business of the agenda as and when needed before voting. The Board welcomes questions and feedback from shareholders during and at the end of shareholders' meeting and ensures their questions are responded in proper and systematic manner.

#### **OBJECTIVES**

Audit Committee is established to support and advise the Company's Board of Director ("the Board") in relation to the IRIS Group of companies. The primary objective of the Audit Committee is set out as below:

- 1. Provide assistance to the Board in fulfilling its fiduciary responsibilities relating to the corporate accounting and practices for the Group.
- 2. Improve the Group's business efficiency, the quality of the accounting function, the system of internal controls and audit function and strengthen the confidence of the public in the Group's reported results.
- 3. Maintain through regularly scheduled meetings, a direct line of communication between the Board and the external auditors as well as the internal auditors.
- 4. Enhance the independence of both the external and internal auditors function through active participation in the audit process.
- 5. Strengthen the role of the independent Directors by giving them a greater depth of knowledge as to the operations of the Company and the Group through their participation in the Audit Committee.
- 6. Act upon the Board of Directors' request to investigate and report on any issues or concerns in regard to the management of the Group.
- 7. Create a climate of discipline and control which will reduce opportunity to fraud.

#### **COMPOSITION OF AUDIT COMMITTEE**

The Board of Directors shall appoint the members of the Audit Committee from amongst themselves, which fulfills the following requirements:

- 1. The Audit Committee shall be composed of no fewer than three [3] members, whom shall be Non-Executive Directors.
- 2. A majority of the Audit Committee must be Independent Directors.
- 3. The Chairman of the Audit Committee shall be an Independent Non-Executive Director.
- 4. The Audit Committee shall be financially literate.
- 5. At least one member of the Audit Committee shall fulfill the following:
  - i) must be a member of the Malaysian Institute of Accountants; or
  - ii) if he is not a member of the Malaysian Institute of Accountants, he must have at least three [3] years of working experience and:
    - a) he must have passed the examinations specified in Part I of the First Schedule of the Accountants Act 1967; or
    - b) he must be a member of one of the associations of accountants specified in Part II of the First Schedule of the Accountants Act 1967; or
  - iii) must have at least three [3] years' post qualification experience in accounting or finance;
    - a) has a degree/master/doctorate in accounting or finance; or
    - b) is a member of one (1) of the professional accountancy organisations which has been admitted as a full member of the International Federation of Accountants; or
  - iv] must have at least seven [7] years' experience being a chief financial officer of a corporation or having the function of being primarily responsible for the management of the financial affairs of a corporation; or
  - v] fulfills such other requirements as prescribed or approved by the Bursa Malaysia Securities Berhad.

The Board must ensure that no alternate Director is appointed as a member of the Audit Committee.

In the event of any vacancy in the Audit Committee, the Company shall fill in the vacancy within two [2] months, but in any case not later than three [3] months. Thereafter, any member of the Audit Committee who wishes to retire or resign should provide sufficient written notice to the Company so that a replacement may be appointed before he/she leaves.

The term of office and performance of the Audit Committee and each of its members shall be reviewed by the Board at least once every three [3] years.

## audit committee report

#### **COMMITTEE MEETINGS**

- 1. The committee shall meet at least four [4] times in a year or more frequently as circumstances required with due notice of issues to be discussed and shall record its conclusions in discharging its duties and responsibilities.
- 2. There should be at least two [2] meetings with the external auditors without the presence of executive director.
- 3. The quorum for any meeting shall be at least two [2] members where a majority of members present must be independent directors. In the absence of the Chairman of the Audit Committee, the members present shall nominate one amongst themselves to act as the Chairman of the Meeting.
- 4. Upon the request of any member of the Audit Committee, the external auditors or the internal auditors, the Chairman of the Audit Committee shall convene a meeting of the Audit Committee to consider matters which should be brought to the attention of the directors or shareholders.
- 5. The external auditors and internal auditors have the right to appear and be heard at any meeting of the Audit Committee and shall appear before the Audit Committee meeting when required to do so by the Audit Committee.
- 6. The Audit Committee may invite any Board member or any member of management or any employee of the Company whom the Audit Committee thinks fit to attend its meetings, assist and provide pertinent information as necessary.
- 7. The Company must ensure that other directors and employee attend any particular Audit Committee meeting only at the Audit Committee's invitation, specific to the relevant meeting.
- 8. The Company Secretary or other appropriate senior official shall be the Secretary to the Audit Committee.
- 9. The Secretary/Secretaries shall be entrusted to record all proceedings and minutes of the Audit Committee's meetings which shall be kept and circulated to all members of the Audit Committee and of the Board.

#### **AUTHORITIES**

The Audit Committee is fully authorized by the Board to independently investigate without interference from any party any matter within its terms of reference at the cost of the Company. It shall have:

- 1. Full and unrestricted access to any information pertaining to the Company and the Group in the course of performing its duties;
- 2. Direct communication channels with the external and internal auditors or person(s) carrying out the internal audit function;
- 3. Full access to any employee or member of the management; and
- 4. The resources, which are required to perform its duties.

The Audit Committee also have authority to obtain external legal or other independent professional advice and to secure the attendance of outsiders with relevant experience and expertise it considers necessary and reasonable for the performance of its duties.

#### **DUTIES AND RESPONSIBILITIES**

The Audit Committee is to be provided with sufficient resources to discharge its duties. All members of the Audit Committee must be able to read, analyse and interpret financial statements. In fulfilling its primary objectives, the Audit Committee will need to undertake inter-alia the following function:

- 1. To review the following and report the same to the Board:
  - a) the nomination of external auditors;
  - b) the adequacy of existing external auditors audit arrangements, with particular emphasis on the scope and quality of the audit;
  - c) the effectiveness and adequacy of the scope, functions, resources and competency of the internal audit functions and ensure that it has the necessary authority to carry out its work;
  - d) in relation to the internal audit function:
    - the internal audit programme and results of the internal audit process and where necessary, ensure that appropriate actions are taken on the recommendations of the internal auditors;
    - any appraisal or assessment of the performance of members of the internal audit function;
    - approve any appointment or termination of the internal auditors; and
    - take cognizance of resignation of internal auditors and provide the resigning internal auditors an opportunity to submit reasons for resigning.
  - e] the financial statements of the Group with both the external auditors and the management;

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#### **DUTIES AND RESPONSIBILITIES (continued)**

The Audit Committee is to be provided with sufficient resources to discharge its duties. All members of the Audit Committee must be able to read, analyse and interpret financial statements. In fulfilling its primary objectives, the Audit Committee will need to undertake inter-alia the following function: [continued]

- 1. To review the following and report the same to the Board: (continued)
  - f) the audit plan, his evaluation of the system of internal control and the auditors' report with the external auditors;
  - g) any management letter sent by the external auditors and the management's response to such letter;
  - h) any letter of resignation from the external auditors;
  - i) the quarterly results and year end financial statements of the Group and thereafter submit to the Board, focusing particularly on:
    - changes in or implementation of accounting policies and practices;
    - significant adjustments or unusual events; and
    - compliance with accounting standards, regulatory and other legal requirements.
  - j] the assistance given by the employees of the Group to the external auditors;
  - k] all areas of significant financial risk and the arrangements in place to contain those risks to acceptable levels; and
  - I) all related party transactions and potential conflict of interests situations that may arise within the Group and the Company.
- 2. To consider the appointment of the external auditors, the audit fee and any questions of resignation or dismissal and on whether there is reason (supported by grounds) to believe that the Group's external auditors is not suitable for re-appointment.
- 3. To carry out any other function that may be mutually agreed upon by the Audit Committee and the Board, which would be beneficial to the Group and ensure the effectiveness discharge of the Committee's duties and responsibilities.
- 4. The Audit Committee's actions shall be reported to the Board with such recommendations as the Audit Committee deems appropriate.

If the Audit Committee is of the view that a matter reported to the Board has not been satisfactorily resolved resulting in a breach of the Listing Requirements of Bursa Malaysia Securities Berhad for ACE Market, the Audit Committee has the responsibility for reporting such matters to the relevant authority. The Audit Committee shall have the discretion to undertake such action independently from the Board of Directors.



#### **MEMBERSHIP AND ATTENDANCE AT MEETING**

The present members of the Audit Committee comprise three [3] Board members and the current composition as set out follow:

YAM Tunku Dato' Seri Shahabuddin Bin Tunku Besar Burhanuddin	Chairman Independent Non-Executive Director			
Syed Abdullah Bin Syed Abd Kadir	Member Independent Non-Executive Director			
Chan Feoi Chun	Member Independent Non-Executive Director			

The details of attendance as at 31 March 2015 as set out below:

NAME OF AUDIT COMMITTEE	TOTAL MEETINGS ATTENDED BY MEMBERS
YAM Tunku Dato' Seri Shahabuddin Bin Tunku Besar Burhanuddin	5/6
Syed Abdullah Bin Syed Abd Kadir	6 / 6
Datuk Kamaruddin Bin Taib (retired on 22.09.2014)	4 / 4
Chan Feoi Chun	6 / 6

#### SUMMARY OF ACTIVITIES DURING THE FINANCIAL YEAR

The Audit Committee carried out its duties and responsibilities in accordance with its terms of reference during the years. The main activities undertaken by the Audit Committee were as follows:

- 1. Reviewed the quarterly unaudited financial results of the Group and the Company before tabling to the Board for consideration and approval.
- 2. Reviewed and discussed with the external auditors the nature and scope of the audit prior to the commencement of the audit.
- 3. Consideration and recommendation to the Board for approval of audit fees payable to the external auditors.
- 4. Reviewed the independence and objectivity of the external auditors and the services provided.
- 5. Discussed significant accounting and auditing issues, impact of new or proposed changes in accounting standards and regulatory requirements.
- 6. Reviewed the related party transactions entered into by the Group and the Company.
- 7. Received and reviewed of internal audit reports.
- 8. Reviewed internal audit plans for the financial year of the Group and the Company, prepared by internal auditors.

#### **INTERNAL AUDIT FUNCTION**

The Group appointed Baker Tilly Monteiro Heng Governance Sdn Bhd as the Internal Auditor of the Group since Year 2011, of which is an independent professional firm.

The Internal Auditors are independent of the activities or operations of the Group, carries out the Group's Internal Audit Function. The Internal Auditors are empowered to audit the Group's business units, review the units' compliance with internal control procedures and to assist the Audit Committee in maintaining a sound system of internal control. The Audit Committee has full access to the Internal Auditors for internal audit purposes.

#### **EMBRACING PROGRESS**

## statement on risk management and internal control

In complying with the Malaysian Code on Corporate Governance, the Board of Directors is committed to maintain a sound system of internal control and risk management to safeguard shareholders' investments and the Group's assets. To this effect, the Group has established an appropriate control environment and framework as well as reviewing its adequacy and integrity. The system of internal control covers, inter alia, financial, operational and compliance controls and risk management procedures. According to Rule 15.26 (b) of the Listing Requirements of Bursa Malaysia Securities Berhad ("Bursa Securities") for ACE Market, the Directors of public listed companies are required to include in its annual report a "statement about the state of internal control of the listed issuer as a group".

The Board is pleased to outline the nature and scope of internal control of the Group for the financial year ended 31 March 2015.

#### INTERNAL CONTROL SYSTEM AND RISK MANAGEMENT

The key elements of the internal control structure and processes are set out as below:

- In order to avoid conflict of interest, the Group is upholding segregation of duties through clear delegation of responsibilities and authority among Board Committees and management.
- Departmental units are required to prepare budget every year accordingly and the compiled Group budget is required to be approved by the Board to ensure effective execution.
   Following, the results against budget are monitored to ensure necessary management action is being taken on the variances.
- Adequate reporting systems are in place for information transfer to the Board and management relating to operating and financial performance, key business issues and annual financial statements.
- The Group's internal policies and procedures are well documented in Standard Operating Procedures to ensure compliance with internal control.
- Closed-circuit cameras and card access system are installed in the office building and factory site coupled with all times security check at the main entrance for security purpose.

The internal control system by nature has its limitation in assuring the companies of the Group from material misstatement and loss. Therefore, risk management plays a part in the Group's business operation in pursuit of its business objective. The Group has implemented an ongoing formal process in identifying, monitoring and managing the risk as well as setting up suitable internal control in accordance with the guidance prescribed in the Malaysian Code on Corporate Governance. The Board is assisted by internal auditors for the risk management and internal control implementation. This process is continually reviewed by internal auditors and strengthened as appropriate with necessary actions to remedy any significant weaknesses identified.

The group's system of internal control does not apply to associated companies where the Group does not have full management control over them.

#### **INTERNAL AUDIT FRAMEWORK**

The Board fully supports the internal audit function and through the Audit Committee, continually reviews the adequacy and effectiveness of the risk management process in place.

The Group has outsourced its internal audit function. Internal audit independently reviews the risk prevention procedures and control processes implemented by management, and reports to the Audit Committee. Internal audit also reviews the internal controls in the key activities of the Group's businesses. The internal audit function adopts a risk based-approach and prepares its audit strategy and plan based on the risk profiles of the various business units of the Group.

Internal audit also undertakes a review of the Company's compliance with recommended principles and best practices. The results and any corrective action that may be necessary are reported directly to the Audit Committee.

The Audit Committee reviews the risk monitoring and compliance procedures, ensuring that an appropriate mix of techniques is used to obtain the level of assurance required by the Board. The Audit Committee considers reports from internal audit and from management, before reporting and making recommendations to the Board in strengthening the risk management, internal control and governance systems. The committee presents its findings to the Board on a regular basis.

#### **OTHER RISK AND CONTROL PROCESS**

Apart form risk management and internal audit, the Board has put in place an organizational structure with formally defined lines of responsibility. A reporting process has been established which provide for a documented and auditable trail of accountability. These processes were reviewed by internal audit, which provides a degree of assurance as to operations and validity of the systems of internal control.

#### **INTERNAL AUDIT FUNCTION**

The Group appointed Baker Tilly Monteiro Heng Governance Sdn Bhd as the Internal Auditor of the Group since Year 2011, of which is an independent professional firm.

The Internal Auditors support the Audit Committee, and by extension, the Board, by providing independent assurance on the effectiveness of the Group's system of internal controls. The Internal Auditors submit audit reports and plan status for review and approval to the Audit Committee which included the reports with the recommended corrective measures on risks identified, if any, for implementation by the management of the business units and operation.

The internal audit work plan, which reflects the risk profile of the Group's major business sectors is periodically reviewed and approved by the Audit Committee.

The cost incurred for Internal Audit services in respect of the financial year ended 31 March 2015 was approximately RM82,000.

#### CONCLUSION

The Board is pleased to report that there were no material losses incurred during the financial year under review and up to the date of issuance of the financial statements that would require disclosure in the annual report as a result of weaknesses or deficiencies in internal control. The Group is at all times to strengthen the internal control environment through the internal audit framework.

The Board has received assurance from the following persons that the Group's risk management and internal control system is operating adequately and effectively, in all material aspects, based on the risk management and internal control system of the Group:

- i) Datuk Tan Say Jim, the Managing Director of the Company and the highest ranking executive at the Company who is responsible for carrying out corporate policy established by the Board; and
- ii) Dato' Eow Kwan Hoong, an Executive Director of the Company who is primarily responsible for the management of the financial affairs of the Company.

This statement was approved by the Board of Directors on 31 July 2015.

### statement of directors' responsibilities

The Directors are responsible for ensuring that the financial statements give a true and fair view of the financial position of the Group and the Company at the end of the financial year and of their financial performance and cash flows of the Group and of the Company for the financial year ended. The financial statements of the Group and the Company are drawn up in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the Companies Act, 1965 in Malaysia.

The Directors have considered that all Malaysian Financial Reporting Standards, International Financial Reporting Standards have been followed in preparing the financial statements for the financial year ended from 1 April 2014 to 31 March 2015. The Group has fulfilled the requirements of using appropriate accounting policies and applying them consistently and made judgments and estimates that are reasonable and prudent. The financial statements is prepared on a going concern basis as the Directors have a reasonable expectation that the Group and Company have adequate resources to continue in operational existence in the foreseeable future.

The Directors are responsible for ensuring that the Group and the Company keep accounting records which disclose with reasonable accuracy at any time the financial position of the Group and the Company and which enable them to ensure that the financial statements comply with the Financial Reporting Standards and the Companies Act, 1965 in Malaysia.

The Directors have a general responsibility for taking all steps as are reasonably opened to them to safeguard the assets of the Group and the Company and to prevent and detect fraud and other irregularities.



The information set out below is disclosed in compliance with the Listing Requirements of Bursa Malaysia Securities Berhad ("Bursa Securities') for ACE Market.

#### 1. UTILISATION OF PROCEEDS RAISED FROM CORPORATE PROPOSAL

There were no proceeds raised by the Company from corporate proposals during the financial year ended from 1 April 2014 to 31 March 2015 except as below:

a) Private placement of new ordinary shares of RM0.15 in the Company representing up to seventeen point sixty nine percent (17.69%) of the enlarged issued and paid-up share capital ("Private Placement I")

On 6 November 2013, 394,098,381 New Ordinary Shares were issued pursuant to the Private Placement I and were subsequently listed and quoted on the ACE Market of Bursa Malaysia Securities Berhad on 11 August 2013.

The details of the utilization of the proceeds from the Private Placement I up to 31 March 2015 were as follows:

DESCRIPTION	PROPOSED UTILIZATION (RM'000)	ACTUAL UTILIZATION (RM'000)	BALANCE TO BE UTILIZED (RM'000)
Partial repayment of			
short term borrowings	30,000	30,000	_
Capital expenditure of Group	25,000	10,091	14,909
Working capital of Group	47,000	47,000	
Estimated expenses in relation			
to the Private Placement I	8,348	8,348	-
Total	110,348	95,439	14,909

#### 2. SHARE BUY-BACK

The Company did not make any proposal for share buy-back during the financial year.

#### 3. OPTIONS, WARRANTS OR CONVERTIBLE SECURITIES

During the financial year ended from 1 April 2014 to 31 March 2015, certain Warrants have been exercised as below:

#### a) Exercise of 2006/2016 free detachable warrants ("Warrant A")

There was no exercise of Warrant A during the financial year ended from 1 April 2014 to 31 March 2015.

#### b) Exercise of 2010/2016 warrants ("Warrant B")

For the financial year ended from 1 April 2014 to 31 March 2015, a total of 117,250 units of Warrant B have been exercised and converted into ordinary shares of RM0.15 each.

Save as disclosed above, the Company did not issue any other Option, Warrants or Convertible securities for the financial year ended from 1 April 2014 to 31 March 2015 under review.

#### 4. AMERICAN DEPOSITORY RECEIPT ("ADR") OR GLOBAL DEPOSITORY RECEIPT ("GDR")

The Company did not sponsor any ADR or GDR programme during the financial year ended from 1 April 2014 to 31 March 2015.

## additional compliance information



continued

#### 5. IMPOSITION OF SANCTIONS AND/OR PENALTIES

There were no public sanctions and/or penalties imposed on the Company and its subsidiaries, Directors or Management by the relevant regulatory bodies during the financial year ended from 1 April 2014 to 31 March 2015.

#### 6. NON-AUDIT FEES

There was no non-audit fees incurred and paid to the external auditors of the Company and its subsidiaries for the financial year ended from 1 April 2014 to 31 March 2015 under review.

#### 7. VARIATION IN RESULTS

There is no materials variance between the audited results for the financial period from 1 April 2014 to 31 March 2015 and the unaudited results previously announced.

#### 8. PROFIT GUARANTEE

During the financial year ended from 1 April 2014 to 31 March 2015, the Group and the Company did not give any profit guarantee.

#### 9. MATERIAL CONTRACTS INVOLVING DIRECTORS AND MAJOR SHAREHOLDERS

For the financial year ended from 1 April 2014 to 31 March 2015, no contract of a material nature was entered into or subsisted between the Company and its Directors or major shareholders.

#### **10. REVALUATION POLICY ON LANDED PROPERTIES**

No valuation is carried out by the Company and its subsidiaries on landed properties during the financial year ended from 1 April 2014 to 31 March 2015. The latest valuation on the property of the Company was carried out by an independent firm of professional valuer on 8 January 2014. Revaluation will be carried out when deemed appropriate by the directors or at least once in every 5 years.

#### **11. LIST OF PROPERTIES**

For the financial year ended from 1 April 2014 to 31 March 2015, the list of the property as set out below:

LOCATION	DESCRIPTION OF LAND	LAND AREA (SQ.FT.)	BUILT-UP AREA (SQ. FT.)	EXISTING USE	TENURE/ LEASE PERIOD	AGE OF BUILDING	DATE OF ACQUISITION	NET CARRYING VALUE (RM'000)
H.S (D) 116023 & 116028 P.T. No. 13810 & 13811 Mukim Petaling Daerah Kuala Lumpur	Land with a 4 and half storey building and car park facilities	188,179	328,459	Factory, warehouse and office	Sub-Lease (Term of 60 years, expiring on 16 July 2055)	20	17 July 1995	93,677

#### 12. RECURRENT RELATED PARTY TRANSACTIONS OF A REVENUE OR TRADING NATURE

The details of the recurrent related party transactions are disclosed on pages 145.



### PROGRESSING WITH COMMITMENT

SUCCESS AND EXCELLENCE IS IMPOSSIBLE WITHOUT COMMITMENT. AT IRIS, WE DEPEND ON THE COMMITTED ATTITUDES OF ALL OUR STAKEHOLDERS TOWARDS IMPROVING QUALITY AND PRODUCTIVITY, REDUCING DEFECT, MITIGATING RISKS, DECREASING COSTS AND INCREASING PROFITABILITY.

IRIS CORPORATION BERHAD (INCORPORATED IN MALAYSIA)

COMPANY NO: 302232-X

FINANCIAL REPORT FOR THE FINANCIAL YEAR ENDED 31 MARCH 2015

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### directors' report

The directors hereby submit their report and the audited financial statements of the Group and of the Company for the financial year ended 31 March 2015.

#### **PRINCIPAL ACTIVITIES**

The Company is principally engaged in the business of technology consulting, and the implementation of trusted identification, payment and transportation and sustainable development. The principal activities of the subsidiaries are set out in Note 5 to the financial statements. There have been no significant changes in the nature of these activities during the financial year.

#### RESULTS

	THE GROUP RM'000	THE COMPANY RM'000
Loss after taxation	[23,698]	(5,250)
Attributable to:- Owners of the Company Non-controlling interests	[20,892] [2,806]	
	[23,698]	[5,250]

#### DIVIDENDS

The Board of Directors do not recommend the payment of any dividend for the current financial year.

#### **RESERVES AND PROVISIONS**

All material transfers to or from reserves or provisions during the financial year are disclosed in the financial statements.

#### **ISSUES OF SHARES AND DEBENTURES**

During the financial year,

- (a) there were no changes in the authorised share capital of the Company;
- (b) the Company increased its issued and paid up share capital from RM306,024,826 to RM306,042,413 by way of the exercise of 117,250 units of Warrants B at an exercise price of RM0.15 each into 117,250 new ordinary shares of RM0.15 each.

The new ordinary shares were issued for cash consideration. The new ordinary shares issued rank pari passu in all respects with the existing shares of the Company.

[c] there were no issues of debentures by the Company.

#### **TREASURY SHARES**

On 30 November 2013, the Company has 126,424,033 of its own shares as a result of acquiring a subsidiary, Versatile Creative Berhad ("VCB").

During the financial year, the Company divested 25% equity interest in VCB. Upon the divestment, VCB ceased to be a subsidiary of the Group.

#### **OPTIONS GRANTED OVER UNISSUED SHARES**

During the financial year, no options were granted by the Company to any person to take up any unissued shares in the Company.

#### WARRANTS

#### Warrants A

On 24 April 2006, the Company executed a deed poll pertaining to the creation and issuance of 55,251,530 2006/2016 free detachable warrants ("Warrants A").

On 27 June 2006, the Company issued 55,251,530 units of Warrants A to the shareholders of the Company on the basis of twenty ICPS and three [3] free Warrants A for every fifty [50] existing ordinary shares of RM0.15 each held in the Company. The Warrants A were listed on the ACE Market of Bursa Malaysia Securities Berhad. The main features of the 2006/2016 Warrants A are disclosed in Note 23 to the financial statements.

As at the end of the financial year, 45,317,473 Warrants A remained unexercised.

#### Warrants **B**

On 27 April 2010, the Company issued 212,326,987 units of new six-year warrants (2010/2016) ("Warrants B") to the shareholders of the Company on the basis of three [3] Warrants B for every twenty [20] existing ordinary shares held in the Company at the issue price of RM0.05 per Warrants B. The Warrants B were listed on the ACE Market of Bursa Malaysia Securities Berhad. The main features of the Warrants B are disclosed in Note 23 to the financial statements.

As at the end of the financial year, 211,838,737 Warrants B remained unexercised.

#### **BAD AND DOUBTFUL DEBTS**

Before the financial statements of the Group and of the Company were made out, the directors took reasonable steps to ascertain that action had been taken in relation to the writing off of bad debts and the making of allowance for impairment losses on receivables, and satisfied themselves that all known bad debts has been written off and that adequate allowance had been made for impairment losses on receivables.

At the date of this report, the directors are not aware of any circumstances that would require the further writing off of bad debts, or the additional allowance for impairment losses on receivables in the financial statements of the Group and of the Company.

#### **CURRENT ASSETS**

Before the financial statements of the Group and of the Company were made out, the directors took reasonable steps to ascertain that any current assets other than debts, which were unlikely to be realised in the ordinary course of business, including their value as shown in the accounting records of the Group and of the Company, have been written down to an amount which they might be expected so to realise.

At the date of this report, the directors are not aware of any circumstances which would render the values attributed to the current assets in the financial statements misleading.

### directors' report

continued

#### **VALUATION METHODS**

At the date of this report, the directors are not aware of any circumstances which have arisen which render adherence to the existing methods of valuation of assets or liabilities of the Group and of the Company misleading or inappropriate.

#### **CONTINGENT AND OTHER LIABILITIES**

The contingent liabilities of the Group and of the Company are disclosed in Note 50 to the financial statements. At the date of this report, there does not exist:-

- (i) any charge on the assets of the Group and of the Company that has arisen since the end of the financial year which secures the liabilities of any other person; or
- [ii] any contingent liability of the Group and of the Company which has arisen since the end of the financial year.

No contingent or other liability of the Group and of the Company has become enforceable or is likely to become enforceable within the period of twelve months after the end of the financial year which, in the opinion of the directors, will or may substantially affect the ability of the Group and of the Company to meet their obligations when they fall due.

#### **CHANGE OF CIRCUMSTANCES**

At the date of this report, the directors are not aware of any circumstances not otherwise dealt with in this report or the financial statements of the Group and of the Company which would render any amount stated in the financial statements misleading.

#### **ITEMS OF AN UNUSUAL NATURE**

The results of the operations of the Group and of the Company during the financial year were not, in the opinion of the directors, substantially affected by any item, transaction or event of a material and unusual nature.

There has not arisen in the interval between the end of the financial year and the date of this report any item, transaction or event of a material and unusual nature likely, in the opinion of the directors, to affect substantially the results of the operations of the Group and of the Company for the financial year.

#### DIRECTORS

The directors who served since the date of the last report are as follows:-

TAN SRI RAZALI BIN ISMAIL YAM TUNKU DATO' SERI SHAHABUDDIN BIN TUNKU BESAR BURHANUDDIN DATUK TAN SAY JIM DATO' HAMDAN BIN MOHD HASSAN DATO' EOW KWAN HOONG SYED ABDULLAH BIN SYED ABD KADIR CHAN FEOI CHUN DATUK NIK AZMAN BIN MOHD ZAIN (APPOINTED ON 4 JUNE 2015) DATUK NOOR EHSANUDDIN BIN HJ MOHD HARUN NARRASHID (APPOINTED ON 4 JUNE 2015) DATUK KAMARUDDIN BIN TAIB (RETIRED ON 22 SEPTEMBER 2014) MUHAMMAD SUFI BIN MAHBUB (RESIGNED ON 15 JANUARY 2015) DATUK FAIZOULL BIN AHMAD (VACATED OFFICE ON 24 FEBRUARY 2015)

#### **DIRECTORS' INTERESTS**

According to the register of directors' shareholdings, the interests of directors holding office at the end of the financial year in the shares in the Company and its related corporations during the financial year are as follows:-

	NUMBER OF ORDINARY SHARES OF RM0.15 EACH					
	1.4.2014	BOUGHT	SOLD	31.3.2015		
THE COMPANY						
DIRECT INTERESTS:						
Tan Sri Razali Bin Ismail Datuk Tan Say Jim Dato' Eow Kwan Hoong Syed Abdullah Bin Syed Abd Kadir Chan Feoi Chun	38,551,733 46,492,233 1,593,333 466,666 100,000	_ 65,241,000 _ _ _	[4,000,000]   [100,000]	34,551,733 111,733,233 1,593,333 466,666 –		
INDIRECT INTERESTS:						
Datuk Tan Say Jim <sup>#</sup> YAM Tunku Dato' Seri Shahabuddin Bin Tunku Besar Burhanuddin	126,424,033 10,535,333	32,625,458 _	(126,424,033) <sup>##</sup> (5,000,000)	32,625,458 5,535,333****		
IRIS LAND SDN BHD						
DIRECT INTERESTS:						
Dato' Hamdan Bin Mohd Hassan	40,000	_	_	40,000		
# Descrete distances the Costing CA of the Costing Act	10.05					

<sup>#</sup> Deemed interest pursuant to Section 6A of the Companies Act, 1965

## Disposal by Versatile Credit & Leasing Sdn Bhd (a company in which Datuk Tan Say Jim is deemed interested pursuant to Section 6A of the Companies Act, 1965) of its entire shareholding in Versatile Creative Berhad (which in turn is a substantial shareholder of IRIS Corporation Berhad.)

### Deemed interest by virtue of the shares held by YAM Tunku Dato' Seri Shahabuddin Bin Tunku Besar Burhanuddin's spouse.

### directors' report

continued

#### **DIRECTORS' INTERESTS** [CONTINUED]

	AT	NUMBER OF W	ARRANTS A	AT	
	1.4.2014	ALLOTMENT	SOLD	31.3.2015	
THE COMPANY					
DIRECT INTERESTS:					
Datuk Tan Say Jim Syed Abdullah Bin Syed Abd Kadir Chan Feoi Chun	1,385,000 19,999 1,800	- - -	- - -	1,385,000 19,999 1,800	
INDIRECT INTERESTS:					
Datuk Tan Say Jim# YAM Tunku Dato' Seri Shahabuddin Bin Tunku Besar Burhanuddin	40 280,000		[40] <sup>###</sup>	_ 280,000 <sup>##</sup>	
		NUMBER OF W	ARRANTS B		
	AT 1.4.2014	NUMBER OF W	ARRANTS B	AT 31.3.2015	
THE COMPANY <b>DIRECT INTERESTS:</b>					
<b>DIRECT INTERESTS:</b> Tan Sri Razali Bin Ismail Datuk Tan Say Jim Dato' Eow Kwan Hoong	1.4.2014 1,000,000 6,973,834 250,000			<b>31.3.2015</b> 1,000,000 6,973,834 250,000	

*#* Deemed interest pursuant to Section 6A of the Companies Act, 1965

## Deemed interest by virtue of the shares held by YAM Tunku Dato' Seri Shahabuddin Bin Tunku Besar Burhanuddin's spouse.
 ### Disposal by Versatile Credit & Leasing Sdn Bhd (a company in which Datuk Tan Say Jim is deemed interested pursuant to Section 6A of the Companies Act, 1965) of its entire shareholding in Versatile Creative Berhad (which in turn is a substantial shareholder of IRIS Corporation Berhad.)

By virtue of his interest in shares in the Company, Datuk Tan Say Jim is deemed to have interests in the shares in its related corporations during the financial year to the extent of the Company's interests in accordance with Section 6A of the Companies Act 1965.

The other directors, holding office at the end of the financial year had no interests in shares in the Company or its related corporations during the financial year.

#### **DIRECTORS' BENEFITS**

Since the end of the previous financial year, no director has received or become entitled to receive any benefit (other than a benefit included in the aggregate amount of emoluments received or due and receivable by directors as shown in the financial statements, or the fixed salary of a full-time employee of the Company] by reason of a contract made by the Company or a related corporation with the director or with a firm of which the director is a member, or with a company in which the director has a substantial financial interest except for any benefits which may be deemed to arise from transactions entered into in the ordinary course of business with companies in which certain directors have substantial financial interests as disclosed in Note 51 to the financial statements.

Neither during nor at the end of the financial year was the Group or the Company or its subsidiaries a party to any arrangements whose object is to enable the directors to acquire benefits by means of the acquisition of shares in or debentures of the Company or any other body corporate.

#### SIGNIFICANT EVENTS DURING THE FINANCIAL YEAR

The significant events during the financial year are disclosed in Note 53 to the financial statements.

### SIGNED IN ACCORDANCE WITH A RESOLUTION OF THE DIRECTORS DATED

**Datuk Tan Say Jim** 

**Dato' Eow Kwan Hoong** 

### statement by directors

We, Datuk Tan Say Jim and Dato' Eow Kwan Hoong, being two of the directors of IRIS Corporation Berhad, state that, in the opinion of the directors, the financial statements set out on pages 81 to 165 are drawn up in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 1965 in Malaysia so as to give a true and fair view of the financial position of the Group and of the Company at 31 March 2015 and of their financial performance and cash flows for the financial year ended on that date.

The supplementary information set out in Note 55, which is not part of the financial statements, is prepared in all material respects, in accordance with Guidance on Special Matter No. 1, Determination of Realised and Unrealised Profits or Losses in the Context of Disclosure Pursuant to Bursa Malaysia Securities Berhad Listing Requirements, as issued by the Malaysian Institute of Accountants and the directive of Bursa Malaysia Securities Berhad.

### SIGNED IN ACCORDANCE WITH A RESOLUTION OF THE DIRECTORS DATED 31 JULY 2015

**Datuk Tan Say Jim** 

**Dato' Eow Kwan Hoong** 

### statutory declaration

I, Datuk Tan Say Jim, I/C No. 571109-08-6215, being the director primarily responsible for the financial management of IRIS Corporation Berhad, do solemnly and sincerely declare that the financial statements set out on pages 81 to 165 are, to the best of my knowledge and belief, correct, and I make this solemn declaration conscientiously believing the same to be true and by virtue of the provisions of the Statutory Declarations Act 1960.

Subscribed and solemnly declared by Datuk Tan Say Jim, I/C No. 571109-08-6215, at Kuala Lumpur in the Federal Territory on this 31 July 2015

Before me Datin Hajah Raihela Wanchik (No. W – 275) **Datuk Tan Say Jim** 

## independent auditors' report to the members of IRIS Corporation Berhad

[Incorporated in Malaysia] Company No : 302232 - X

#### **REPORT ON THE FINANCIAL STATEMENTS**

We have audited the financial statements of IRIS Corporation Berhad, which comprise the statements of financial position as at 31 March 2015 of the Group and of the Company, and the statements of profit or loss and other comprehensive income, statements of changes in equity and statements of cash flows of the Group and of the Company for the financial year then ended, and a summary of significant accounting policies and other explanatory information, as set out on pages 81 to 165.

#### Directors' Responsibility for the Financial Statements

The directors of the Company are responsible for the preparation of financial statements that give a true and fair view in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 1965 in Malaysia. The directors are also responsible for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with approved standards on auditing in Malaysia. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on our judgment, including the assessment of risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the entity's preparation of the financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the directors, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### Opinion

In our opinion, the financial statements give a true and fair view of the financial position of the Group and of the Company as of 31 March 2015 and of their financial performance and cash flows for the financial year then ended in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 1965 in Malaysia.

#### **REPORT ON OTHER LEGAL AND REGULATORY REQUIREMENTS**

In accordance with the requirements of the Companies Act 1965 in Malaysia, we also report the following:-

- [a] In our opinion, the accounting and other records and the registers required by the Act to be kept by the Company and its subsidiaries of which we have acted as auditors have been properly kept in accordance with the provisions of the Act.
- (b) We have considered the financial statements and the auditors' report of all the subsidiaries of which we have not acted as auditors, which are indicated in Note 5 to the financial statements.
- (c) We are satisfied that the financial statements of the subsidiaries that have been consolidated with the Company's financial statements are in form and content appropriate and proper for the purposes of the preparation of the financial statements of the Group and we have received satisfactory information and explanations required by us for those purposes.
- [d] The audit reports on the financial statements of the subsidiaries did not contain any qualification or any adverse comment made under Section 174(3) of the Act.

## independent auditors' report to the members of IRIS Corporation Berhad

[Incorporated in Malaysia] Company No : 302232 - X continued

#### **OTHER REPORTING RESPONSIBILITIES**

The supplementary information set out in Note 55 on page 165 is disclosed to meet the requirement of Bursa Malaysia Securities Berhad and is not part of the financial statements. The directors are responsible for the preparation of the supplementary information in accordance with Guidance on Special Matter No. 1, Determination of Realised and Unrealised Profits or Losses in the Context of Disclosure Pursuant to Bursa Malaysia Securities Berhad Listing Requirements, as issued by the Malaysian Institute of Accountants ("MIA Guidance") and the directive of Bursa Malaysia Securities Berhad. In our opinion, the supplementary information is prepared, in all material respects, in accordance with the MIA Guidance and the directive of Bursa Malaysia Securities Berhad.

#### **OTHER MATTERS**

This report is made solely to the members of the Company, as a body, in accordance with Section 174 of the Companies Act 1965 in Malaysia and for no other purpose. We do not assume responsibility to any other person for the content of this report.

**Crowe Horwath** Firm No: AF 1018 Chartered Accountants Ooi Song Wan Approval No: 2901/10/16 [J] Chartered Accountant

31 July 2015

Kuala Lumpur

### statements of financial position AS AT 31 MARCH 2015

		THE GROUP	1	THE COMPANY	
NOT	2015	2014	2015	2014	
NOTE	RM'000	RM'000	RM'000	RM'000	
5	_	-	231.003	209,285	
6	21.387	7.598	6.638	5,650	
7			110,960	117,950	
8				11.031	
				3,942	
10				17,468	
11			406	406	
12	157	129	_	_	
13	150,700	140,682	_	_	
	612,741	586,373	384,420	365,732	
14	88.723	101.929	77.812	78.856	
15	299,780	280,236	174,568	188,442	
	132,972		113,118	66,768	
17	70,181	149,922	38,270	85,407	
18	-	· -	465,905	291,748	
19	1,341	8	1,341	8	
20	119	70	119	70	
21	7,744	1,310	_	_	
	4,648	26	4,257	_	
22	40,135	23,782	40,135	21,531	
	63,413	81,670	43,211	66,025	
	709,056	720,202	958,736	798,855	
	1,321,797	1,306,575	1,343,156	1,164,587	
	7 8 9 10 11 12 13 13 14 15 16 17 18 19 20 21	NOTE         RM'000           5         -           6         21,387           7         179,407           8         199,761           9         6,354           10         40,150           11         14,825           12         157           13         150,700           612,741         612,741           14         88,723           15         299,780           16         132,972           17         70,181           18         -           19         1,341           20         119           21         7,744           4,648         22           40,135         63,413           5         299,780	20152014NOTERM'000RM'0005 $ -$ 621,3877,5987179,407229,9028199,761178,74696,3543,9421040,15017,4681114,8257,9061215712913150,700140,6821488,723101,92915299,780280,23616132,97281,2491770,181149,92218 $ -$ 191,34182011970217,7441,3104,648262240,13523,78263,41381,670	NOTE201520142015RM'000RM'000RM'0005 $ -$ 621,3877,5987179,407229,902110,9608199,761178,74696,3543,9426,3543,9426,3541040,15017,46814,8257,9064061215712913150,700140,6821488,723101,92977,81215299,780280,236174,56816132,97281,249113,1181770,181149,92238,27018 $-$ 4,648264,648264,648264,648264,648264,648264,648262240,13523,78240,13563,41381,67043,211	

## statements of financial position

AS AT 31 MARCH 2015 continued

**THE GROUP** THE COMPANY 2015 2014 2015 RESTATED 2014 NOTE RM'000 RM'000 RM'000 RM'000 **EQUITY AND LIABILITIES** EQUITY 23 306,042 306,025 306,042 306,025 Share capital 24 103,249 103,860 103,249 103,860 Share premium 25 Treasury shares [32,238] Warrants reserve 26 10.592 10,598 10,592 10,598 27 [4,081] Fair Value reserve Foreign exchange translation reserve 28 4,781 146 \_ 29 38,783 Revaluation reserve 38,719 12,360 12,360 30 122,967 87,560 39,297 **Retained earnings** 44,547 SHAREHOLDERS' FUND 546,862 550,141 471,540 477,390 Non-controlling interests 19,760 56,978 566,622 607,119 471,540 477,390 **TOTAL EQUITY NON-CURRENT LIABILITIES** Hire purchase payables 31 3.787 8,555 634 1,261 32 402 402 Lease payables Term loans 33 162.800 67.487 162.800 38.000 Deferred tax liabilities 34 13,990 16,791 13,990 13,807 36 Other payables 63 29 181.042 92.862 177.826 53.068 **CURRENT LIABILITIES** Trade payables 35 28,691 39,553 16,247 24,566 Other payables and accruals 36 224,488 250,212 175,824 209,594 182,070 Amount owing to subsidiaries 18 213,824 1.927 418 Amount owing to associates 19 422 1,922 1,513 9,127 7,029 Provision for taxation Hire purchase payables 31 1.984 3,930 665 744 32 382 242 279 242 Lease payables Short-term borrowings 37 315,148 279,315 285,029 189,344 Bank overdrafts 38 23,793 20,122 574,133 606,594 693,790 634,129 **TOTAL LIABILITIES** 755,175 699,456 871,616 687,197 TOTAL EQUITY AND LIABILITIES 1,321,797 1,306,575 1,343,156 1,164,587 39 NET ASSETS PER ORDINARY SHARE (sen) 26.80 28.75

The annexed notes form an integral part of these financial statements

### statements of profit or loss and other comprehensive income FOR THE FINANCIAL YEAR ENDED 31 MARCH 2015

		THE GROUP		THE COMPANY
NOTE	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
REVENUE 40	564,491	573,237	439,350	472,896
COST OF SALES 41	[451,346]	[441,093]	[345,193]	[350,307]
GROSS PROFIT	113,145	132,144	94,157	122,589
OTHER INCOME	38,188	7,444	28,440	3,214
	151,333	139,588	122,597	125,803
ADMINISTRATIVE EXPENSES	[88,523]	[71,409]	[46,040]	[48,635]
FINANCE COSTS	[26,070]	[21,641]	[20,202]	(15,729)
OTHER OPERATING EXPENSES	[49,522]	[11,482]	[56,726]	[22,279]
	[12,782]	35,056	[371]	39,160
SHARE OF [LOSS]/PROFIT IN ASSOCIATES	[4,471]	29		
(LOSS)/ PROFIT BEFORE TAXATION 42	[17,253]	35,085	[371]	39,160
INCOME TAX EXPENSE 43	[6,445]	(16,450)	[4,879]	[14,643]
(LOSS)/PROFIT AFTER TAXATION	[23,698]	18,635	(5,250)	24,517
OTHER COMPREHENSIVE INCOME, NET OF TAX FOR THE FINANCIAL YEAR				
Items are not reclassifiable subsequently to profit or loss - Revaluation of property, net of tax	_	12,360	-	12,360
- Share of equity accounted reserve	[4,081]	-	-	-
Items are or may be reclassified subsequently to profit or loss - Foreign currency translation for foreign operations	10,893	2,000		
	6,812	14,360		12,360
TOTAL COMPREHENSIVE (LOSS)/INCOME FOR THE FINANCIAL YEAR	(16,886)	32,995	[5,250]	36,877

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## statements of profit or loss and other comprehensive income

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2015

continued

		THE GROUP	•	THE COMPANY
NOTE	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
(LOSS)/PROFIT AFTER TAXATION ATTRIBUTABLE TO:				
Owners of the Company Non-controlling interests	[20,892] [2,806]	23,286 [4,651]	[5,250]	24,517
	[23,698]	18,635	[5,250]	24,517
TOTAL COMPREHENSIVE (LOSS)/INCOME ATTRIBUTABLE TO:				
Owners of the Company Non-controlling interests	[20,338] 3,452	36,991 [3,996]	[5,250]	36,877
	[16,886]	32,995	[5,250]	36,877
[Loss]/Earnings Per Ordinary Share - Basic 44 - Diluted 44	(1.02sen) N/A	1.38sen 1.25sen		

# statements of changes in equity FOR THE FINANCIAL YEAR ENDED 31 MARCH 2015

			NON-DIST	RIBUTABLE			DISTRIBUTABLE	]			
THE GROUP	ORDINARY SHARE CAPITAL RM'000	SHARE PREMIUM RM'000	TREASURY SHARES RM'000	WARRANTS RESERVE RM'000	FOREIGN EXCHANGE TRANSLATION RESERVE RM'000	REVALUATION RESERVE RM'000	RETAINED EARNINGS RM'000	ATTRIBUTABLE TO OWNERS NON- OF THE CONTROLLING COMPANY INTERESTS RM'000 RM'000	CONTROLLING INTERESTS	TOTAL EQUITY RM'000	
Balance at 1.4.2013	236,459	35,211	-	10,609	(1,199)	26,904	108,075	416,059	41,141	457,200	
Contributions by and distributions to owners of the Company:											
<ul> <li>Issuance of new shares</li> <li>Share issuance</li> </ul>	69,517	76,199	-	-	-	-	-	145,716	-	145,716	
expenses	-	(7,569)	-	-	-	-	-	(7,569)	-	(7,569)	
- Warrants exercised	49	19	-	[11]	-	-	[8]	49	-	49	
<ul> <li>Dividend paid         <ul> <li>[Note 46]</li> <li>Effect of acquisition</li> </ul> </li> </ul>	-	-	-	-	-	-	[8,867]	(8,867)	-	[8,867]	
of a subsidiary	-	-	[32,238]	-	-	-	-	[32,238]	-	[32,238]	
Total transactions with owners	69,566	68,649	[32,238]	(11)	-	-	[8,875]	97,091	_	97,091	
Realisation on usage of property	-	-	_	-	-	(481)	481	-	-	_	
Balance carried forward	306,025	103,860	[32,238]	10,598	(1,199)		99,681	513,150	41,141	554,291	
Transactions with non-controlling interests:											
<ul> <li>Acquisition/Issue of shares in subsidiaries</li> <li>Shares subscribed by non-controlling interacts</li> </ul>	-	-	-	-	-	-	-	-	19,573 260	19,573	
interests	-	-	-		-	-			200	260	
Total transactions with non-controlling interests	-	-	-	-	-	-	-	-	19,833	19,833	
Profit after taxation for the financial year Other comprehensive income for the financial	-	-	-	-	-	-	23,286	23,286	(4,651)	18,635	
year, net of tax - revaluation of property	_	_	_	_		12,360	_	12,360	-	12,360	
<ul> <li>foreign currency translation</li> </ul>	_	_	_	-	1,345	-	-	1,345	655	2,000	
Total comprehensive income for the financial year	_	_	_	_	1,345	12,360	23,286	36,991	(3,996)	32,995	
Balance at 31.3.2014	306,025	103,860	[32,238]	10,598	146	38,783	122,967	550,141	56,978	607,119	

The annexed notes form an integral part of these financial statements

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# statements of changes in equity FOR THE FINANCIAL YEAR ENDED 31 MARCH 2015

continued

			NON-DIST	RIBUTABLE			DISTRIBUTABLE	]		
THE GROUP	ORDINARY SHARE CAPITAL RM'000	SHARE PREMIUM RM'000	TREASURY SHARES RM'000	WARRANTS RESERVE RM'000	FOREIGN EXCHANGE TRANSLATION RESERVE RM'000	REVALUATION RESERVE RM'000	RETAINED EARNINGS RM'000	ATTRIBUTABLE TO OWNERS OF THE COMPANY RM'000	NON- CONTROLLING INTERESTS RM'000	TOTAL EQUITY RM'000
Balance at 31.3.2014/ 1.4.2014	306,025	103,860	[32,238]	10,598	146	38,783	122,967	550,141	56,978	607,119
Contributions by and distributions to owners of the Company:										
<ul> <li>Share issuance expenses</li> <li>Warrants exercised</li> <li>De-consolidation of</li> </ul>	- 17	(617) 6	-	_ [6]	-	-	-	[617] 17		(617) 17
<ul> <li>De-consolidation of subsidiaries</li> <li>Change in ownership interests in</li> </ul>	-	-	32,238	-	-	234	-	32,472	[18,378]	14,094
subsidiaries	-	-	-	-	-	-	(14,813)	[14,813]	[23,390]	[38,203]
Total transactions with owners Realisation on usage	17	(611)	32,238	[6]	-	234	(14,813)	17,059	[41,768]	[24,709]
of property			-			[298]	298			
Balance carried forward	306,042	103,249	-	10,592	146	38,719	108,452	567,200	15,210	582,410

# statements of changes in equity FOR THE FINANCIAL YEAR ENDED 31 MARCH 2015

continued

		NON-DISTRIBUTABLE							]		
THE GROUP	ORDINARY SHARE CAPITAL RM'000	SHARE PREMIUM RM'000	TREASURY SHARES RM'000	WARRANTS RESERVE RM'000	FOREIGN EXCHANGE TRANSLATION RESERVE RM'000	FAIR VALUE RESERVE RM'000	REVALUATION RESERVE RM'000	RETAINED EARNINGS RM'000	ATTRIBUTABLE TO OWNERS OF THE COMPANY RM'000	NON- CONTROLLING INTERESTS RM'000	TOTAL EQUITY RM'000
Balance brought forward Transactions with non-controlling interests:	306,042	103,249	-	10,592	146	-	38,719	108,452	567,200	15,210	582,410
<ul> <li>Acquisition of shares in subsidiaries</li> <li>Disposal of subsidiaries</li> <li>Shares subscribed</li> </ul>	-	-	-	-	-	-	-	-	-	2,403 [1,354]	2,403 (1,354)
by non- controlling interests	-	-	-	-	-	-	-	-	-	49	49
Total transactions with non- controlling interests	_	_	_	_	_	-	-	_	_	1,098	1,098
Loss after taxation for the financial year Other comprehensive income for the financial	_	_	-	_	_	_	-	[20,892]	[20,892]	[2,806]	(23,698)
year, net of tax - foreign currency translation - share of equity accounted	-	-	-	-	4,635	_	-	-	4,635	6,258	10,893
reserves	-	_	_	-	_	[4,081]	-	-	[4,081]	_	[4,081]
Total comprehensive income for the financial year	_	_	_	_	4,635	[4,081]	_	(20,892)	(20,338)	3,452	(16,886)
Balance at 31.3.2015	306,042	103,249	-	10,592	4,781	[4,081]		87,560	546,862	19,760	566,622

The annexed notes form an integral part of these financial statements

# statements of changes in equity FOR THE FINANCIAL YEAR ENDED 31 MARCH 2015

continued

		NON – DI	STRIBUTABLE		DISTRIBUTABLE	
	ORDINARY SHARE CAPITAL RM'000	SHARE PREMIUM RM'000	WARRANTS RESERVE RM'000	REVALUATION RESERVE RM'000	RETAINED EARNINGS RM'000	TOTAL EQUITY RM'000
Balance at 1.4.2013	236,459	35,211	10,609	-	28,905	311,184
Contributions by and distributions to owners of the Company: - Issuance of new shares - Warrants exercised - Dividend paid (Note 46)	69,517 49 –	68,630 19 –	- (11) -	-	– [8] [8,867]	138,147 49 [8,867]
Total transactions with owners	69,566	68,649	(11)	-	(8,875)	129,329
Profit after taxation/Total comprehensive income for the financial year Other comprehensive income for the financial year, net of tax	_	_	_	-	24,517	24,517
- revaluation of property	_	-	-	12,360	-	12,360
Balance at 31.3.2014/1.4.2014		- 103,860	- 10,598	12,360 12,360	<u>24,517</u> 44,547	36,877 477,390
Contributions by and distributions to owners of the Company: Share issuance expenses Warrants exercised	- 17	(617) 6	_ (6)	-	-	(617) 17
Total transactions with owners	17	(611)	[6]	-	-	[600]
Loss after taxation/Total comprehensive loss for the financial year	_	-	-	-	(5,250)	(5,250)
Balance at 31.3.2015		103,249	- 10,592		(5,250) 39,297	(5,250) 471,540

### statements of cash flows

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2015

NOTE	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
CASH FLOWS FROM/(FOR) OPERATING ACTIVITIES				
(Loss)/Profit before taxation	[17,253]	35,085	[371]	39,160
Adjustments for:-				
Allowance for impairment loss on investment in subsidiaries Allowance/[Writeback] for impairment loss on amount	-	-	14,569	15,957
due from related parties	14	[89]	14	[89]
Allowance for impairment loss on receivables	28,253	1,674	9,462	389
Allowance for impairment loss on amount due from subsidiaries	_	-	21,390	_
Amortisation of concession assets	9,542	6,772	719	501
Amortisation of intellectual properties	2,887	2,400	2,604	2,400
Bad debt written off	-	-	5,035	_
Depreciation of property, plant and equipment	18,007	22,429	9,382	9,168
Finance costs	26,070	21,641	20,202	15,729
Impairment loss on goodwill	5,714	829	-	-
Impairment loss on plant and equipment	-	2,776	-	-
Inventories written down	3,990	4,677	3,990	2,122
Share of loss/(profit) in associates	4,471	[29]	-	-
Prepayment written off	1,832	-	1,832	-
Property, plant and equipment written off	117	859	-	-
Provision for foreseeable losses	-	1,851	-	1,851
Loss/(gain) on disposal of plant and equipment	8,791	[18]	[1]	[78]
Gain on disposal of subsidiaries	[2,907]	-	-	-
Interest income	(2,851)	[825]	[2,821]	(596)
Dividend income	[120]	-	[120]	[171]
Negative goodwill	-	[215]	-	-
Unrealised (gain)/loss on foreign exchange	[14,237]	[4,040]	(18,568)	[3,125]
Investment in associates written off	12	-	12	-
Writeback of impairment loss of investment on associates	[1,000]		[1,000]	
Operating profit before working capital changes/Balance				
carried forward	71,332	95,777	66,330	83,216

### statements of cash flows

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2015

continued

			т	THE COMPANY			
	NOTE	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000		
Operating profit before working capital changes/							
Balance brought forward		71,332	95,777	66,330	83,216		
Change in inventories		[245]	[3,901]	[2,945]	(1,956)		
Change in trade and other receivables		19,605	[79,657]	64,492	[56,066]		
Change in trade and other payables		[43,588]	[56,277]	(44,571)	[50,620]		
Change in property development expenditure		[6,434]	[1,310]	-	-		
Net change in amount owing by/to contract customers		[51,722]	4,475	[46,350]	(6,652)		
Net change in amount owing by/to subsidiaries		-	-	[145,643]	[28,827]		
Net change in amount owing by/to associates		171	2,081	171	2,081		
Net change in amount owing by/to related parties		[63]	234	[63]	234		
CASH FOR OPERATIONS		[10.944]	[38,578]	(108,579)	[58,590]		
Interest paid		[26.070]	[21.641]	[20,202]	[15,729]		
Interest received		2,851	825	2,821	596		
Net tax paid		[17,960]	[13,941]	[15,982]	[12,978]		
NET CASH (FOR)/FROM OPERATING ACTIVITIES		[52,123]	[73,335]	[141,942]	[86,701]		
CASH FLOWS FOR INVESTING ACTIVITIES							
Acquisition of available-for-sales investment		-	[7,500]	-	-		
Acquisition of concession assets		[8,977]	[2,623]	[3,884]	(915)		
Acquisition of development expenditure		[2,411]	[3,942]	[2,411]	[3,942]		
Acquisition of intellectual properties		[2,400]	[12,240]	-	[12,240]		
Acquisition of subsidiaries, net of cash acquired	45	[18,823]	[31,073]	[36,578]	-		
Deposit paid for available-for-sales investments		[816]	-	-	-		
Purchase of additional investments in subsidiaries	. –	[38,204]	-	-	-		
Divestment of a subsidiary, net of cash acquired	45	18,459	-	-	-		
Dividend received from an associate Net cash flow on additional investment in subsidiaries		120	171 (C.O.C.4)	120 (2.708)	(20, 700)		
Net paid on acquisition of investment in associates		_	(6,964) [12]	[2,/08]	(20,390)		
Purchase of property, plant and equipment	47		(30,859)	[1,628]	(12) (9,927)		
Proceeds from disposal of plant and equipment	47	5.558	[30,639] 892	[1,020]	(9,927) 465		
Proceeds from disposal of subsidiaries, net of cash	45	4.378	- 092	3.000	-+05		
Proceeds from shares subscribed by non-controlling interests	10	49	260	-	_		
NET CASH FOR INVESTING ACTIVITIES		[58,798]	[93.890]	[44.086]	[46,790]		
			[30,030]		[10,750]		

## statements of cash flows

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2015

continued

		THE GROUP		THE COMPANY	
	NOTE	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
CASH FLOWS FROM FINANCING ACTIVITIES					
Dividend paid	46	-	[8,867]	-	[8,867]
Drawdown of term loans		485,948	335,078	300,885	269,069
Net proceeds from/[repayment of] bankers' acceptances					
and trade loan		2,862	42,658	3,774	42,983
Proceeds from issuance of new shares		18	138,196	18	138,196
Net repayment of hire purchase and lease obligations		[4,782]	[2,610]	[1,226]	[953]
Repayment of term loans		[352,921]	[317,116]	(101,511)	[288,195]
(Placement)/Withdrawal of pledged fixed deposits		[27,041]	[1,353]	[29,292]	[608]
NET CASH FROM FINANCING ACTIVITIES		104,084	185,986	172,648	151,625
					,
NET (DECREASE)/INCREASE IN CASH AND					
CASH EQUIVALENTS		[6,837]	18,761	(13,380)	18,134
FOREIGN EXCHANGE DIFFERENCE		1,686	2,000	-	-
CASH AND CASH EQUIVALENTS AT BEGINNING OF					
THE FINANCIAL YEAR		71,159	50,398	59,186	41,052
CASH AND CASH EQUIVALENTS AT END OF THE FINANCIAL YEAR	48	66.000	71 15 0	45.006	E0 196
	48	66,008	71,159	45,806	59,186

## notes to the financial statements

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2015

#### 1. GENERAL INFORMATION

The Company is a public company limited by shares and is incorporated under the Companies Act 1965 in Malaysia. The domicile of the Company is Malaysia. The registered office and principal place of business are as follows:-

Registered office	:	Level 18, The Gardens North Tower, Mid Valley City, Lingkaran Syed Putra, 59200 Kuala Lumpur.
Principal place of business	:	IRIS Smart Technology Complex, Technology Park Malaysia, Bukit Jalil, 57000 Kuala Lumpur.

The financial statements were authorised for issue by the Board of Directors in accordance with a resolution of the directors dated 31 July 2015.

#### 2. PRINCIPAL ACTIVITIES

The Company is principally engaged in the business of technology consulting, and the implementation of trusted identification, payment and transportation and sustainable development. The principal activities of the subsidiaries are set out in Note 5 to the financial statements. There have been no significant changes in the nature of these activities during the financial year.

#### 3. BASIS OF PREPARATION

The financial statements of the Group are prepared under the historical cost convention and modified to include other bases of valuation as disclosed in other sections under significant accounting policies, and in compliance with Malaysian Financial Reporting Standards ("MFRSs"), International Financial Reporting Standards and the requirements of the Companies Act 1965 in Malaysia.

3.1 During the current financial year, the Group has adopted the following new accounting standard(s) and/or interpretation(s) (including the consequential amendments, if any):-

#### MFRSs and/or IC Interpretations (Including The Consequential Amendments)

Amendments to MFRS 10, MFRS 12 and MFRS 127 (2011): Investment Entities Amendments to MFRS 132: Offsetting Financial Assets and Financial Liabilities Amendments to MFRS 136: Recoverable Amount Disclosures for Non-financial Assets Amendments to MFRS 139: Novation of Derivatives and Continuation of Hedge Accounting IC Interpretation 21 Levies

The adoption of the above accounting standard(s) and/or interpretation(s) (including the consequential amendments) did not have any material impact on the Group's financial statements.

#### 3. BASIS OF PREPARATION (CONTINUED)

3.2 The Group has not applied in advance the following accounting standard(s) and/or interpretation(s) [including the consequential amendments, if any] that have been issued by the Malaysian Accounting Standards Board [MASB] but are not yet effective for the current financial year:-

MFRSS AND/OR IC INTERPRETATIONS (INCLUDING THE CONSEQUENTIAL AMENDMENTS)	EFFECTIVE DATE	
MFRS 9 Financial Instruments (IFRS 9 issued by IASB in July 2014)	1 January 2018	
MFRS 15 Revenue from Contracts with Customers	1 January 2017	
Amendments to MFRS 10 and MFRS 128 (2011): Sale or Contribution of Assets between		
an Investor and its Associate or Joint Venture	1 January 2016	
Amendments to MFRS 11: Accounting for Acquisitions of Interests in Joint Operations Amendments to MFRS 10, MFRS 12 and MFRS 128 [2011]:	1 January 2016	
Investment Entities – Applying the Consolidation Exception	1 January 2016	
Amendments to MFRS 101: Presentation of Financial Statements – Disclosure Initiative	1 January 2016	
Amendments to MFRS 116 and MFRS 138: Clarification of Acceptable Methods of		
Depreciation and Amortisation	1 January 2016	
Amendments to MFRS 116 and MFRS 141: Agriculture – Bearer Plants	1 January 2016	
Amendments to MFRS 127 (2011): Equity Method in Separate Financial Statements	1 January 2016	
Annual Improvements to MFRSs 2010 – 2012 Cycle	1 July 2014	
Annual Improvements to MFRSs 2011 – 2013 Cycle	1 July 2014	
Annual Improvements to MFRSs 2012 – 2014 Cycle	1 January 2016	

The adoption of the above accounting standard[s] and/or interpretation[s] (including the consequential amendments, if any) is expected to have no material impact on the financial statements of the Group upon their initial application except as follow:-

The Group has not applied in advance the following accounting standard[s] and/or interpretation[s] [including the consequential amendments, if any] that have been issued by the Malaysian Accounting Standards Board [MASB] but are not yet effective for the current financial year:-

(i) MFRS 15 establishes a single comprehensive model for revenue recognition and will supersede the current revenue recognition guidance and other related interpretations when it becomes effective. Under MFRS 15, an entity shall recognise revenue when (or as) a performance obligation is satisfied, i.e. when 'control' of the goods or services underlying the particular performance obligation is transferred to the customers. In addition, extensive disclosures are required by MFRS 15. The Group anticipates that the application of MFRS 15 in the future may have a material impact on the amounts reported and disclosures made in the financial statements. However, it is not practicable to provide a reasonable estimate of the financial impacts of MFRS 15 until the Group performs a detailed review.

#### 4. SIGNIFICANT ACCOUNTING POLICIES

#### 4.1 Critical Accounting Estimates And Judgements

Estimates and judgements are continually evaluated by the directors and management and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. The estimates and judgements that affect the application of the Group's accounting policies and disclosures, and have a significant risk of causing a material adjustment to the carrying amounts of assets, liabilities, income and expenses are discussed below:-

(a) Depreciation of Property, Plant and Equipment

The estimates for the residual values, useful lives and related depreciation charges for the property, plant and equipment are based on commercial and production factors which could change significantly as a result of technical innovations and competitors' actions in response to the market conditions.

The Group anticipates that the residual values of its property, plant and equipment will be insignificant. As a result, residual values are not being taken into consideration for the computation of the depreciable amount.

Changes in the expected level of usage and technological development could impact the economic useful lives and the residual values of these assets, therefore future depreciation charges could be revised.

## notes to the financial statements

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2015

continued

#### 4. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 4.1 Critical Accounting Estimates And Judgements (continued)

#### (b) Income Taxes

There are certain transactions and computations for which the ultimate tax determination may be different from the initial estimate. The Group recognises tax liabilities based on its understanding of the prevailing tax laws and estimates of whether such taxes will be due in the ordinary course of business. Where the final outcome of these matters is different from the amounts that were initially recognised, such difference will impact the income tax and deferred tax provisions in the year in which such determination is made.

(c) Impairment of Non-financial Assets

When the recoverable amount of an asset is determined based on the estimate of the value-in-use of the cashgenerating unit to which the asset is allocated, the management is required to make an estimate of the expected future cash flows from the cash-generating unit and also to apply a suitable discount rate in order to determine the present value of those cash flows.

[d] Amortisation of Development Costs

Changes in the expected level of usage and technological development could impact the economic useful lives and therefore, future amortisation charges could be revised.

[e] Contracts

Contracts accounting requires reliable estimation of the costs to complete the contract and reliable estimation of the stage of completion.

Contract Revenue

Contracts accounting requires that variation claims and incentives payments only be recognised as contract revenue to the extent that it is probable that they will be accepted by the customers. As the approval process often takes some time, a judgement is required to be made of its probability and revenue recognised accordingly.

Contract Cost

Using experience gained on each particular contract and taking into account the expectations of the time and materials required to complete the contract management estimates the profitability of the contract on an individual basis any particular time.

(f) Writedown of Inventories

Reviews are made periodically by management on damaged, obsolete and slow-moving inventories. These reviews require judgement and estimates. Possible changes in these estimates could result in revisions to the valuation of inventories.

#### 4. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 4.1 Critical Accounting Estimates And Judgements (continued)

#### [g] Impairment of Trade and Other Receivables

An impairment loss is recognised when there is objective evidence that a financial asset is impaired. Management specifically reviews its loan and receivables financial assets and analyses historical bad debts, customer concentrations, customer creditworthiness, current economic trends and changes in the customer payment terms when making a judgment to evaluate the adequacy of the allowance for impairment losses. Where there is objective evidence of impairment, the amount and timing of future cash flows are estimated based on historical loss experience for assets with similar credit risk characteristics. If the expectation is different from the estimation, such difference will impact the carrying value of receivables.

(h) Revaluation of Properties

The Group's properties which are reported at valuation are based on valuations performed by independent professional valuers.

The independent professional valuers have exercised judgement in determining discount rates, estimates of future cash flows, capitalisation rate, terminal year value, market freehold rental and other factors used in the valuation process. Also, judgement has been applied in estimating prices for less readily observable external parameters. Other factors such as model assumptions, market dislocations and unexpected correlations can also materially affect these estimates and the resulting valuation estimates.

(i) Impairment of Available-for-sale Financial Assets

The Group reviews its available-for-sale financial assets at the end of each reporting period to assess whether they are impaired. The Group also records impairment loss on available-for-sale equity investments when there has been a significant or prolonged decline in the fair value below their cost. The determination of what is "significant' or "prolonged" requires judgement. In making this judgement, the Group evaluates, among other factors, historical share price movements and the duration and extent to which the fair value of an investment is less than its cost.

#### (j) Classification of Leasehold Land

The classification of leasehold land as a finance lease or an operating lease requires the use of judgement in determining the extent to which risks and rewards incidental to its ownership lie. Despite the fact that there will be no transfer of ownership by the end of the lease term and that the lease term does not constitute the major part of the indefinite economic life of the land, management considered that the present value of the minimum lease payments approximated to the fair value of the land at the inception of the lease. Accordingly, management judged that the Group has acquired substantially all the risks and rewards incidental to the ownership of the land through a finance lease.

(k) Impairment of Goodwill

Goodwill is tested for impairment annually and at other times when such indicators exist. This requires management to estimate the expected future cash flows of the cash-generating unit to which goodwill is allocated and to apply a suitable discount rate in order to determine the present value of those cash flows. The future cash flows are most sensitive to budgeted gross margins, growth rates estimated and discount rate used. If the expectation is different from the estimation, such difference will impact the carrying value of goodwill.

#### (I) Contingent Liabilities

The directors' are of the opinion that provisions are not required in respect of the contingent liabilities as it is not probable that a future sacrifice of economic benefit will be required.

#### (m) Fair Value Estimates for Certain Financial Assets and Liabilities

The Group carries certain financial assets and liabilities at fair value, which requires extensive use of accounting estimates and judgement. While significant components of fair value measurement were determined using verifiable objective evidence, the amount of changes in fair value would differ if the Group uses different valuation methodologies. Any changes in fair value of these assets and liabilities would affect profit and/or equity.

## notes to the financial statements

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2015

continued

#### 4. SIGNIFICANT ACCOUNTING POLICIES [CONTINUED]

#### 4.2 Basis of Consolidation

The consolidated financial statements include the financial statements of the Company and its subsidiaries made up to the end of the reporting period.

Subsidiaries are entities (including structured entities) controlled by the Group. The Group controls an entity when the Group is exposed to or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity.

Subsidiaries are consolidated from the date on which control is transferred to the Group up to the effective date on which control ceases, as appropriate.

Intragroup transactions, balances, income and expenses are eliminated on consolidation. Where necessary, adjustments are made to the financial statements of subsidiaries to ensure consistency of accounting policies with those of the Group.

#### (a) Business Combinations

Acquisitions of businesses are accounted for using the acquisition method. Under the acquisition method, the consideration transferred for acquisition of a subsidiary is the fair value of the assets transferred, liabilities incurred and the equity interests issued by the Group at the acquisition date. The consideration transferred includes the fair value of any asset or liability resulting from a contingent consideration arrangement. Acquisition-related costs, other than the costs to issue debt or equity securities, are recognised in profit or loss when incurred.

In a business combination achieved in stages, previously held equity interests in the acquiree are remeasured to fair value at the acquisition date and any corresponding gain or loss is recognised in profit or loss.

Non-controlling interests in the acquiree may be initially measured either at fair value or at the non-controlling interests' proportionate share of the fair value of the acquiree's identifiable net assets at the date of acquisition. The choice of measurement basis is made on a transaction-by-transaction basis.

#### (b) Non-Controlling Interest

Non-controlling interests are presented within equity in the consolidated statement of financial position, separately from the equity attributable to owners of the Company. Transactions with non-controlling interests are accounted for as transactions with owners and are recognised directly in equity. Profit or loss and each component of other comprehensive income are attributed to the owners of the parent and to the non-controlling interests. Total comprehensive income is attributed to non-controlling interests even if this results in the non-controlling interests having a deficit balance.

At the end of each reporting period, the carrying amount of non-controlling interests is the amount of those interests at initial recognition plus the non-controlling interests' share of subsequent changes in equity.

#### (c) Changes in Ownership Interests in Subsidiaries Without Change of Control

All changes in the parent's ownership interest in a subsidiary that do not result in a loss of control are accounted for as equity transactions. Any difference between the amount by which the non-controlling interest is adjusted and the fair value of consideration paid or received is recognised directly in equity of the Group and attributed to owners of the parent.

#### 4. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 4.2 Basis of Consolidation (continued)

[d] Loss of Control

Upon the loss of control of a subsidiary, the Group recognises any gain or loss on disposal in profit or loss which is calculated as the difference between:-

- (i) The aggregate of the fair value of the consideration received and the fair value of any retained interest in the former subsidiary; and
- (ii) The previous carrying amount of the assets (including goodwill), and liabilities of the former subsidiary and any non-controlling interests.

Amounts previously recognised in other comprehensive income in relation to the former subsidiary are accounted for in the same manner as would be required if the relevant assets or liabilities were disposed of [i.e. reclassified to profit or loss or transferred directly to retained profits]. The fair value of any investments retained in the former subsidiary at the date when control is lost is regarded as the fair value on initial recognition for subsequent accounting under MFRS 139 or, when applicable, the cost on initial recognition of an investment in an associate or a joint venture.

#### 4.3 Goodwill

Goodwill is measured at cost less accumulated impairment losses, if any. The carrying value of goodwill is reviewed for impairment annually. The impairment value of goodwill is recognised immediately in profit or loss. An impairment loss recognised for goodwill is not reversed in a subsequent period.

Under the acquisition method, any excess of the sum of the fair value of the consideration transferred in the business combination, the amount of non-controlling interests recognised and the fair value of the Group's previously held equity interest in the acquiree (if any), over the net fair value of the acquiree's identifiable assets and liabilities at the date of acquisition is recorded as goodwill.

Where the latter amount exceeds the former, after reassessment, the excess represents a bargain purchase gain and is recognized as a gain in profit or loss.

#### 4.4 Functional and Foreign Currencies

(a) Functional and Presentation Currency

The individual financial statements of each entity in the Group are presented in the currency of the primary economic environment in which the entity operates, which is the functional currency.

The consolidated financial statements are presented in Ringgit Malaysia ("RM") which is the Company's functional and presentation currency.

(b) Transactions and Balances

Transactions in foreign currencies are converted into the respective functional currencies on initial recognition, using the exchange rates approximating those ruling at the transaction dates. Monetary assets and liabilities at the end of the reporting period are translated at the rates ruling as of that date. Non-monetary assets and liabilities are translated using exchange rates that existed when the values were determined. All exchange differences are recognised in profit or loss except for differences arising from the translation of available-for-sale equity instruments which are recognised in other comprehensive income.

(c) Foreign Operations

Assets and liabilities of foreign operations are translated to RM at the rates of exchange ruling at the end of the reporting period. Revenues and expenses of foreign operations are translated at exchange rates ruling at the the dates of the transactions. All exchange differences arising from translation are taken directly to other comprehensive income and accumulated in equity under translation reserve. On the disposal of a foreign operation, the cumulative amount recognised in other comprehensive income relating to that particular foreign operation is reclassified from equity to profit or loss.

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## notes to the financial statements

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2015

continued

#### 4. SIGNIFICANT ACCOUNTING POLICIES [CONTINUED]

#### 4.4 Functional and Foreign Currencies (continued)

(c) Foreign Operations (continued)

Goodwill and fair value adjustments arising from the acquisition of foreign operations are treated as assets and the liabilities of the foreign operations and translated at the closing rate at the end of the reporting period except for those business combinations that occurred before the date of transition, 1 January 2011, which are treated as assets and liabilities of the Company and are not retranslated.

The principal closing foreign exchange rates used (expressed on the basis of one unit of foreign currency to Ringgit Malaysia equivalent) for the translation of foreign currency balances at the end of the reporting year were as follows:-

	31.3.2015 RM	31.3.2014 RM
Canadian Dollar	3.01	2.95
Euro	4.02	4.49
Egyptian Pound	0.49	0.47
Pound Sterling	5.49	5.44
Thai Baht	0.11	0.10
United States Dollar	3.72	3.27
Indian Rupee	0.06	0.05
Bangladeshi Taka ("Bangla Taka")	0.05	0.04
New Zealand Dollar	2.78	2.83
Papua New Guinea Kina	1.35	1.15

#### 4.5 Financial Instruments

Financial instruments are recognised in the statements of financial position when the Group has become a party to the contractual provisions of the instruments.

Financial instruments are classified as liabilities or equity in accordance with the substance of the contractual arrangement. Interest, dividends, gains and losses relating to a financial instrument classified as a liability, are reported as an expense or income. Distributions to holders of financial instruments classified as equity are charged directly to equity.

Financial instruments are offset when the Group has a legally enforceable right to offset and intends to settle either on a net basis or to realise the asset and settle the liability simultaneously.

A financial instrument is recognised initially at its fair value. Transaction costs that are directly attributable to the acquisition or issue of the financial instrument (other than a financial instrument at fair value through profit or loss) are added to/ deducted from the fair value on initial recognition, as appropriate. Transaction costs on the financial instrument at fair value through profit or loss are recognised immediately in profit or loss.

Financial instruments recognised in the statements of financial position are disclosed in the individual policy statement associated with each item.

(a) Financial Assets

On initial recognition, financial assets are classified as either financial assets at fair value through profit or loss, held-tomaturity investments, loans and receivables financial assets, or available-for-sale financial assets, as appropriate.

#### 4. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 4.5 Financial Instruments (continued)

- (a) Financial Assets (continued)
  - (i) Financial Assets at Fair Value Through Profit or Loss

Financial assets are classified as financial assets at fair value through profit or loss when the financial asset is either held for trading or is designated to eliminate or significantly reduce a measurement or recognition inconsistency that would otherwise arise. Derivatives are also classified as held for trading unless they are designated as hedges.

Financial assets at fair value through profit or loss are stated at fair value, with any gains or losses arising on remeasurement recognised in profit or loss. Dividend income from this category of financial assets is recognised in profit or loss when the Group's right to receive payment is established.

Financial assets at fair value through profit or loss could be presented as current or non-current. Financial assets that are held primarily for trading purposes are presented as current whereas financial assets that are not held primarily for trading purposes are presented as current or non-current based on the settlement date.

#### (ii) Held-to-maturity Investments

Held-to-maturity investments are non-derivative financial assets with fixed or determinable payments and fixed maturities that the management has the positive intention and ability to hold to maturity. Held-to-maturity investments are measured at amortised cost using the effective interest method less any impairment loss, with interest income recognised in profit or loss on an effective yield basis.

Held-to-maturity investments are classified as non-current assets, except for those having maturity within 12 months after the reporting date which are classified as current assets.

#### (iii) Loans and Receivables Financial Assets

Trade receivables and other receivables that have fixed or determinable payments that are not quoted in an active market are classified as loans and receivables financial assets. Loans and receivables financial assets are measured at amortised cost using the effective interest method, less any impairment loss. Interest income is recognised by applying the effective interest rate, except for short-term receivables when the recognition of interest would be immaterial.

Loans and receivables financial assets are classified as current assets, except for those having settlement dates later than 12 months after the reporting date which are classified as non-current assets.

(iv) Available-for-sale Financial Assets

Available-for-sale financial assets are non-derivative financial assets that are designated in this category or are not classified in any of the other categories.

After initial recognition, available-for-sale financial assets are remeasured to their fair values at the end of each reporting period. Gains and losses arising from changes in fair value are recognised in other comprehensive income and accumulated in the fair value reserve, with the exception of impairment losses. On derecognition, the cumulative gain or loss previously accumulated in the fair value reserve is reclassified from equity into profit or loss.

Dividends on available-for-sale equity instruments are recognised in profit and loss when the Group's right to receive payments is established.

Investments in equity instruments whose fair value cannot be reliably measured are measured at cost less accumulated impairment losses, if any.

Available-for-sale financial assets are classified as noncurrent assets unless they are expected to be realised within 12 months after the reporting date.

## notes to the financial statements

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2015

continued

#### 4. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 4.5 Financial Instruments (continued)

(b) Financial Liabilities

All financial liabilities are initially measured at fair value plus directly attributable transaction costs and subsequently measured at amortised cost using the effective interest method other than those categorised as fair value through profit or loss.

Fair value through profit or loss category comprises financial liabilities that are either held for trading or are designated to eliminate or significantly reduce a measurement or recognition inconsistency that would otherwise arise. Derivatives are also classified as held for trading unless they are designated as hedges.

Financial liabilities are classified as current liabilities unless the Group has an unconditional right to defer settlement of the liability for at least 12 months after the reporting date.

(c) Equity Instruments

Instruments classified as equity are measured at cost and are not remeasured subsequently.

(i) Ordinary Shares

Incremental costs directly attributable to the issue of new ordinary shares or options are shown in equity as a deduction, net of tax, from proceeds.

Dividends on ordinary shares are recognised as liabilities when approved for appropriation.

(ii) Treasury Shares

When the Company's own shares recognised as equity are bought back, the amount of the consideration paid, including all costs directly attributable, are recognised as a deduction from equity. Own shares purchased that are not subsequently cancelled are classified as treasury shares and are presented as a deduction from total equity.

Where such shares are subsequently sold or reissued, any consideration received, net of any direct costs, is included in equity.

(d) Warrants

Proceeds, net of issue costs, from the issuance of warrants are allocated in accordance with FRSIC Consensus 9 – Accounting for Rights Issue with Free Warrants are credited to the warrant reserve which is non-distributable. The warrant reserve is transferred to the share premium account upon the exercise of the warrants and the warrant reserve in relation to the unexercised warrants at the expiry of the warrants will be transferred to the retained earnings.

(e) Derecognition

A financial asset or part of it is derecognised when, and only when, the contractual rights to the cash flows from the financial asset expire or the financial asset is transferred to another party without retaining control or substantially all risks and rewards of the asset. On derecognition of a financial asset, the difference between the carrying amount and the sum of the consideration received (including any new asset obtained less any new liability assumed) and any cumulative gain or loss that had been recognised in equity is recognised in profit or loss.

#### 4.5 Financial Instruments (continued)

#### (e) Derecognition (continued)

A financial liability or a part of it is derecognised when, and only when, the obligation specified in the contract is discharged or cancelled or expires. On derecognition of a financial liability, the difference between the carrying amount of the financial liability extinguished or transferred to another party and the consideration paid, including any non-cash assets transferred or liabilities assumed, is recognised in profit or loss.

#### 4.6 Intangible Assets

(a) Research and Development Expenditure

Research expenditure is recognised as an expense when it is incurred.

Development expenditure is recognised as an expense except that expenditure incurred on development projects are capitalised as long-term assets to the extent that such expenditure is expected to generate future economic benefits. Development expenditure is capitalised if, and only if an entity can demonstrate all of the following:-

- (i) its ability to measure reliably the expenditure attributable to the asset under development;
- [ii] the product or process is technically and commercially feasible;
- [iii] its future economic benefits are probable;
- (iv) its ability to use or sell the developed asset; and
- [v] the availability of adequate technical, financial and other resources to complete the asset under development.

Capitalised development expenditure is measured at cost less accumulated amortisation and impairment losses, if any. Development expenditure initially recognised as an expense is not recognised as assets in the subsequent period.

The development expenditure is amortised on a straight-line method over a year of 5 years when the products are ready for sale or use. In the event that the expected future economic benefits are no longer probable of being recovered, the development expenditure is written down to its recoverable amount.

(b) Concession Assets

Concession assets comprised the Phuket Waste-To-Energy Incineration Plant ("WTE") and Electronic Passport System ("EPS").

Phuket Waste-To-Energy Incineration Plant

WTE comprises of Municipal Solid Waste [MSW]'s receiving, storing and incineration system, boiler system, flue gas treatment system, raw water treatment system, slag and ash handling system, automatic control system and electrical generation system.

WTE is stated at cost less accumulated amortisation and impairment losses. The policy for recognition and measurement of impairment losses is in accordance with Note 4.10(b) to the financial statements.

The amortisation is calculated by reference to the costs on a straightline basis over the concession period.

#### Electronic Passport System

EPS comprises computer hardware, software development and special equipment (to provide a fully integrated and highly secure system for production, issuance and authentication of e-passports) incurred in connection with the concession.

EPS is stated at cost less accumulated amortisation and impairment losses. The policy for the recognition and measurement of impairment losses is in accordance with Note 4.10[b] to the financial statements.

The amortisation formula applied in the preparation of the financial statements to arrive at the annual amortisation charge for each financial year is as follows:

Cumulative Inlay Revenue To-date	x Cumulative Actual	- Accumulated
Total Inlay Revenue of	Development	Amortisation
The Concession	Expenditure	To-date

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FOR THE FINANCIAL YEAR ENDED 31 MARCH 2015

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#### 4. SIGNIFICANT ACCOUNTING POLICIES [CONTINUED]

#### 4.6 Intangible Assets (continued)

#### (c) Intellectual Property

The intellectual property consists of the acquisition cost of the exclusive rights of a suite of software modules, including the trademarks, licenses, copyright, source codes and associated documentation. The acquisition cost is capitalised as an intangible asset as it is able to generate future economic benefits to the Group.

The intellectual property is amortised on a straight-line basis over the period range from 10 years to 20 years during which its economic benefits are expected to be consumed. Indefinite useful life for education license.

When the indication of impairment exists, the carrying amount is assessed and written down immediately to its recoverable amount.

#### 4.7 Investments in Subsidiaries

Investments in subsidiaries are stated at cost in the statement of financial position of the Company, and are reviewed for impairment at the end of the reporting period if events or changes in circumstances indicate that the carrying values may not be recoverable. The cost of the investments includes transaction costs.

On the disposal of the investments in subsidiaries, the difference between the net disposal proceeds and the carrying amount of the investments is recognised in profit or loss.

#### 4.8 Investment in Associates

An associate is an entity in which the Group has a long-term equity interest and where it exercises significant influence over the financial and operating policies.

The investment in an associate is accounted for in the consolidated statement of financial position using the equity method, based on the financial statements of the associate made up to the end of the reporting period. The Group's share of the post acquisition profits and other comprehensive income of the associate is included in the consolidated statement of profit or loss and other comprehensive income, after adjustment if any, to align the accounting policies with those of the Group, from the date that significant influence commences up to the effective date on which significant influence ceases or when the investment is classified as held for sale. The Group's interest in the associate is carried in the consolidated statement of financial position at cost plus the Group's share of the post-acquisition retained profits and reserves. The cost of investment includes transaction costs.

When the Group's share of losses exceeds its interest in an associate, the carrying amount of that interest is reduced to zero, and the recognition of further losses is discontinued except to the extent that the Group has an obligation.

Unrealised gains on transactions between the Group and the associate are eliminated to the extent of the Group's interest in the associate. Unrealised losses are eliminated unless cost cannot be recovered.

When the Group ceases to have significant influence over an associate and the retained interest in the former associate is a financial asset, the Group measures the retained interest at fair value at that date and the fair value is regarded as the initial carrying amount of the financial asset in accordance with MFRS 139. Furthermore, the Group also reclassifies its share of the gain or loss previously recognised in other comprehensive income of that associate to profit or loss when the equity method is discontinued. However, the Group will continue to use the equity method if the dilution does not result in a loss of significant influence or when an investment in a joint venture becomes an investment in an associate. Under such changes in ownership interest, the retained investment is not remeasured to fair value but a proportionate share of the amounts previously recognised in other comprehensive income of the associate will be reclassified to profit or loss where appropriate. All dilution gains or losses arising in investments in associates are recognised in profit or loss.

#### 4. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 4.9 Property, Plant and Equipment

Property, plant and equipment, other than freehold land and buildings, are stated at cost less accumulated depreciation and impairment losses, if any.

Freehold land is stated at valuation less impairment losses recognised after the date of the revaluation. Freehold land is not depreciated. Freehold buildings are stated at revalued amount less accumulated depreciation and impairment losses recognised after the date of the revaluation. Freehold land and buildings are revalued periodically, at least once in every 5 years. Surpluses arising from the revaluation are recognised in other comprehensive income and accumulated in equity under the revaluation reserve. Deficits arising from the revaluation, to the extent that they are not supported by any previous revaluation surpluses, are recognised in profit or loss.

Depreciation is charged to profit or loss (unless it is included in the carrying amount of another asset) on the straight-line method to write off the depreciable amount of the assets over their estimated useful lives. Depreciation of an asset does not cease when the asset becomes idle or is retired from active use unless the asset is fully depreciated. The principal annual rates used for this purpose are:-

Building	2%
Leasehold land	Over the lease term
Office equipment, furniture and fittings	10% - 33.3%
Motor vehicles	20%
Plant and machinery	7.5% - 33%

The depreciation method, useful life and residual values are reviewed, and adjusted if appropriate, at the end of each reporting year to ensure that the amounts, methods and periods of depreciation are consistent with previous estimates and the expected pattern of consumption of the future economic benefits embodied in the items of the property, plant and equipment.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when the cost is incurred and it is probable that the future economic benefits associated with the asset will flow to the Group and the cost of the asset can be measured reliably. The carrying amount of parts that are replaced is derecognised. The costs of the day-to-day servicing of property, plant and equipment are recognised in profit or loss as incurred. Cost also comprises the initial estimate of dismantling and removing the asset and restoring the site on which it is located for which the Group is obligated to incur when the asset is acquired, if applicable.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its use. Any gain or loss arising from derecognition of the asset is recognised in profit or loss. The revaluation reserve included in equity is transferred directly to retained profits on retirement or disposal of the asset. In addition, the Group also makes an annual transfer of the revaluation reserve to retained profits as the asset is used. In such a case, the amount of the revaluation reserve transferred would be the difference between depreciation based on the revalued carrying amount of the asset and depreciation based on the asset's original cost.

#### 4.10 Impairment

#### (a) Impairment of Financial Assets

All financial assets (other than those categorised at fair value through profit or loss), are assessed at the end of each reporting year whether there is any objective evidence of impairment as a result of one or more events having an impact on the estimated future cash flows of the asset. For an equity instrument, a significant or prolonged decline in the fair value below its cost is considered to be objective evidence of impairment.

An impairment loss in respect of held-to-maturity investments and loans and receivables financial assets is recognised in profit or loss and is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted at the financial asset's original effective interest rate.

An impairment loss in respect of available-for-sale financial assets is recognised in profit or loss and is measured as the difference between its cost (net of any principal payment and amortisation) and its current fair value, less any impairment loss previously recognised in the fair value reserve. In addition, the cumulative loss recognised in other comprehensive income and accumulated in equity under fair value reserve, is reclassified from equity to profit or loss.

## notes to the financial statements

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2015

continued

#### 4. SIGNIFICANT ACCOUNTING POLICIES [CONTINUED]

#### 4.10 Impairment (continued)

(a) Impairment of Financial Assets (continued)

With the exception of available-for-sale equity instruments, if, in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised, the previously recognised impairment loss is reversed through profit or loss to the extent that the carrying amount of the financial asset at the date the impairment is reversed does not exceed what the amortised cost would have been had the impairment not been recognised. In respect of available-forsale equity instruments, impairment losses previously recognised in profit or loss are not reversed through profit or loss. Any increase in fair value subsequent to an impairment loss made is recognised in other comprehensive income.

For available-for-sale debt investments, impairment losses are subsequently reversed in profit or loss if an increase in the fair value of the investment can be objectively related to an event occurring after the recognition of the impairment loss in profit or loss.

(b) Impairment of Non-Financial Assets

The carrying values of assets, other than those to which MFRS 136 - Impairment of Assets does not apply, are reviewed at the end of each reporting year for impairment when there is an indication that the assets might be impaired. Impairment is measured by comparing the carrying values of the assets with their recoverable amounts. The recoverable amount of the assets is the higher of the assets' fair value less costs to sell and their value-in-use, which is measured by reference to discounted future cash flow.

An impairment loss is recognised in profit or loss immediately unless the asset is carried at its revalued amount. Any impairment loss of a revalued asset is treated as a revaluation decrease to the extent of a previously recognised revaluation surplus for the same asset.

In respect of assets other than goodwill, and when there is a change in the estimates used to determine the recoverable amount, a subsequent increase in the recoverable amount of an asset is treated as a reversal of the previous impairment loss and is recognised to the extent of the carrying amount of the asset that would have been determined (net of amortisation and depreciation) had no impairment loss been recognised. The reversal is recognised in profit or loss immediately, unless the asset is carried at its revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

#### 4.11 Assets under Hire Purchase and Lease

Leases of plant and equipment where substantially all the benefits and risk of ownership are transferred to the Group are classified as finance leases.

Plant and equipment acquired under finance lease and hire purchase are capitalised in the financial statements.

Each lease or hire purchase payment is allocated between the liability and finance charges so as to achieve a constant rate on the finance balance outstanding. The corresponding outstanding obligations due under the finance lease and hire purchase after deducting finance charges are included as liabilities in the financial statements. Finance charges are recognised in profit or loss over the year of the respective lease and hire purchase agreements.

Plant and equipment acquired under finance leases and hire purchase are depreciated over the useful lives of the assets. If there is no reasonable certainty that the ownership will be transferred to the Group, the assets are depreciated over the shorter of the lease terms and their useful lives.

#### 4. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### **4.12 Operating Leases**

Leases of assets where a significant portion of the risks and rewards of ownership are retained by the lessor are classified as operating leases. Payments made under operating leases [net of any incentive received from lessor] are charged to the profit or loss on a straight-line basis over the lease year. When an operating lease is terminated before the lease period has expired, any payment required to be made to the lessor by way of penalty is recognised as an expense in the year in which termination takes place.

#### 4.13 Government Grants

Grants from the government are recognised initially as deferred income at their fair value where there is a reasonable assurance that the grant will be received and the Group will comply with all attached conditions.

Grants that compensate the Group for expenses incurred are recognised in profit or loss over the periods necessary to match the grants with the related costs which they are intended to compensate on a systematic basis.

Grants that compensate the Group for the cost of an asset are recognised in profit or loss over the expected useful life of the relevant asset on a systematic basis

#### 4.14 Revaluation Reserve

The revaluation of the building is undertaken periodically whenever the fair value of the revalued assets is expected to differ materially from their carrying value, or at least once in every 5 years. Surpluses arising from the revaluation of properties are recognised in other comprehensive income and accumulated in equity under the revaluation reserve. Deficits arising from the revaluation, to the extent that they are not supported by any previous revaluation surpluses, are recognised in profit or loss.

In the year of disposal of the revalued asset, the attributable remaining revaluation surplus is transferred from the revaluation reserve account to retained earnings.

#### **4.15 Inventories**

Inventories are stated at the lower of cost and net realisable value. Cost is determined on the weighted average basis and comprises the purchase price, production or conversion costs and incidentals incurred in bringing the inventories to their present location and condition. Cost of finished goods and work in progress includes the cost of materials, labour and an appropriate proportion of production overheads.

Net realisable value represents the estimated selling price less the estimated costs of completion and the estimated costs necessary to make the sale.

Where necessary, due allowance is made for all damaged, obsolete and slow-moving items.

#### 4.16 Amounts Due By/To Contract Customers

The amounts due by/to contract customers are stated at cost plus profits attributable to contracts in progress less progress billings and allowance for foreseeable losses, if any. Cost includes direct materials, labour and applicable overheads.

#### 4.17 Property Development Costs

Property development costs comprise costs associated with the acquisition of land and all costs that are directly attributable to development activities or that can be allocated on a reasonable basis to such activities.

Land is stated at cost. Development expenditure comprises construction and other related development costs and administrative overheads relating to the property development. Interest costs on borrowings taken to finance the relevant development projects are included in the development expenditure from commencement to the completion of the development projects.

Property development costs that are not recognised as an expense are recognised as an asset and carried at the lower of cost and net realisable value.

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continued

#### 4. SIGNIFICANT ACCOUNTING POLICIES [CONTINUED]

#### 4.17 Property Development Costs (continued)

When the financial outcome of a development activity can be reliably estimated, the amount of property revenues and expenses recognised in the income statement are determined by reference to the stage of completion of development activity at the balance sheet date. Recognition of income starts when work accomplishment reaches a material level.

When the financial outcome of a development activity cannot be reliably estimated, the property development revenue is recognised only to the extent of property development costs incurred that are probable will be recoverable. The property development costs on the development units sold are recognised as an expense in the period in which they are incurred.

Where it is probable that property development costs will exceed property development revenue, any expected loss is recognised as an expense immediately, including costs to be incurred over the defects liability period.

#### 4.18 Cash and Cash Equivalents

Cash and cash equivalents comprise cash in hand, bank balances, demand deposits, bank overdrafts and short-term, highly liquid investments that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value with original maturity period of three months or less.

#### 4.19 Provisions, Contingent Liabilities and Contingent Assets

Provisions are recognised when the Group has a present or constructive obligation as a result of past events, when it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation, and when a reliable estimate of the amount can be made. Provisions are reviewed at the end of each reporting period and adjusted to reflect the current best estimate. Where the effect of the time value of money is material, the provision is the present value of the estimated expenditure required to settle the obligation. The unwinding of the discount is recognised as interest expense in profit or loss.

A contingent liability is a possible obligation that arises from past events and whose existence will only be confirmed by the occurrence of one or more uncertain future events not wholly within the control of the Group. It can also be a present obligation arising from past events that is not recognised because it is not probable that outflow of economic resources will be required or the amount of obligation cannot be measured reliably.

A contingent liability is not recognised but is disclosed in the notes to the financial statements. When a change in the probability of an outflow occurs so that the outflow is probable, it will then be recognised as a provision.

A contingent asset is a probable asset that arises from past events and whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain events not wholly within the control of the Group.

#### 4.20 Income Taxes

Income taxes for the year comprises current and deferred tax.

Current tax is the expected amount of income taxes payable in respect of the taxable profit for the reporting period using the tax rates that have been enacted or substantively enacted at the end of the reporting period.

Deferred tax is provided in full, using the liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the financial statements.

### 4. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 4.20 Income Taxes (continued)

Deferred tax liabilities are recognised for all taxable temporary differences other than those that arise from goodwill or excess of the acquirer's interest in the net fair value of the acquiree's identifiable assets, liabilities and contingent liabilities over the business combination costs or from the initial recognition of an asset or liability in a transaction which is not a business combination and at the time of the transaction, affects neither accounting profit nor taxable profit.

Deferred tax assets are recognised for all deductible temporary differences, unused tax losses and unused tax credits to the extent that it is probable that future taxable profits will be available against which the deductible temporary differences, unused tax losses and unused tax credits can be utilised. The carrying amounts of deferred tax assets are reviewed at the end of each reporting year and reduced to the extent that it is no longer probable that sufficient future taxable profits will be available to allow all or part of the deferred tax assets to be utilised.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the period when the asset is realised or the liability is settled, based on the tax rates that have been enacted or substantively enacted at the end of the reporting year.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when the deferred income taxes relate to the same taxation authority.

Deferred tax relating to items recognised outside profit or loss is recognised outside profit or loss. Deferred tax items are recognised in correlation to the underlying transactions either in other comprehensive income or directly in equity and deferred tax arising from a business combination is included in the resulting goodwill or excess of the acquirer's interest in the net fair value of the acquiree's identifiable assets, liabilities and contingent liabilities over the business combination costs.

#### 4.21 Employee Benefits

#### (a) Short-term Benefits

Wages, salaries, paid annual leave and sick leave, bonuses and nonmonetary benefits are measured on an undiscounted basis and are recognised in profit or loss and included in the development costs, where appropriate, in the period in which the associated services are rendered by employees of the Group.

(b) Defined Contribution Plans

The Group's contributions to defined contribution plans are recognised in profit or loss and included in the development costs, where appropriate, in the period to which they relate. Once the contributions have been paid, the Group has no further liability in respect of the defined contribution plans.

(c) Share-based Payment Transactions

The Group operates an equity-settled share-based compensation plan, under which the Group receives services from employees as consideration for equity instruments of the Group [share options].

At grant date, the fair value of the share options is recognised as an expense on a straight-line method over the vesting period, based on the Group's estimate of equity instruments that will eventually vest, with a corresponding credit to employee share option reserve in equity. The amount recognised as an expense is adjusted to reflect the actual number of the share options that are expected to vest. Service and non-market performance conditions attached to the transaction are not taken into account in determining the fair value.

In the Company's separate financial statements, the grant of the share options to the subsidiaries' employees is not recognised as an expense. Instead, the fair value of the share options measured at the grant date is accounted for as an increase to the investment in subsidiary undertaking with a corresponding credit to the employee share option reserve.

Upon expiry of the share option, the employee share option reserve is transferred to retained profits.

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continued

#### 4. SIGNIFICANT ACCOUNTING POLICIES [CONTINUED]

#### 4.21 Employee Benefits (continued)

(c) Share-based Payment Transactions (continued)

When the share options are exercised, the employee share option reserve is transferred to share capital or share premium if new ordinary shares are issued, or to treasury shares if the share options are satisfied by the reissuance of treasury shares.

### 4.22 Related Parties

A party is related to an entity (referred to as the "reporting entity") if:-

- [a] A person or a close member of that person's family is related to a reporting entity if that person:-
  - (i) has control or joint control over the reporting entity;
  - (ii) has significant influence over the reporting entity; or
  - (iii) is a member of the key management personnel of the reporting entity or of a parent of the reporting entity.

(b) An entity is related to a reporting entity if any of the following conditions applies:-

- (i) The entity and the reporting entity are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others).
- (ii) One entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member).
- (iii) Both entities are joint ventures of the same third party.
- [iv] One entity is a joint venture of a third entity and the other entity is an associate of the third entity.
- (v) The entity is a post-employment benefit plan for the benefit of employees of either the reporting entity or an entity related to the reporting entity. If the reporting entity is itself such a plan, the sponsoring employers are also related to the reporting entity.
- (vi) The entity is controlled or jointly controlled by a person identified in (a) above.
- [vii] A person identified in [a][i] above has significant influence over the entity or is a member of the key management personnel of the entity [or of a parent of the entity].

Close members of the family of a person are those family members who may be expected to influence, or be influenced by, that person in their dealings with the entity.

#### 4.23 Fair Value Measurements

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using a valuation technique. The measurement assumes that the transaction takes place either in the principal market or in the absence of a principal market, in the most advantageous market. For non-financial asset, the fair value measurement takes into account a market's participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use. However, this basis does not apply to share-based payment transactions.

For financial reporting purposes, the fair value measurements are analysed into level 1 to level 3 as follows:-

Level 1: Inputs are quoted prices (unadjusted) in active markets for identical assets or liability that the entity can access at the measurement date;

#### 4. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 4.23 Fair Value Measurements (continued)

For financial reporting purposes, the fair value measurements are analysed into level 1 to level 3 as follows:- (continued)

- Level 2: Inputs are inputs, other than quoted prices included within level 1, that are observable for the asset or liability, either directly or indirectly; and
- Level 3: Inputs are unobservable inputs for the asset or liability.

The transfer of fair value between levels is determined as of the date of the event or change in circumstances that caused the transfer.

#### 4.24 Revenue and Other Income

(a) Sale of Goods

Revenue is measured at fair value of the consideration received or receivable and is recognised upon delivery of goods and customers' acceptance and where applicable, net of returns and trade discounts.

(b) Services

Revenue is recognised upon the rendering of services and when the outcome of the transaction can be estimated reliably. In the event the outcome of the transaction could not be estimated reliably, revenue is recognised to the extent of the expenses incurred that are recoverable.

(c) Royalty Income

Royalty income is recognised on an accrual basis in accordance with the substance of the relevant agreement.

(d) Contract Revenue

Revenue on contracts is recognised on the percentage of completion method unless the outcome of the contract cannot be reliably determined, in which case revenue on contracts is only recognised to the extent of contract costs incurred that are recoverable. Foreseeable losses, if any, are provided for in full as and when it can be reasonably ascertained that the contract will result in a loss.

The stage of completion is determined based on completion of a physical proportion of the contract work.

(e) Interest Income

Interest income is recognised on an accrual basis using the effective interest method.

(f) Dividend Income

Dividend income from investment is recognised when the right to receive dividend payment is established.

(g) Rental Income

Rental income is recognised on an accrual basis.

### 4.25 Borrowing Costs

Borrowing costs, directly attributable to the acquisition and construction of property, plant and equipment are capitalised as part of the cost of those assets, until such time as the assets are ready for their intended use or sale. Capitalisation of borrowing costs is suspended during extended periods in which active development is interrupted.

All other borrowing costs are recognised in profit or loss as expenses in the year in which they incurred.

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# 4. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

# 4.26 Operating Segments

An operating segment is a component of the Group that engages in business activities from which it may earn revenues and incur expenses, including revenues and expenses that relate to transactions with any of the Group's other components. An operating segment's operating results are reviewed regularly by the chief operating decision maker to make decisions about resources to be allocated to the segment and assess its performance, and for which discrete financial information is available.

### 5. INVESTMENTS IN SUBSIDIARIES

	2015 	THE COMPANY 2014 RM'000
Unquoted shares, at cost:- At 1 April Addition during the financial year Addition of preference share during the financial year Disposal during the financial year	255,775 39,287 	235,385 390 20,000 -
	283,805	255,775
Accumulated impairment losses:- At 1 April Addition during the financial year Disposal during the financial year	(46,490) (14,569) 8,257	
	[52,802]	[46,490]
At 31 March	231,003	209,285

Details of the subsidiaries are as follows:-

NAME OF COMPANY	COUNTRY OF	EFFECTIVE EQUITY INTEREST				PRINCIPAL ACTIVITIES
		2015 %	2014 %			
Direct Subsidiaries						
IRIS Technologies (M) Sdn Bhd ("ITech")	Malaysia	100	100	Dormant.		
IRIS Corporation North America Ltd *	United States of America	100	100	Dormant.		
IRIS Information Technology Systems Sdn Bhd	Malaysia	100	100	Maintaining and servicing autogate, image retrieval identification system (I.R.I.S) and marketing of contact and contactless smart technology based products.		

# 5. INVESTMENTS IN SUBSIDIARIES [CONTINUED]

Details of the subsidiaries are as follows (continued):-

NAME OF COMPANY	COUNTRY OF EFFECTIVE EQUITY INCORPORATION INTEREST		PRINCIPAL ACTIVITIES	
NAME OF COMPANY	INCORPORATION	2015 %	2014 %	PRINCIPAL ACTIVITIES
Direct Subsidiaries (continued)				
IRIS Eco Power Sdn Bhd	Malaysia	100	100	Provision of waste management and power and energy related systems.
IRIS Agrotech Sdn Bhd ("Agrotech")	Malaysia	100	100	Professional dealers for the design, construction and maintenance of automatic watering and feeding system for agricultural horticultural and other purposes.
IRIS Egypt LLC* # (In Members' Voluntary Winding Up)	Egypt	87.5	87.5	Provision of products, services, maintenance and solutions for identity security documents, biometrics information technology and communication in Egypt.
IRIS Koto (M) Sdn Bhd ("IRIS Koto")	Malaysia	51	51	Manufacture and supply of Integrated building system ("IBS") and building material.
Epoch Energy Technology Sdn Bhd**	Malaysia	-	70	Provision of products, services, maintenance and solutions for carbon cleaning system.
IRIS Land Sdn Bhd	Malaysia	60	60	Housing development and construction activities.
IRIS Healthcare Sdn Bhd ("IRIS Healthcare")	Malaysia	100	100	Investment holding.
Warisan Atlet (M) Sdn Bhd ^	Malaysia	49	49	Dormant.
IRIS Rimbunan Kaseh Sdn Bhd	Malaysia	100	100	Farm management of modern integrated farms.
Digital Identity Solutions Limited *	Bangladesh	100	100	Dormant.
PJT Technology Co. Ltd. *	Thailand	75	51	Operation and maintenance of waste-to-energy incinerator plant.
Regal Energy Limited ("Regal Energy") *	Hong Kong	100	100	Investment holding company.
IRIS Ecopower (S) Pte Ltd *	Singapore	100	100	Dormant.
RB Biotech Sdn Bhd	Malaysia	66.67	66.67	Research, develop and produce hybrid rice seeds.

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continued

# 5. **INVESTMENTS IN SUBSIDIARIES** (CONTINUED)

Details of the subsidiaries are as follows (continued):-

NAME OF COMPANY	COUNTRY OF	EFFECTIVE EQUITY INTEREST		PRINCIPAL ACTIVITIES
	INCORPORATION	2015 %	2014 %	PRINCIPAL ACTIVITIES
Direct Subsidiaries (continued)				
IRIS Cafe Kaseh Sdn Bhd	Malaysia	100	100	Operate and manage cafes, cafe outlets and restaurants.
Platinum Encoded Sdn Bhd	Malaysia	100	100	Investment holding company.
Formula IRIS Racing Sdn Bhd	Malaysia	51	100	Dormant.
Seri Stamford College Sdn Bhd (formerly known as Stamford College (PJ) Sdn Bhd) *	Malaysia	73.3	-	Provision of academic, tertiary and professional courses.
Stamford College (Malacca) Sdn Bhd *	Malaysia	75.5	-	Provision of academic, tertiary and professional courses.
Northern Shine Holdings Limited *	Cayman Island	100	-	Investment holding.
Plaman Resources Limited *	New Zealand	70	-	Involved in mining activities.
Subsidiary of Agrotech				
Endah Farm Sdn Bhd	Malaysia	60	60	Involved in agricultural activities.
Subsidiary of IRIS Koto				
IPE Insulation (M) Sdn Bhd	Malaysia	_	90	Manufacture, supply and trading of Styrofoam products and consumable parts.
Subsidiary of IRIS Healthcare				
Versatile Creative Berhad *	Malaysia	_	64.60	Investment holding company.
Subsidiary of Versatile Creative Berhad				
Versatile Paper Boxes Sdn Bhd ("Versatile Paper Boxes"] *	Malaysia	-	64.60	Manufacturing and trading of paper, board packaging products, specialising in offsetprinted boxes and offset laminated cartons.

#### 5. INVESTMENTS IN SUBSIDIARIES (CONTINUED)

Details of the subsidiaries are as follows (continued):-

NAME OF COMPANY	COUNTRY OF	EFFECTIVE EQUITY INTEREST		PRINCIPAL ACTIVITIES
		2015 %	2014 %	
Subsidiary of Versatile Creative Berhad (continued)				
FP Pack Sdn Bhd (formerly known as Fairpoint Packaging Sdn Bhd) *	Malaysia	-	64.60	Dormant.
Subsidiary of Versatile Paper Boxes				
Fairpoint Plastic Industries Sdn Bhd *	Malaysia	-	64.60	Manufacturing and sale of plastic packaging products.
Versatile Smart Properties Sdn Bhd *	Malaysia	-	64.60	Dormant.
Imagescan Creative Sdn Bhd *	Malaysia	-	64.60	Provision of colour separation and lithography services and printed materials.
Subsidiary of Regal Energy				
Weinan IRIS Envirowerks Zhouji Renewable Resources Co., Ltd. *	China	65	65	Operation and maintenance of food waste-to-fertilizer plant.
Subsidiary of IRIS Land Sdn Bhd				
IRIS Land (PNG) Limited *	Papua New Guinea	60	60	Property development.

\* These subsidiaries were audited by other firms of chartered accountants.

# At an Extraordinary General Meeting held on 21 November 2010, the subsidiary was wound up via a Members' Voluntary Winding Up and the winding up is in progress.

^ The Group has control over the subsidiary.

The Company assessed the recoverable amount of investment in a subsidiary and determined that an impairment loss should be recognised as the recoverable amount is lower than the carrying amount. The recoverable amount of the cash-generating unit is determined using the fair value less costs to sell approach, and this is derived from the net assets position of the subsidiary as at the end of the reporting period.

The net assets position of the subsidiary as at the end of the current reporting period has declined in the current financial year which was attributed to the continuing losses incurred.

(a) The non-controlling interests at the end of the reporting period comprise the following:-

	THE GROUP	
	2015 RM'000	2014 RM'000
PJT Technology Co. Ltd.	22,596	38,457
Versatile Creative Berhad	-	18,193
Regal Energy Group	6,836	6,813
Iris Koto Group	[6,796]	(5,601)
Seri Stamford College Sdn Bhd	1,249	-
Other individually immaterial subsidiaries	[4,125]	[884]
	19,760	56,978

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# 5. INVESTMENTS IN SUBSIDIARIES (CONTINUED)

(b) The summarised financial information (before intra-group elimination) for each subsidiary that has non-controlling interests that are material to the Group is as follows:-

	PJT	TECHNOLOGY CO. LTD.
	2015 RM'000	2014 RM'000
<u>At 31 March</u> Non-current assets Current assets Non-current liabilities Current liabilities	185,288 27,794 [63] [123,759]	181,343 38,773 (28,029) (114,835)
Net assets	89,260	77,252
<u>Financial year ended 31 March</u> Revenue Profit for the financial year Total comprehensive income	42,159 1,960 1,960	32,634 8,243 8,243
Total comprehensive income attributable to non-controlling interests	960	4,038
Net cash flows from operating activities Net cash flows from investing activities Net cash flows from financing activities	7,423 78 4,390	19,003 (2,041) (16,330)

	<b>REGALE</b>	NERGY GROUP
	2015 RM'000	2014 RM'000
At 31 March		
Non-current assets	41,689	33,338
Current assets	6,710	8,494
Current liabilities	[28,869]	[22,368]
Net assets	19,530	19,464
Financial year ended 31 March		
Revenue	-	239
Loss for the financial year	[2,316]	[554]
Total comprehensive income/(expenses)	[2,316]	1,317
Total comprehensive income/[expenses] attributable to non-controlling interests	[810]	461
Net cash flows from operating activities	4,311	5,223
Net cash flows from investing activities	(8,351)	4,805
Net cash flows from financing activities	3,115	-

# 5. INVESTMENTS IN SUBSIDIARIES [CONTINUED]

(b) The summarised financial information (before intra-group elimination) for each subsidiary that has non-controlling interests that are material to the Group is as follows:- (continued)

	IRIS KOTO GROUP	
	2015 RM'000	2014 RM'000
<u>At 31 March</u> Non-current assets Current assets Non-current liabilities Current liabilities	10,605 22,172 (962) (25,685)	9,023 33,380 [1,466] [32,419]
Net assets/[liabilities]	6,130	8,518
<u>Financial year ended 31 March</u> Revenue Loss for the financial year Total comprehensive expenses	13,743 (2,259) (2,259)	17,205 (8,796 (8,796
Total comprehensive expenses attributable to non-controlling interests	439	(193)
Net cash flows from operating activities Net cash flows from investing activities Net cash flows from financing activities	10,115 [4,057] [6,847]	(22,171) (1,946) 25,746

	SERI STAM	SERI STAMFORD COLLEGE SDN BHD	
	2015 RM'000	2014 RM'000	
At 31 March			
Goodwill on acquisition	14,861	-	
Non-current assets	11,472	-	
Current assets	5,550	-	
Non-current liabilities	[303]	-	
Current liabilities	[23,505]		
Net assets/[liabilities]	8,075	-	
Financial year ended 31 March			
Revenue	3,340	-	
Profit for the financial year	612	_	
Total comprehensive expenses	612	-	
Total comprehensive expenses attributable to non-controlling interests	620	_	
Net cash flows from operating activities	[6,050]	_	
Net cash flows from investing activities	[1,642]	_	
Net cash flows from financing activities	7,975	-	
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# 5. INVESTMENT IN SUBSIDIARIES (CONTINUED)

(b) The summarised financial information (before intra-group elimination) for each subsidiary that has non-controlling interests that are material to the Group is as follows:- (continued)

	VERSATILE CREATIVI BERHAD	
	2015 RM'000	2014 RM'000
At 31 March		
Non-current assets	-	41,921
Current assets	-	61,706
Non-current liabilities	-	[8,896]
Current liabilities		(39,086)
Net assets	-	55,645
Financial year ended 31 March		
Revenue	_	17,896
(Loss)/Profit for the financial year	-	[521]
Total comprehensive (expenses)/income	-	[286]
Total comprehensive [expenses]/income attributable to non-controlling interests	-	[184]
Net cash flows from operating activities	_	2,430
Net cash flows from investing activities	-	[483]
Net cash flows from financing activities	-	[1,134]

### 6. INVESTMENT IN ASSOCIATES

	THE GROUP THE COM			THE COMPANY
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Unquoted shares, at cost:- At 1 April Addition during the financial year Strikeoff during the financial year Transfer from investment in subsidiaries	7,326 _ [12] 21,905	7,314 12 –	7,326 _ [12] _	7,314 12 - -
	29,219	7,326	7,314	7,326
Accumulated impairment losses:- At 1 April Writeback of impairment	(1,000) 1,000	(1,000) _	(1,676) 1,000	[1,676] _
At 31 March Share of post acquisition reserves, net of dividend received Share of post-acquisition equity reserves	_ (3,751) (4,081)	(1,000) 1,272 –	(676) 	(1,676) _ _
At 31 March	21,387	7,598	6,638	5,650

# 6. INVESTMENT IN ASSOCIATES [CONTINUED]

- (a) Share of results in associates is based on unaudited financial statements of the associates.
- (b) Details of the associates are as follows:-

NAME OF COMPANY	COUNTRY OF INCORPORATION	EFFECTIVE		PRINCIPAL ACTIVITIES
		2015 %	2014 %	
Direct Associates				
Multimedia Display Technologies Sdn Bhd *	Malaysia	44.4	44.4	Research, development, marketing and distribution of CRT/LCD display monitors and Radio frequency identity system (RFID).
Paysys (M) Sdn Bhd *	Malaysia	30.0	30.0	Provision of terminals and solutions for credit card transactions.
GMPC Corporation Sdn Bhd *	Malaysia	25.0	25.0	Design, supply and install Smart Card System for the Malaysian Government Multipurpose Card Flagship Application.
Neuralogy Sdn Bhd *	Malaysia	20.0	20.0	Research and development in Electronics and IT.
IRIS Koto Designs Sdn Bhd *	Malaysia	20.0	20.0	Dormant.
IRIS Eco Power Co, Ltd. * @	Thailand	-	49.0	Dormant.
Associates of Agrotech				
Ubud Tower Sdn Bhd	Malaysia	50.0	50.0	Dormant.
Associates of IRIS Healthcare				
Versatile Creative Berhad *	Malaysia	39.6	-	Investment holding.
Associates of Versatile Creative Berhad				
Versatile Paper Boxes Sdn Bhd ("Versatile Paper Boxes") *	Malaysia	39.6	-	Manufacturing and trading of paper, board packaging products, specialising in offset-printed boxes and offset laminated cartons.
FP Pack Sdn Bhd (formerly known as Fairpoint Packaging Sdn Bhd] *	Malaysia	39.6	-	Dormant.
Fairpoint Plastic Industries Sdn Bhd *	Malaysia	39.6	-	Manufacturing and sale of plastic packaging products.
Versatile Smart Properties Sdn Bhd *	Malaysia	39.6	-	Dormant.

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continued

### 6. INVESTMENT IN ASSOCIATES (CONTINUED)

(b) Details of the associates are as follows:- (continued)

NAME OF COMPANY	COUNTRY OF	EFFECTIV	E EQUITY REST	PRINCIPAL ACTIVITIES
		2015 %	2014 %	
Associates of Versatile Creative Berhad (continued)				
Imagescan Creative Sdn Bhd *	Malaysia	39.6	-	Provision of colour separation and lithography services and printed materials.
Associates of IRIS Information Technology Systems Sdn Bhd				
IRIS Global Blue TRS Malaysia Sdn Bhd (formerly known as Global Blue TFS Malaysia Sdn Bhd)	Malaysia	51.0	-	To market & operate as an agent for goods & services tax refund.

\* Equity accounting was done based on the management financial statements as the audited financial statements of these companies were not available.

<sup>@</sup> The Company was dormant and had been struck off during the financial year.

The Group's share of the associate's revenue, expenses, assets and liabilities are as follows:-

		<b>THE GROUP</b>
	2015 RM'000	2014 RM'000
Assets and Liabilities Total assets Total liabilities	44,925 20,137	8,936 2,032
Results Revenue	27,788	5,089
Profit for the year	[4,471]	29

# 6. INVESTMENT IN ASSOCIATES [CONTINUED]

(c) The summarised unaudited financial information for each associate that is material to the Group is as follows:-

		EDIA DISPLAY GIES SDN BHD
	2015 RM'000	2014 RM'000
At 31 March		
Non-current assets	4,905	9,784
Current assets	716	506
Current liabilities	(556)	(540)
Net assets	5,065	9,750
12-month period ended 31 March		
Revenue	432	278
Loss for the financial year	86	(193)
Total comprehensive expenses	86	(193)
Group's share of losses for the financial year	[37]	(88)
Group's share of other comprehensive expenses	(37)	(88)
Carrying amount of the Group's interests in this associate	5,350	4,387

		EATIVE BERHAD S SUBSIDIARIES
	2015 RM'000	2014 RM'000
<u>At 31 March</u>		
Non-current assets	66,534	-
Current assets	28,683	-
Current liabilities	29,889	
Net assets	65,328	_
12-month period ended 31 March Revenue Loss for the financial year Total comprehensive expenses	49,844 (15,970) (41,729)	278 (193) (193)
Group's share of losses for the financial year Group's share of other comprehensive expenses	(4,816) (4,081)	(88) (88)
Carrying amount of the Group's interests in this associate	12,576	4,387

(d) The summarised unaudited financial information for all associates that are individually immaterial to the Group is as follows:-

		INDIVIDUALLY AL ASSOCIATES
	2015 RM'000	2014 RM'000
<u>Financial year ended 31 December</u>		
Group's share of profit/[loss] for the financial year	[4,434]	117
Group's share of other comprehensive income	[4,434]	117
Group's share of total comprehensive income	[4,434]	117
Dividend received	[120]	(171)
Aggregate carrying amount of the Group's interests in these associates	3,460	3,211

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continued

# 7. PROPERTY, PLANT AND EQUIPMENT

THE GROUP	AT 1.4.2014 RM'000	ACQUISITION OF SUBSIDIARIES RM'000	ADDITIONS RM'000	DISPOSALS RM'000	WRITTEN OFF RM'000	DISPOSAL OF SUBSIDIARIES RM'000	FOREIGN CURRENCY ADJUSTMENT RM'000	RECLASSI- FICATION RM'000	DEPRE- CIATION CHARGE RM'000	AT 31.3.2015 RM'000
NET BOOK VALUE										
Building	91,536	-	456	[3,588]	-	[12,146]	6	[7,888]	(2,851)	65,525
Freehold land	5,777	1,757	-	[1,777]	-	[4,000]	-	-	-	1,757
Leasehold land	38,847	-	-	-	-	(10,630)	-	7,888	[977]	35,128
Office equipment,										
furniture and fittings	8,256	555	3,483	[1]	[117]	(356)	29	-	(3,158)	8,691
Motor vehicles	7,495	431	1,725	(15)	-	[822]	25	-	[2,554]	6,285
Plant and machinery	44,812	-	9,139	[8,968]	-	(15,964)	13	-	[8,467]	20,565
Construction										
in-progress	33,179		3,515		-		4,762			41,456
	229,902	2,743	18,318	[14,349]	(117)	[43,918]	4,835	-	(18,007)	179,407

THE GROUP	AT 1.4.2013 RM'000	ACQUISITION OF SUBSIDIARIES RM'000	ADDITIONS RM'000	DISPOSALS RM'000	WRITTEN OFF RM'000	REVA- LUATION SURPLUS RM'000	FOREIGN CURRENCY ADJUSTMENT RM'000	IMPAIR- MENT LOSS RM'000	DEPRE- CIATION CHARGE RM'000	AT 31.3.2014 RM'000
NET BOOK VALUE										
Building	76,016	12,359	5,635	-	[368]	-	-	-	[2,106]	91,536
Freehold land Leasehold land	1,777 11,967	4,000 10,806	-	_		- 16,480		_	_ (406)	5,777 38,847
Office equipment, furniture and										
fittings	6,861	253	4,107	[69]	[6]	-	-	-	[2,890]	8,256
Motor vehicles	5,776	222	4,117	[423]	-	-	-	-	[2,197]	7,495
Plant and machinery Construction	37,933	14,763	10,593	[386]	[485]	-	-	[2,776]	[14,830]	44,812
in-progress	22,024		8,862			-	2,293			33,179
	162,354	42,403	33,314	[878]	[859]	16,480	2,293	[2,776]	[22,429]	229,902

# 7. PROPERTY, PLANT AND EQUIPMENT (CONTINUED)

THE GROUP	COST RM'000	AT VALUATION RM'000	ACCUMULATED IMPAIRMENT RM'000	ACCUMULATED DEPRECIATION RM'000	NET BOOK VALUE RM'000
AT 31.3.2015					
Building Freehold land Leasehold land Office equipment, furniture and fittings Motor vehicles Plant and machinery Construction in-progress	8,697 1,757 - 44,589 14,953 116,624 41,456	60,000  36,000   	- - - - - -	(3,172) 	65,525 1,757 35,128 8,691 6,285 20,565 41,456
	228,076	96,000	-	[144,669]	179,407
AT 31.3.2014					
Building Freehold land Leasehold land Office equipment, furniture and fittings Motor vehicles Plant and machinery Construction in-progress	14,588 5,777 11,448 31,830 15,272 197,399 33,179	87,075 _ 28,112 _ _ _ _ _	_ _ _ [2,776] _	(10,127) _ [713] [23,574] [7,777] [149,811] 	91,536 5,777 38,847 8,256 7,495 44,812 33,179
	309,493	115,187	[2,776]	(192,002)	229,902

THE COMPANY	AT 1.4.2014 RM'000	ADDITIONS RM'000	REVALUATION SURPLUS RM'000	DISPOSAL RM'000	DEPRECIATION CHARGE RM'000	AT 31.3.2015 RM'000
NET BOOK VALUE						
Land and building Office equipment, furniture	102,209	-	-	-	[2,982]	99,227
and fittings	4,692	1,011	-	(1)	[2,049]	3,653
Motor vehicles	2,203	46	-	_	[1,046]	1,203
Plant and machinery	8,846	1,336			[3,305]	6,877
	117,950	2,393	-	[1]	[9,382]	110,960

THE COMPANY	AT 1.4.2013 RM'000	ADDITIONS RM'000	REVALUATION SURPLUS RM'000	DISPOSALS RM'000	DEPRECIATION CHARGE RM'000	AT 31.3.2014 RM'000
NET BOOK VALUE						
Land and building Office equipment, furniture	82,988	4,800	16,480	-	(2,059)	102,209
and fittings Motor vehicles	5,316 3.056	1,667 248	-	[69]	[2,222]	4,692
Plant and machinery	9,555	240 3,397		[320]	[1,101] [3,786]	2,203 8,846
	100,915	10,112	16,480	(389)	(9,168)	117,950

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continued

### 7. PROPERTY, PLANT AND EQUIPMENT (CONTINUED)

THE COMPANY	COST RM'000	AT VALUATION RM'000	ACCUMULATED DEPRECIATION RM'000	NET BOOK VALUE RM'000
AT 31.3.2015				
Land and building Office equipment, furniture and fittings Motor vehicles Plant and machinery	6,600 24,581 6,277 93,559	96,000	(3,373) (20,928) (5,074) (86,682)	99,227 3,653 1,203 6,877
AT 31.3.2014	131,017	96,000	(116,057)	110,960
Land and building Office equipment, furniture and fittings Motor vehicles Plant and machinery	6,600 23,571 6,283 92,222	96,000 - - -	[391] [18,879] [4,080] [83,376]	102,209 4,692 2,203 8,846
	128,676	96,000	(106,726)	117,950

#### Security

All assets have been pledged to financial institutions as security for banking facilities of the Company as disclosed in Note 33 and Note 37 to the financial statements.

#### Revaluation

The property was revalued by the directors based on the valuation carried out by an independent firm of professional valuer on 8 January 2014.

The fair value of the land and buildings of the Group are categorised as Level 2. The fair values of the land and buildings have been derived using the sales comparison approach. Sales prices of comparable land and building in close proximity are adjusted for differences in key attributes such as property size. The most significant input into this valuation approach is price per square foot.

Had the revalued property been carried at cost less accumulated depreciation, the net book value of the property would have been RM41,091,420 [2014 - RM42,447,990] as at the end of the reporting year.

At the end of the reporting year, the net book values of the assets of the Group and of the Company acquired under hire purchase and finance lease terms were as follows:-

	THE GROUP		THE COMPANY	
	2015	2014	2015	2014
	RM'000	RM'000	RM'000	RM'000
Office equipment	193	_	_	_
Motor vehicles	5,057	13,565	742	1,572
Plant and machinery	653	2,822	653	525

### 8. CONCESSION ASSETS

		THE GROUP		THE COMPANY	
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000	
At carrying amounts:-					
Electronic Passport System Phuket Waste-To-Energy Incineration Plant	14,196 185,565	11,031 167,715	14,196	11,031	
	199,761	178,746	14,196	11,031	

Details of the Concession Assets are as follows:-

	PHUKET WASTE- TO-ENERGY INCINERATION PLANT RM'000	THE GROUP ELECTRONIC PASSPORT SYSTEMS RM'000
AT COST:- At 31 March 2014/1 April 2014 Addition during the financial year Transfer to deposit during the financial year Foreign translation difference	180,095 5,094 (2,314) 25,629	12,748 3,884 
At 31 March 2015	208,504	16,632
ACCUMULATED AMORTISATION:- At 31 March 2014/1 April 2014 Amortisation charge for the financial year Transfer to deposit during the financial year Foreign translation difference	(12,380) (8,823) 25 (1,761)	(1,717) (719) 
At 31 March 2015	(22,939)	[2,436]
CARRYING AMOUNTS:- At 31 March 2015	185,565	14,196
At 31 March 2014	167,715	11,031

# 9. DEVELOPMENT COSTS

	THE GROUP/THE COMPANY		
	2015 RM'000	2014 RM'000	
AT COST:-	20.105	16 007	
At 1 April Addition during the financial year	20,165 2,412	16,223 3,942	
	22,577	20,165	
AMORTISATION OF DEVELOPMENT COSTS:- At 1 April Amortisation charge for the financial year	[16,223]	[16,223] _	
	[16,223]	[16,223]	
At 31 March	6,354	3,942	

The development costs are the cost incurred for developing the devices and softwares and all the current new developments were under progress at the end of the reporting date.

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continued

# **10. OTHER INTANGIBLE ASSETS**

	THE GROUP		THE COMPANY	
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
At cost				
At 1 April Acquisition during the financial year Acquisition of subsidiary	40,391 2,400 24,853	28,151 12,240 –	40,391 - -	28,151 12,240 –
	67,644	40,391	40,391	40,391
Accumulated amortisation				
At 1 April Acquisition of subsidiary	[22,923] [1,684]	[20,523]	[22,923]	[20,523]
Charge during the financial year	[2,887]	[2,400]	[2,605]	[2,400]
	[27,494]	[22,923]	[25,528]	[22,923]
At 31 March	40,150	17,468	14,863	17,468
Representing				
Intellectual property Mining permits	17,265 13,882	17,468 –	14,863 –	17,468 –
Education license	9,003			
At 31 March	40,150	17,468	14,863	17,468

The intellectual property mainly consists for trademarks, patents, licenses and copyright.

# 11. AVAILABLE-FOR-SALES FINANCIAL ASSETS

	THE GROUP			THE COMPANY
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Unquoted shares				
- in Malaysia	7,500	7,500	_	-
- in Singapore	2,378	2,378	2,378	2,378
- in Hong Kong	981	981	981	981
- in Republic of Palau	6,919	-	-	-
Golf club membership	406	406	406	406
	18,184	11,265	3,765	3,765
Less: Impairment loss in value	[3,359]	[3,359]	[3,359]	[3,359]
	14,825	7,906	406	406

Investments in unquoted shares and golf club membership of the Group, designated as available-for-sale financial assets, are stated at cost. The fair values of the unquoted shares cannot be reliably measured using valuation techniques due to the lack of marketability of the shares.

### **12. DEFERRED TAX ASSETS**

		THE GROUP	
	2015 RM'000	2014 RM'000	
At 1 April Recognised in profit or loss(Note 43)	129 28	_ 129	
At 31 March	157	129	

The above deferred tax assets are recognised to the extent that it is probable that the future taxable profits will allow the deferred tax assets to be recovered.

# 13. GOODWILL ON CONSOLIDATION

		THE GROUP		
	2015 RM'000	2014 RM'000		
At 1 April Acquisition of new subsidiaries	140,682 15,732	141,511		
Impairment during the financial year At 31 March	[5,714]	140,682		

(a) The carrying amounts of goodwill allocated to each cash-generating unit are as follows:-

		THE GROUP	
	2015 RM'000	2014 RM'000	
Trusted identification	128,268	128,268	
Other segments – Phuket plant	5,279	5,279	
Other segments – Food and Agro Technology	-	5,714	
Other segments – Koto Industrial Building Systems ('Koto IBS')	1,421	1,421	
Other segments – Education	15,732		
	150,700	140,682	

(b) Key assumptions for value-in-use calculations

The basis of the determination of the recoverable amount is set out below.

The recoverable amount of a cash-generating unit is determined using the value-in-use approach, and this is derived from the present value of the future cash flows from this segment computed based on the projections of financial budgets approved by management covering a period of five years or the concession period of the project.

The key assumptions used in the determination of the recoverable amount are as follows:-

	AVERAGE GROSS MARGIN		OSS MARGIN GROWTH RATE		DIS	COUNT RATE
	2015	2014	2015	2014	2015	2014
Trusted Identification	28%	28%	12%	6%	6.53%	7.4%
Phuket Plant	49%	49%	-	-	6.53%	7.4%
Food and Agro Technology	16%	30%	15%	10%	6.53%	7.4%
Koto IBS	16%	16%	43%	56%	6.53%	7.4%
Education	43%	-	79%	-	6.53%	-

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continued

# 13. GOODWILL ON CONSOLIDATION (CONTINUED)

(b) Key assumptions for value-in-use calculations (continued)

ITEMS	BASIS OF ASSUMPTIONS
(a) Budgeted gross margin	The basis used to determine the value assigned to the budgeted gross margin is the average gross margins achieved in the year immediately before the budgeted year increased for expected efficiency improvements and cost saving measures.
(b) Revenue growth rate	The growth rates used are based on the most recent financial budgets approved by the management covering a five years period or the concession period of the project based on the expected projection of revenue.
(c) Discount rate	The discount rate used is based on the weighted average cost of capital.

[c] Sensitivity to changes in assumptions

The management believes that no reasonably possible changes in any of the above key assumptions would cause the carrying value of the goodwill to be materially higher than its recoverable amount.

# **14. INVENTORIES**

	THE GROUP		THE COMPANY	
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
AT COST:-				
Raw materials	15,453	20,360	14,435	14,572
Work-in-progress	38,486	30,880	37,499	29,635
Finished goods	34,784	48,327	25,878	34,649
	88,723	99,567	77,812	78,856
AT NET REALISABLE VALUE:-				
Raw Materials	_	212	-	-
Finished goods	-	2,150	-	-
		2,362	_	_
TOTAL	88,723	101,929	77,812	78,856

	THE GROUP		THE GROUP THE COMP	
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Trade receivables Allowance for impairment losses	313,591 [13,811]	289,228 (8,992)	179,405 [4,837]	191,758 [3,316]
	299,780	280,236	174,568	188,442
Allowance for impairment losses				
At 1 April Addition from acquisition of a subsidiary Addition for the financial year	[8,992] [1,081] [3,738]	(4,414) (2,925) (1,653)	(3,316) – (1,521)	(2,927) _ [389]
At 31 March	(13,811)	[8,992]	[4,837]	[3,316]

The Group and the Company's normal trade credit terms range from 30 to 60 days. Other credit terms are assessed and approved on a case-by-case basis.

# 16. AMOUNTS OWING BY CONTRACT CUSTOMERS

The following tabulation of construction contracts shows the elements included in the amounts owing by contract customers:

	THE GROUP		IP THE COMPA	
	2015	2014	2015	2014
	RM'000	RM'000	RM'000	RM'000
Aggregate costs incurred to date	1,270,102	1,004,358	1,113,028	887,117
Aggregate costs incurred to date				
Attributable profit	378,391	338,410	336,120	302,297
Less: Provision for foreseeable losses	[1,852]	[1,852]	(1,852)	[1,852]
	1,646,641	1,340,916	1,447,296	1,187,562
Progress billings	(1,513,669)	[1,259,667]	[1,334,178]	(1,120,794)
	132,972	81,249	113,118	66,768

	THE GROUP		THE COMPANY		
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000	
Amount of contract revenue recognised as revenue during the financial year (Note 40)	291,119	342,040	270,034	287,213	
Amount of contract costs recognised as expenses during the financial year (Note 41)	223,504	233,275	213,458	203,549	

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### 17. OTHER RECEIVABLES, DEPOSITS AND PREPAYMENTS

	THE GROUP		THE COMPANY	
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Other receivables Allowance for impairment losses	72,526 [25,224]	94,748 [709]	35,557 [8,347]	50,436 [406]
	47,302	94,039	27,210	50,030
Deposits Prepayments	8,240 14,639	39,629 16,254	4,685 6,375	22,012 13,365
	70,181	149,922	38,270	85,407
Allowance for impairment losses: At 1 April Addition for the financial year	(709) (24,515)	(696) (13)	(406) (7,941)	[406]
At 31 March	[25,224]	[709]	[8,347]	[406]

Included in other receivables, deposits and prepayments of the Group are the following items:-

(i) Advance payments made to trade payables of approximately RM22.2 million (2014 - RM33.6 million).

- [ii] Payment of 10% deposits to IPSA Group PLC of approximately RM8.8 million (2014 RM9.6 million) for the purchase of equipment. This transaction is currently under litigation as disclosed in Note 53(a)(iii) to the financial statements. The amount was fully impaired during the financial year after taking into consideration the available information on this debt.
- (iii) Downpayment of approximately RM5.7 million (2014 RM6.0 million) for the acquisition of a water filtration equipment. This transaction is pending completion and is secured by a piece of leasehold land located in Tanjung Bungah, Pulau Pinang. This transaction is currently under litigation as disclosed in Note 53(a)(v) to the financial statements.

# 18. AMOUNTS OWING BY/(TO) SUBSIDIARIES

	THE COMPAN		
	2015 RM'000	2014 RM'000	
Amount owing by: - trade balances	136,569	128,955	
- non-trade balances Allowance for impairment losses	351,160 [21,824]	163,227 [434]	
	329,336	162,793	
	465,905	291,748	
Amount owing to: - trade balances - non-trade balances	[71,446] [142,378]	(174,784) (7,286)	
	[213,824]	(182,070)	

The Company's normal trade credit term is 30 days.

The non-trade amounts owing are unsecured, interest-free, repayable on demand and to be settled in cash.

# **19. AMOUNTS OWING BY/(TO) ASSOCIATES**

	THE GROUP		THE COMPANY		
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000	
Amount owing by: - trade balances	1,263	1,271	_	8	
Less: Allowance for impairment losses	[1,263]	[1,263]			
	_	8	-	8	
- non-trade balances	1,341		1,341		
	1,341	8	1,341	8	
Amount owing to: - non-trade	[1,927]	[422]	[1,922]	(418)	

The Group and the Company's normal trade credit term is 30 days.

The non-trade amount owing is unsecured, interest-free, repayable on demand and to be settled in cash.

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# 20. AMOUNTS OWING BY RELATED PARTIES

	THE GROUP		THE COMPANY	
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Amount owing by: - non-trade balances	133	70	133	70
Allowance for impairment losses	[14]	_	[14]	
	119	70	119	70
Allowance for impairment losses:- At 1 April Addition for the financial year Writeback for the financial year	 	(90) _ 		(90) 
At 31 March	[14]	_	[14]	_

The Group and the Company's normal trade credit term is 30 days.

The non-trade amount owing is unsecured, interest-free, repayable on demand and to be settled either in cash or set off against purchases.

# 21. PROPERTY DEVELOPMENT EXPENDITURE

		THE GROUP		THE COMPANY
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
At cost:- Housing development expenditure	7,744	1,310	_	

#### 22. DEPOSITS WITH LICENSED BANKS

	THE GROUP		THE COMPANY		
	2015	2014	2015	2014	
	RM'000	RM'000	RM'000	RM'000	
Deposits with licensed banks	17,104	10,500	17,104	8,249	
Short-term funds	23,031	13,282	23,031	13,282	
	40,135	23,782	40,135	21,531	

Deposits with licensed banks of the Group and the Company amounting to RM14,509,247 [2014 - RM10,499,717] and RM14,509,247 [2014 - RM8,248,471] respectively have been pledged to the bank for credit facilities granted to the Group and the Company.

Short-term funds amounting to RM23,031,043 (2014 - RMNil) represent investments in a highly liquid market and have been pledged to the bank for credit facilities granted to the Group and the Company. This investment is convertible into cash in the short term period and has insignificant risk of changes in value.

The weighted average effective interest rates of the fixed deposits at the end of the reporting year ranged from 2.90% to 7.00% (2014 - 2.61% to 3.31%) per annum. The fixed deposits have maturity periods ranging from 30 to 365 (2014 - 30 to 365) days.

### 23. SHARE CAPITAL

				THE COMPANY
	2015 NUMBI	2014 ER OF SHARE	2015	2014
AUTHORISED	<b>'000</b> '	<b>'000</b>	RM'000	RM'000
Ordinary shares of RM0.15 each Non-cumulative Irredeemable Convertible Preference	2,500,000	2,500,000	375,000	375,000
Shares ("ICPS") of RM0.15 each	700,000	700,000	105,000	105,000
	3,200,000	3,200,000	480,000	480,000
ISSUED AND FULLY PAID-UP:				
Ordinary shares of RM0.15 each: At 1 April Issuance of new shares pursuant to the exercise of warrant Issuance of shares pursuant to private placement	2,040,166 117 	1,576,394 324 463,448	306,025 17 	236,459 49 69,517
At 31 March	2,040,283	2,040,166	306,042	306,025

During the financial year, the Company increased its issued and paid up share capital from RM306,024,826 to RM306,042,413 by the exercise of 117,250 units of Warrant B at an exercise price of RM0.15 each into 117,250 new ordinary shares of RM0.15 each.

All the new shares were issued for cash consideration. The new shares issued rank pari passu in all respects with the existing shares of the Company.

#### Warrants

The movement in the warrants is as follows:-

			NUMBER	OF WARRANTS
	AT			AT
	1.4.2014 '000	ADDITION '000	EXERCISED '000	31.3.2015 '000
Warrants A (2006/2016)	45,317	-	_	45,317
Warrants B (2010/2016)	211,956		[117]	211,839

#### Warrants A

On 24 April 2006, the Company executed a deed poll ("Deed Poll") pertaining to the creation and issuance of 55,251,530 2006/2016 warrants on the basis of three [3] warrants for every fifty [50] existing ordinary shares held in the Company.

The Warrants A were listed on the ACE Market of Bursa Malaysia Securities Berhad.

On 27 June 2006, the Company issued 55,251,530 units of detachable warrants to the shareholders of the Company on the basis of twenty [20] ICPS and three [3] free warrants for every fifty [50] existing ordinary shares of RM0.15 each held in the Company.

A premium of RM0.15 is payable on conversion of each Warrants A into ordinary shares.

The main features of the Warrants A are as follows:-

- a) Each warrant will entitle the registered holder to subscribe for one [1] new ordinary share of par value of RM0.15 each in the Company at an exercise price of RM0.15 each subject to adjustment in accordance with the conditions stipulated in the Deed Poll;
- b) The warrants may be exercised at any time on or before the maturity date falling ten years (2006/2016) from the date of issue of the warrants on 27 June 2006. Warrants not exercised after the exercise period will thereafter lapse and cease to be valid;

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continued

#### 23. SHARE CAPITAL (CONTINUED)

### Warrants A (continued)

- c) The new shares to be issued pursuant to the exercise of the warrants shall, upon allotment and issue, rank pari passu in all respects with the existing ordinary shares of the Company in issue except that they will not be entitled to any dividends, rights, allotment or other distributions, the entitlement date of which is before the allotment and issuance of the new shares; and
- d] The persons to whom the warrants have been granted have no rights to participate in any distribution and/on offer of further securities in the Company until/and unless warrants holders exercise their warrant for new shares.

#### Warrants **B**

On 27 April 2010, the Company issued 212,326,987 units of new six-year warrants [2012/2016] ("Warrants B") to the shareholders of the Company on the basis of three [3] Warrants B for every twenty [20] existing ordinary shares held in the Company at the issue price of RM0.05 per Warrants B.

The Warrants B were listed on the ACE Market of Bursa Malaysia Securities Berhad.

A premium of RM0.15 is payable on conversion of each Warrants B into ordinary shares.

The main features of the Warrants B are as follows:-

- a) Each warrant will entitle the registered holder to subscribe for one [1] new ordinary share of par value of RM0.15 each in the Company at an exercise price of RM0.15 each;
- b) The warrants may be exercised at any time on or before the maturity date falling five years (2012/2016) from the date of issue of the warrants on 27 April 2012. Warrants not exercised after the exercise period will thereafter lapse and cease to be valid;
- c) The new shares to be issued pursuant to the exercise of the warrants shall, upon allotment and issue, rank pari passu in all respects with the existing ordinary shares of the Company in issue except that they will not be entitled to any dividends, rights, allotment or other distributions, the entitlement date of which is before the allotment and issuance of the new shares; and
- d] The persons to whom the warrants have been granted have no rights to participate in any distribution and/on offer of further securities in the Company until/and unless warrants holders exercise their warrant for new shares.

#### 24. SHARE PREMIUM

The share premium is not distributable by way of dividends and may be utilised in the manner set out in Section 60[3] of the Companies Act 1965.

#### **25. TREASURY SHARES**

On 30 November 2013, the Company has 126,424,033 of its own shares as a result of acquiring a new subsidiary, VCB. These shares were purchased by VCB prior to it becoming a Subsidiary to the Company.

Pursuant to Section 17 of the Companies Act 1965 in Malaysia, a corporation cannot be a member of a company which is its holding company. In compliance with this provision, VCB would be required to dispose of its entire investment in the Company within 12 months of the date of acquisition.

However, the Company had on 18 September 2014 disposed of 25% of VCB shares and the equity interest in VCB has reduced from 64.6% to 39.6% and VCB ceased to be the subsidiary of the Company from that day onwards. As such, Section 17 of the Companies Act 1965 in Malaysia are no longer applicable to the Company and all the treasury shares has then been reversed.

#### **26. WARRANTS RESERVE**

The warrants reserve arose from the proceeds from issuance of warrants and is non distributable by way of dividends. Warrants reserve is transferred to share premium upon the exercise of warrants and the warrants reserve in relation to the unexercised warrants at the expiry date of the warrants period will be transferred to retained earnings.

# 27. FAIR VALUE RESERVE

Fair value reserve represents the cumulate of post-acquisition fair value changes, net of tax, of available for sales financial assets until they disposed of.

#### 28. FOREIGN EXCHANGE TRANSLATION RESERVE

The exchange fluctuation reserve arose from the translation of the financial statements of foreign subsidiaries and is not distributable by way of dividends.

#### **29. REVALUATION RESERVE**

The revaluation reserve represented surpluses which arose from the valuation of the property. This reserve is not distributable by way of dividends.

### **30. RETAINED EARNINGS**

Under the single tier tax system, tax on the Company's profits is the final tax and accordingly, any dividends to the shareholders are not subject to tax.

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continued

# **31. HIRE PURCHASE PAYABLES**

		THE GROUP		HE COMPANY
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Minimum hire purchase payments:				
- not later than one year	2,181	4,646	717	840
- later than one year and not later than five years	3,983	9,479	660	1,338
- later than five years	229	197		
	6,393	14,322	1,377	2,178
Less:				
Future finance charges	[622]	[1,837]	[78]	[173]
Present value of hire purchase payables	5,771	12,485	1,299	2,005
The net hire purchase payables are repayable as follows:-				
Current:				
- not later than one year	1,984	3,930	665	744
Non-current:				
- later than one year and not later than five years	3,621	8,374	634	1,261
- later than five years	166	181	-	-
	3,787	8,555	634	1,261
	5,771	12,485	1,299	2,005
	0,771	12,100	1,200	2,000

The hire purchase payables of the Group and of the Company bore effective interest rates ranging from 4.27% to 7.42% (2014 – 2.36% to 7.42%) and 4.27% to 7.42% (2014 - 4.27% to 7.42%) respectively per annum at the end of the reporting period.

# **32. LEASE PAYABLES**

	THE GROUP		THE COMPANY	
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Minimum lease payments:				
- not later than one year	402	257	299	257
- later than one year and not later than five years	426	-	426	
	828	257	725	257
Less: Future finance charges	[44]	[15]	[44]	[15]
Present value of lease payables	784	242	681	242
The net lease payables are repayable as follows:				
Current:				
- not later than one year	382	242	279	242
Non-current:				
- later than one year and not later than five years	402	-	402	
Present value of lease payables	784	242	681	242

The lease payables of the Group and of the Company bore an effective interest rate of 5.81% (2014 - 5.81%) per annum at the end of the reporting period.

# 33. TERM LOANS

	2015 RM'000	THE GROUP 2014 RM'000 RESTATED	2015 RM'000	THE COMPANY 2014 RM'000 RESTATED
Current portion: - repayable within one year (Note 37)	104,381	83,456	74,878	15,413
Non-current portion: - repayable between one and two years - repayable between two and five years - repayable later than five years	39,885 91,665 31,250	25,327 42,090 70	39,885 91,665 31,250	13,000 25,000 –
	162,800	67,487	162,800	38,000
Total	267,181	150,943	237,678	53,413

Details of the repayment terms are as follows:-

NO.	NUMBER OF MONTHLY INSTALMENT	MONTHLY INSTALMENT AMOUNTS RM'000	COMMENCEMENT DATE OF REPAYMENT	AMOUNT OU 2015 RM'000	TSTANDING 2014 RM'000
1 2 3 4 5	60 # 1 ## @	333 # Full ## @	January 2010 June 2011 June 2015 September 2014 December 2014	- 34,994 108,934 93,750	2,413 51,000 – –
The Company				237,678	53,413
6 7 8 9	55 120 1 1	1,000 34 Full Full	January 2014 January 2010 June 2015 Upon maturity	_ _ 29,503 _	40,000 1,798 19,927 35,805
The Group				267,181	150,943

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continued

#### 33. TERM LOANS (CONTINUED)

# Repayable in 28 quarterly instalments with the first 27 instalments of RM3,250,000 and the last instalment of RM2,250,000.

## Repayable in 19 quarterly instalments with the first 18 instalments of USD1,842,105 and the last instalment of USD1,679,538.
 @ Repayable in 32 quarterly instalments with each instalments of RM3,125,000.

The loans 1 and 8 are secured by an assignment of all the contract proceeds received from certain projects.

The loans 2 and 5 are secured by the fixed and floating charges over all the present and future assets of the Company.

The loans 3 are unsecured.

The loans 4 is secured by the fixed and floating charges over the present and future assets of a subsidiary.

The loans 6, 7 and 9 are secured by the fixed and floating charges over the present and future assets of respective subsidiaries.

The term loans of the Group and of the Company bore effective interest rates ranging from 4.40% to 7.99% (2014 - 5.13 to 7.60%) per annum at the end of the reporting year.

### **34. DEFERRED TAX LIABILITIES**

	THE GROUP		THE COMPANY	
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
At 1 April	16,791	13,534	13,807	13,525
Acquisition of a subsidiary	_	2,916	-	-
Disposal of a subsidiary	[2,984]	-	-	-
Recognised in other comprehensive income:				
- surpluses arising from the revaluation of land and building	-	4,120	-	4,120
Recognised in profit or loss (Note 43)	183	[3,779]	183	[3,838]
At 31 March	13,990	16,791	13,990	13,807
The deferred tax liabilities are attributable to the followings:-				
Deferred tax assets:				
Provision	[3,399]	[2,174]	[3,399]	[2,365]
Other items	[1,209]	[997]	[1,209]	[795]
	[4,608]	(3,171)	[4,608]	(3,160)
Deferred tax liabilities:	E C17	4.074	E C17	7 0 0 7
Accelerated capital allowances Revaluation reserve	5,613 12,985	4,874 15.088	5,613 12,985	3,883 13,084
	12,900		12,903	13,004
	18,598	19,962	18,598	16,967
At 31 March	13,990	16,791	13,990	13,807

### **35. TRADE PAYABLES**

The normal credit terms granted to the Group and the Company range from 30 to 120 days.

### **36. OTHER PAYABLES AND ACCRUALS**

	THE GROUP			THE COMPANY	
	2015	2014	2015	2014	
	RM'000	RM'000	RM'000	RM'000	
Current:	111,849	141,449	79,707	114,807	
Other payables and deposits	112,639	108,763	96,117	94,787	
Accruals	224,488	250,212	175,824	209,594	
Non-Current Other payables	63	29	_	_	

Included in the other payables and accruals of the Group and the Company at the end of the reporting year was an amount of approximately RM61 million (2014 – RM55 million) being advance received from contract customer.

# **37. SHORT-TERM BORROWINGS**

	THE GROUP			THE COMPANY		
	2015 RM'000	2014 RM'000 RESTATED	2015 RM'000	2014 RM'000 RESTATED		
Bankers' acceptances Trade loans Revolving loans (unsecured) Term loans (Note 33)	79,324 91,445 39,998 104,381	94,261 91,598 10,000 83,456	79,324 90,829 39,998 74,878	76,462 87,469 10,000 15,413		
	315,148	279,315	285,029	189,344		

The bankers' acceptances and trade loans bore effective interest rates ranging from 2.40% to 8.10% (2014 – 2.40% to 8.10%) and 2.74% to 6.44% (2014 – 2.76% to 5.51%) per annum respectively at the end of the reporting year.

At the end of the reporting date, the bankers' acceptances are secured by:-

- (a) a debenture creating fixed and floating charges over all the present and future assets of the Company;
- (b) a facility agreement executed between the customers and the bank; and
- [c] a letter of undertaking from the Group and the Company to effect the Deed of Assignment on future contracts.

At the end of the reporting date, the trade loans are secured by:-

- (a) a debenture creating fixed and floating charges over all the present and future assets of the Company; and
- (b) a letter of undertaking from the Group and the Company to effect the Deed of Assignment on future contracts.

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# **38. BANK OVERDRAFTS**

The effective interest rates as the reporting date range from 6.60% to 8.10% per annum.

	THE GROUP		THE COMPANY	
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Bank overdrafts:				
- secured	-	3,671	-	-
- unsecured		20,122		20,122
	_	23,793		20,122

In the previous financial year, a bank overdrafts of the Group were secured and granted on the undertaking that a subsidiary will not pledge or execute any charges on its assets, other than those assets under hire purchase.

### **39. NET ASSETS PER ORDINARY SHARE**

The net assets per ordinary share is calculated based on the total equity attributable to owners of the Company at the end of the reporting period divided by the number of ordinary shares in issue, net of treasury shares at the end of the reporting period and is calculated as follows:-

	2015	2014
Net assets (RM'000)	546,862	550,141
Number of ordinary shares of RM0.15 each, issued and fully paid-up ('000) Number of treasury shares held by a subsidiary ('000)	2,040,283	2,040,166 [126,424]
	2,040,283	1,913,742
Net assets per ordinary share (sen)	26.80	28.75

# 40. REVENUE

	THE GROUP		THE COMPANY		
	2015	2014	2015	2014	
	RM'000	RM'000	RM'000	RM'000	
Sale of goods	273,292	231,197	169,316	185,683	
Contract revenue (Note 16)	291,199	342,040	270,034	287,213	
	564,491	573,237	439,350	472,896	

# 41. COST OF SALES

Details of the cost of sales are as follows:-

	THE GROUP		THE COMPANY		
	2015	2014	2015	2014	
	RM'000	RM'000	RM'000	RM'000	
Cost of inventories sold	227,842	207,818	131,735	146,758	
Contract costs (Note 16)	223,504	233,275	213,458	203,549	
	451,346	441,093	345,193	350,307	

# 42. (LOSS)/PROFIT BEFORE TAXATION

	THE GROUP THE CO			
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
[Loss]/Profit before taxation is arrived at after charging/ [crediting]:-				
Allowance for impairment loss on investment in a subsidiary (Writeback)/Allowance for impairment loss on amount	-	-	14,569	15,957
due from related parties	14	[89]	14	[89]
Allowance for impairment loss on receivables	28,253	1,674	9,462	389
Allowance for impairment loss on amount due from subsidiaries	-	-	21,390	-
Allowance for impairment of goodwill	5,714	829	-	-
Allowance for impairment of property, plant and equipment	-	2,776	-	-
Amortisation of concession assets	9,542	6,772	719	501
Amortisation of intellectual properties	2,887	2,400	2,604	2,400
Audit fee				
- for the current financial year	354	232	140	110
- under/(over)provision in the previous financial year	65	[3]	20	-
Bad debts written off	-	-	5,035	-
Depreciation of property, plant and equipment	18,007	22,429	9,382	9,168
Directors' remuneration	1 0 0 0	1 407	1 0 0 0	1 407
- salaries and other remuneration	1,229	1,423	1,229	1,423
- defined contribution plans Directors' fee	147 740	171 652	147 740	171 652
Interest expense:	740	052	/40	052
- bank overdraft	439	1.065	439	723
- bankers' acceptances	4,236	5,587	4,220	5,270
- hire purchase and lease	502	446	189	184
- loans	20,893	14.543	15,354	9.552
Inventories written down	3,990	4,677	3,990	2,122
Lease rentals	2.141		-	
Prepayment written off	1,832	-	1,832	_
Property, plant and equipment written off	117	859	_	-
Provision for foreseeable losses	-	1,851	-	1,851
Rental expenses	4,482	4,118	725	495
Research and development expenses	443	555	443	555
Staff costs				
- salaries and other remuneration	74,126	75,897	35,240	48,493
- defined contribution plans	6,847	6,110	3,231	3,579
Investment in associates written off	12	-	12	-
Dividend income	-	-	(120)	(171)
[Gain]/Loss on disposal of plant and equipment	8,791	(18)	[1]	(78)
(Gain)/Loss on foreign exchange:				
- realised	(837)	3,481	[692]	[3,488]
- unrealised	(14,237)	[4,040]	(18,568)	(3,125)
Gain on disposal of investment in subsidiaries	(2,907)	-	-	-
Interest income	(2,851)	(825)	(2,821)	(596)
Negative goodwill	(1 ( ( 7 )	(215)	- (1 1)	- () 757)
Rental income	(1,667)	(652)	(1,551)	(2,357)
Writeback of impairment loss on investment in associates	[1,000]		[1,000]	

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continued

# **43. INCOME TAX EXPENSE**

	THE GROUP		THE COMPANY	
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Current tax - for the financial year	7.402	19.060	5.818	16.739
- under/[over]provision in the previous financial year	[1,140]	1,298	[1,122]	1,742
	6,262	20,358	4,696	18,481
Deferred tax [Note 12 and Note 34]				
- for the financial year	183	[3,908]	183	[3,838]
	6,445	16,450	4,879	14,643

A reconciliation of income tax expense applicable to the [loss]/profit before taxation at the statutory income tax rate to income tax expense at the effective income tax rate of the Group and the Company is as follows:

	THE GROUP		THE COMPANY	
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
[Loss]/Profit before taxation	[17,253]	35,085	[371]	39,160
Tax at the statutory tax rate Non-taxable income Non-deductible expenses Under/(Over) provision in the previous financial year	(4,313) (6,241) 15,094	8,771 [383] 6,977	[93] [6,241] 13,960	9,790 (279) 7,140
- current tax Deferred tax assets not recognised during the financial year Tax incentive	(1,140) 4,670 (1,625)	1,298 5,778 (5,991)	(1,122) 	1,742 - (3,750)
Tax expense for the financial year	6,445	16,450	4,879	14,643

#### 44. (LOSS)/EARNINGS PER ORDINARY SHARE

The basic [loss]/earnings per ordinary share is arrived at by dividing the Group's [loss]/profit attributable to the owners of the Company of [RM20,892,746] [2014 - RM23,285,687] by the weighted average number of ordinary shares in issue, computed as follows:-

	THE GROUP		
	2015	2014	
[Loss]/Profit attributable to owners of the Company (RM'000)	[20,892]	23,286	
Weighted average number of ordinary shares:- Issued ordinary shares at 1 April ('000) Effect of shares issued under Warrants exercised ('000) Effect of shares issued under private placement ('000) Effect of treasury shares ('000)	2,040,166 2 	1,576,394 12 156,990 [42,141]	
Weighted average number of ordinary share at 31 March ('000)	2,040,168	1,691,255	
Basic (loss)/earnings per share (sen)	(1.02)	1.38	
The diluted earnings per ordinary share is computed as follows:-			
[Loss]/Profit attributable to owners of the Company (RM'000)	[20,892]	23,286	
Weighted average number of ordinary shares ('000) Adjustment for assumed exercise of Warrants A ('000) Adjustment for assumed exercise of Warrants B ('000) Effect of treasury shares ('000)		1,733,397 31,156 145,936 [42,141]	
Weighted average number of ordinary share at 31 March ('000)		1,868,348	
Diluted earnings per share (sen)	N/A *	1.25	

\* The diluted loss per ordinary share is not presented as it has no dilutive effect.

### 45. ACQUISITION AND DISPOSAL OF SUBSIDIARIES AND ASSOCIATES

# (a) Acquisition of issued and paid-up share capital of Seri Stamford College Sdn Bhd (formerly known as Stamford College (PJ) Sdn Bhd) and Stamford College (Malacca) Sdn Bhd

The Company had on 26 May 2014 paid the consideration sum of RM2,250,000, being the balance sum of the total cash consideration of RM2,500,000 for the acquisition of 51% of the fully paid-up ordinary shares of Seri Stamford College Sdn Bhd (formerly known as Stamford College (PJ) Sdn Bhd) ("SSC") and Stamford College (Malacca) Sdn Bhd ("SCM"). SSC and SCM hereby became the subsidiaries of the Company and their principal activities are in the field of education.

### (b) Disposal of the entire issued and paid-up share capital of Epoch Energy Technology Sdn Bhd

The Company had on 2 June 2014 entered into a Share Sale Agreement ("Agreement") with Armada Setiajaya Sdn Bhd (Company No: 1090617) for the disposal of its entire 11,257,000 ordinary shares ("Sale Shares") in its subsidiary Epoch Energy Technology Sdn Bhd ("Epoch") for a total cash consideration of RM3,000,000. Consequently, Epoch ceased to be a subsidiary of the Company.

### (c) Divestment of Versatile Creative Berhad of 25% equity interests

IRIS Healthcare Sdn Bhd ("IHSB"), a wholly-owned subsidiary of the Company, had on 18 September 2014 disposed of 27,660,770 ordinary shares of Versatile Creative Berhad ("VCB") to Rica Holdings Sdn Bhd ("RHSB"), representing 25% equity interest in VCB for a disposal consideration of approximately RM15.2 million. Pursuant thereto, the Company equity interests in VCB were diluted from 71,470,815 VCB shares (64.6%) to 43,810,045 VCB shares (39.6%). Accordingly, VCB ceased to be a subsidiary of IHSB.

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continued

#### 45. ACQUISITION AND DISPOSAL OF SUBSIDIARIES AND ASSOCIATES (CONTINUED)

## (d) Acquisition of issued and paid-up share capital of IRIS Global Blue TRS Malaysia Sdn Bhd (formerly known as Global Blue TFS Malaysia Sdn Bhd)

IRIS Information Technology Systems Sdn Bhd ("IITSB"), a wholly owned subsidiary of the Company, had on 10 September 2014 acquired 51% of the issued and fully paid-up shares of RM1.00 each in IRIS Global Blue TRS Malaysia Sdn Bhd ("IGB") (formerly known as Global Blue TFS Malaysia Sdn Bhd) for a total cash consideration of RM51. IGB's day-to-day operations are currently managed by the Global Blue SA, a company incorporated in Switzerland and Global Blue SA holds the remaining 49% equity interests in IGB. IGB is now an associate of the Company and its business activity is to undertake the business of providing the Goods and Services Tax ("GST") Refund Services to foreign travellers in Malaysia.

#### (e) Acquisition of issued and paid-up share capital of Northern Shine Holding Limited

The Company had on 31 October 2014 acquired 10 ordinary shares, representing 100% equity interests in Northern Shine Holdings Limited ("NSH"), a company incorporated under the laws of the British Virgin Island, for a total cash consideration of USD4,950,000 (or equivalent to RM17,577,000). NSH's principal business is involved in investment holding.

### (f) Disposal of IPE Insulation (M) Sdn Bhd

IRIS Koto [M] Sdn Bhd, a subsidiary of the Company, had on 31 March 2015 disposed of its entire shareholdings of 900 ordinary shares representing 90% of the issued and paid-up ordinary shares of IPE Insulation [M] Sdn Bhd ("IPE") for a total cash consideration of RM1,500,000. IPE ceased to be a subsidiary of the Company.

#### (g) Acquisition of Plaman Resources Limited

The Company had on 20 March 2015 completed the acquisition of 700 ordinary shares, representing 70% equity interests in Plaman Resources Limited ("PRL"), a company incorporated in New Zealand, for a total cash consideration of approximately AUD5.65million (or equivalent to RM16,501,192). PRL's principal business is involved in mining business.

The acquisition in item (a) and (g) had the following effect on the Group's assets and liabilities on the acquisition date:

	ACQUIREES' CARRYING AMOUNT RM'000	FAIR VALUE RECOGNISED ON ACQUISITION RM'000
Total assets Total liabilities	25,141 (28,473)	34,144 (28,473)
Fair value of identifiable net assets Non-controlling interests	[3,332]	5,671 [2,401]
Net assets acquired	[3,332]	3,270
Goodwill on acquisition		15,732
Consideration paid, satisfied in cash Less : Cash and cash equivalents acquired		19,002 [179]
Net cash outflow to the Group		18,823

### 45. ACQUISITION AND DISPOSAL OF SUBSIDIARIES AND ASSOCIATES (CONTINUED)

The divestment of VCB as stated in item (c) had the following effect on the Group's assets and liabilities:

Net assets of VCB	31,167
Non-controlling interests	[18,378]
Share of net assets of VCB disposed Gain on disposal of shares in VCB	12,789 2,424
Consideration received, satisfied in cash Add : Cash and cash equivalents disposed	15,213 
Net cash inflow to the Group	18,459

The disposal as stated in item (b) and (f) had the following effect on the Group's assets and liabilities on the acquisition date:

	RM'000
Total assets Total liabilities	9,516 (4,144)
Non-controlling interests	(1,355)
Net assets diposed	4,017
Gain on disposal of shares in Epoch and IPE	483
Consideration received, satisfied in cash Less : Cash and cash equivalents disposed	4,500 [122]
Net cash inflow to the Group	4,378

The acquisition of IGB as an associate and NSH as a wholly-owned subsidiary as stated in items (d) and (e) respectively does not have any material financial impact on profit or loss to the Group on the acquisition date.

## 46. DIVIDEND

Dividend paid and proposed in respect of ordinary shares are as follows:-

	THE GROUP/1	HE COMPANY
	2015 RM'000	2014 RM'000
Paid:-		
First and final tax-exempt dividend in respect of the financial year ended 31 March 2013 of 0.45 sen per ordinary share, paid on 28 November 2013	-	8,867

The Board of Directors do not recommend the payment of any dividend for the current financial year.

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2015

continued

### 47. PURCHASE OF PROPERTY, PLANT AND EQUIPMENT

		THE GROUP	THE COMPANY		
	2015	2014	2015	2014	
	RM'000	RM'000	RM'000	RM'000	
Cost of property, plant and equipment purchased	18,318	33,314	2,393	10,112	
Amount financed through hire purchase and lease	(2,587)	(2,455)	(765)	(185)	
Cash disbursed for purchase of property, plant and equipment	15,731	30,859	1,628	9,927	

### 48. CASH AND CASH EQUIVALENTS

For the purpose of the statements of cash flows, cash and cash equivalents comprise the following:-

		THE GROUP	THE COMPANY		
	2015	2014	2015	2014	
	RM'000	RM'000	RM'000	RM'000	
Deposits with licensed banks (Note 22)	40,135	23,782	40,135	21,531	
Cash and bank balances	63,413	81,670	43,211	66,025	
Less: Deposits pledged as security (Note 22)	(37,540)	(10,500)	[37,540]	[8,248]	
Less: Bank overdrafts (Note 38)	–	(23,793)	—	[20,122]	
	66,008	71,159	45,806	59,186	

## **49. CAPITAL COMMITMENTS**

		THE GROUP	THE COMPANY		
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000	
Approved and contracted for: plant and equipment	12,535	29,497	6,242	5,670	
Approved and not contracted for: - plant and equipment	_	1,719	_	_	

## **50. CONTINGENT LIABILITIES**

- (i) The counter guarantees given to local and foreign banks for Performance Bond issued on behalf of the Company amounted to RM82,615,000 (2014 RM99,936,000).
- (ii) A wholly-owned subsidiary with its joint venture partner in Turkey ("both parties are henceforth known as "JVCO") is defending an action brought by Security General Directorate of Ministry of Interior or Emniyet Genel Mudrlugu [EGM"] in Turkey. If defence against the action is finally unsuccessful, then the estimated potential liability to the JVCO is limited to the total sum of RM9,093,982 which the ICB Group will be liable for 75% of the amount with interest. Detailed information of this litigation case is disclosed in Note 53[a](ii) of this financial statements.

#### 51. RELATED PARTY DISCLOSURES

- [A] Identities of related parties
  - (i) the Company has related party relationships with its subsidiaries and associates as disclosed in Notes 5 and 6 to the financial statements;
  - (ii) the executive directors who are the key management personnel; and
  - (iii) entities controlled by certain key management personnel, directors and/or substantial shareholders.
- [B] In addition to the information detailed elsewhere in the financial statements, the Group and the Company carried out the following significant transactions with related parties during the financial year:

	NOTE	2015 RM'000	THE COMPANY 2014 RM'000
(i)	Subsidiaries		
	IRIS Information Technology Systems Sdn Bhd - Sales - Management fee - Rental income	98,686 240 299	101,031 240 299
	IRIS Agrotech Sdn Bhd - Sales - Purchases - Rental income	111 23,259 908	1,244 22,108 1,281
	IRIS Koto (M) Sdn Bhd - Purchases	1,889	9,968
	IRIS Café Kaseh Sdn Bhd - Purchases	1,106	1,829
	PJT Technology Co. Ltd - Loan to	108,935	_
	IRIS Eco Power Sdn Bhd - Rental income	71	71

			THE GROUP		THE COMPANY
r	NOTE	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
<ul> <li>(ii) Other Related Parties         Imagescan Creative Sdn Bhd ("Imagescan")         - Purchases         The Federal Land Development Authority ("FELDA")         - Purchases     </li> </ul>	[a] [b]	27,893	26,979	- 27,893	379 26,979
MCS Microsystems Sdn Bhd ("MCS") - Purchases - Rental income	[C]	_ 63	12,240 71	- 63	12,240 71
(iii) Key Management Personnel - Short term employee benefits - Defined contribution plans		4,518 541	6,447 773	3,138 375	4,653 558

Note:-

- [a] In financial year 2014, Datuk Tan Say Jim is a director and major shareholder of IRIS Corporation Berhad and has a substantial shareholding in VPB and Imagescan.
- (b) Felda is a major shareholder of IRIS Corporation Berhad.

(c) A company in which Mr Yap Hock Eng is a director and shareholder.

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continued

#### **52. OPERATING SEGMENTS**

Operating segments are prepared in a manner consistent with the internal reporting provided to the Executive Directors as its chief operating decision maker in order to allocate resources to segments and to assess their performance. For management purposes, the Group is organised into business units based on their products and services provided.

The following summary describes the operations in each of the Group's reportable segments:

- (a) Trusted Identification & Payment and Transportation
- [b] Sustainable Development, Food and Agro Technology & Koto Industrialised Building Systems.
- (c) Environment and Renewable Energy
- [d] Other businesses

The Executive Directors assess the performance of the operating segments based on operating profit or loss which is measured differently from those disclosed in the consolidated financial statements.

Income taxes are managed on a group basis and are not allocated to operating segments.

Assets, liabilities and expenses which are common and cannot be meaningfully allocated to the operating segments are presented under unallocated items. Unallocated items comprise mainly investments and related income, loans and borrowings and related expenses, corporate assets (primarily the Company's headquarters) and head office expenses.

Transfer prices between operating segments are at arm's length basis in a manner similar to transactions with third parties.

#### **BUSINESS SEGMENTS**

31.3.2015	TRUSTED IDEN- TIFICATION & PAYMENT AND TRANS- PORTATION RM'000	SUSTAINABLE DEVELOPMENT, FOOD AND AGRO & KOTO INDUSTRIALISED BUILDING SYSTEMS RM'000	ENVIRONMENT & RENEWABLE ENERGY RM'000	PAPER AND PLASTIC PRODUCTS, COLOUR SEPARATION & PRINTING RM'000	EDUCATION RM'000	GROUP RM'000
REVENUE External sales	376,738	115,089	43,865	24,549	4,250	564,491
RESULTS Segment results Unallocated corporate expenses	69,691	(35,768)	[22,073]	(1,290)	(3,976)	6,584 [31,484]
Operating loss Other income Finance costs						[24,900] 38,188 [26,070]
Share of loss in associates						[12,782] [4,471]
Loss before taxation Income tax expense						[17,253] [6,445]
Loss after taxation						[23,698]

## 52. OPERATING SEGMENTS [CONTINUED]

## **BUSINESS SEGMENTS**

31.3.2015	TRUSTED IDEN- TIFICATION & PAYMENT AND TRANS- PORTATION RM'000	SUSTAINABLE DEVELOPMENT, FOOD AND AGRO & KOTO INDUSTRIALISED BUILDING SYSTEMS RM'000	ENVIRONMENT & RENEWABLE ENERGY RM'000	PAPER AND PLASTIC PRODUCTS, COLOUR SEPARATION & PRINTING RM'000	EDUCATION RM'000	OTHERS RM'000	INTER -SEGMENT ELIMINATION RM'000	GROUP RM'000
OTHER INFORMATION								
Segmental assets # Segment	790,520	157,843	295,291	-	38,267	38,486	-	1,320,407
liabilities *	263,763	181,543	218,430	-	54,743	24,607	-	743,085
Capital expenditure Depreciation and	6,676	8,041	8,682	2,223	1,674	-	-	27,296
amortisation	10,792	6,025	12,005	1,295	360	-	_	30,477

<sup>#</sup> Segment assets comprise total current and non-current assets less unallocated assets.
 \* Segment liabilities comprise total current liabilities and non-current liabilities less unallocated liabilities.

## **BUSINESS SEGMENTS**

31.3.2014	TIFICATION & PAYMENT	SUSTAINABLE DEVELOPMENT, FOOD AND AGRO & KOTO INDUSTRIALISED BUILDING SYSTEMS RM'000	ENVIRONMENT & RENEWABLE ENERGY RM'000	INTER -SEGMENT ELIMINATION RM'000	GROUP RM'000
REVENUE External sales	433,991	84,187	37,614	17,445	573,237
RESULTS Segment results Unallocated corporate expenses Operating profit Other income Finance costs Share of loss in associates	104,514	(28,715)	[2,722]	(1,844)	71,233 (21,980) 49,253 7,444 (21,641) 35,056 29
Profit before taxation Income tax expense Profit after taxation					35,085 (16,450) 18,635

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continued

## 52. OPERATING SEGMENTS (CONTINUED)

## **BUSINESS SEGMENTS**

31.3.2014	TRUSTED IDEN- TIFICATION & PAYMENT AND TRANS- PORTATION RM'000	SUSTAINABLE DEVELOPMENT, FOOD AND AGRO & KOTO INDUSTRIALISED BUILDING SYSTEMS RM'000	ENVIRONMENT & RENEWABLE ENERGY RM'000	PAPER AND PLASTIC PRODUCTS, COLOUR SEPARATION & PRINTING RM'000	OTHERS RM'000	INTER -SEGMENT ELIMINATION RM'000	GROUP RM'000
OTHER INFORMATION							
Segmental assets # Segment liabilities * Capital expenditure Depreciation	718,985 237,536 11,482	121,077 127,033 11,718	318,052 226,127 11,924	147,354 80,307 813	955 2,536 –	- - -	1,306,423 673,539 35,937
and amortisation	9,168	4,823	13,226	1,293	190		28,700

<sup>#</sup> Segment assets comprise total current and non-current assets less unallocated assets.

\* Segment liabilities comprise total current liabilities and non-current liabilities less unallocated liabilities.

## **BY GEOGRAPHICAL LOCATION**

31.3.2015	MALAYSIA	OTHERS	GROUP
	RM'000	RM'000	RM'000
Revenue from external customers	309,141	255,350	564,491
Segment assets	1,046,016	274,391	1,320,407
Capital expenditure	14,711	12,585	27,296
BY GEOGRAPHICAL LOCATION			
31.3.2014	MALAYSIA	OTHERS	GROUP
	RM'000	RM'000	RM'000
Revenue from external customers	269,363	303,874	573,237
Segment assets	953,063	353,360	1,306,423
Capital expenditure	24,288	11,649	35,937

## **MAJOR CUSTOMERS**

The following are major customers with revenue equal to or more than 10% of Group revenue:-

	REV	ENUE	SEGMENT			
	2015 2014 RM'000 RM'000		2015 2014 RM'000 RM'000			
Customer A	97,149	94,963	Trusted identification.			
Customer B	69,659	92,489	Trusted identification.			
Customer C		67,244	Sustainable development.			

#### 53. SIGNIFICANT EVENTS DURING THE FINANCIAL YEAR

The significant events during the financial year are as follows:-

#### (a) Material Litigations

#### (i) ICB v. Japan Airlines International Co. Ltd (United States)

IRIS Corporation Berhad ("IRIS") filed a lawsuit on 28<sup>th</sup> November 2006 against Japan Airlines International Co., Ltd ("JAL") in the U.S. District Court, Eastern District of New York alleging direct infringement of IRIS's US Patent No: 6,111,506 entitled "Method of making an Improved Security Identification Document Including Contactless Communication Insert Unit" ("506 Patent"). The 506 Patent contains claims directed to a process for manufacturing a secure electronic passport consisting of computer chip embedded in a multilayered document which contains biographical or biometric data about the passport holder.

IRIS alleged that passports containing these secured electronic computer chips were manufactured outside United States using IRIS' patented process. Use of these passports would therefore constitute direct clear violation of 35 U.S.C. 271(g) which states:-

"Whosoever without authority imports into the United States or offers to sell, sells, or uses within the United States a product which is made by a process patented in the United States shall be liable as an infringer, if the importation, offer to sell, or use of the product occurs during the term of such process patent."

IRIS alleges that 506 Patent infringement by JAL stems from JAL's examination of passenger passports at its terminal in New York's John F Kennedy International Airport ("JFK") and other check-in locations within the USA and IRIS alleged that the passports of JAL passengers were made "Using" their 506 Patent process, that they constitute "Products" as defined by patent laws, and that JAL's inspection of the passports at their terminal constitutes an infringement.

At the time IRIS filed the litigation there was no basis for an action against the US Government, also the "User" of these electronic passports. The Federal Tort Claims Act -28 U.S.C. 1498 (a) states that whenever a person or company manufactures a product or uses a product for the US Government that entity may not be sued but instead a law suit may be brought against the US Government in a special court, i.e. US Court of Federal Claims. However the governing case law at that time of the commencement of the suit held that the statute permitting patent infringement suits against the US Government did not apply to U.S.C. 271(g) type infringement, that is, it did not apply to situations where the product used in the USA had been manufactured outside of USA.

Hence not being permitted to sue the US Government because the passports in issue were manufactured outside of USA and being impractical to sue the individual passport holder, IRIS targeted JAL which used e-passports as their check-in procedures conducted at airport facilities in the USA.

JAL on 1st June 2007 filed a motion to dismiss the action. The District Court agreeing with JAL that there is a conflict of law between the Enhanced Border Security Act 8U.S.C. 1221 which requires all airlines examine passports at checkin facilities in US and Patent laws 35 U.S.C. 271(g) granted the motion to dismiss IRIS' suit. The District Court however concluded that:

- 1. A passport is a "product" under patent laws of USA;
- 2. Reading a passport is a "use";
- 3. 28U.S.C 1948 cannot be used as a "shield" by JAL; and
- 4. Declined to opine on JAL's argument that the Doctrine of Foreign Sovereign Compulsion shields JAL from patent infringement relating to electronic passports.

The Solicitors filed a notice to appeal to the United States Court of Appeals for the Federal Circuit in Washington (2010-1051) but the matter was stayed by virtue of Chapter 15 of the US Bankruptcy Code and also due to the corporate reorganization and outcome of the bankruptcy proceedings in Japan. The JAL bankruptcy proceedings have been terminated and an order was made by the US Bankruptcy Court for the Southern District of New York (SDNY) to close the Chapter 15 case.

On 30<sup>th</sup> December 2013 the Federal Circuit vacated the stay in response to JAL's discharge from the bankruptcy. The hearing of the Appeal was reopened for hearing in the US Court of Appeals for the Federal Circuit in Washington.

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continued

#### 53. SIGNIFICANT EVENTS DURING THE FINANCIAL YEAR [CONTINUED]

The significant events during the financial year are as follows:- (continued)

## (a) Material Litigations (continued)

#### (i) ICB v. Japan Airlines International Co. Ltd (United States) (continued)

The case was fully briefed and parties submitted their respective submissions for argument in open court on 8 September 2014. The United States Government then filed a friend of the court (amicus curiae) brief stating, in essence, that the District Court was incorrect, but nevertheless the case should be dismissed in that the proper defendant is the United States government in light of a change in the law that occurred subsequent to the filing of the appeal. The United States Airlines Industry Association also filed a friend of the court brief agreeing with the position taken by the United States government.

On October 21st 2014 the United States Court of Appeals for the Federal Circuit gave its decision and ruled that JAL's allegedly infringing acts are carried out "for the United States" under 28U.S.C. 1498(a) and affirmed the District Court's decision to dismiss IRIS' suit.

Pursuant to the advice of the US Department of Justice in their amicus brief and our Solicitors, ICB has proceeded on 24<sup>th</sup> February 2015 to file a Complaint against the US Federal Government [Case1:15-cv-00175-EGB] under Section 28 U.S.C. 1498 for reasonable compensation for the unlicensed manufacture and use of ICB's 506 Patent methods, amounts of which shall be based upon the profit ICB would have made had ICB manufactured each of the e-passport inlays that form the subject matter of the suit. By this Complaint, ICB seeks damages based upon the reasonable compensation formula.

On the 27<sup>th</sup> of April 2015 the Defendant, the US Government replied to the Complaint and enclosed a Defense. On 8<sup>th</sup> May 2015, the Defendant filed a Joint Motion to stay the proceedings pending for entry of potential third parties. Order of Stay was granted on even date pending the filing of third party pleadings until 30<sup>th</sup> June 2015 or if a third party submits a pleading or until no later than 30 days after the last third party pleading is submitted.

## (ii) (1) IRIS Technologies (M) Sdn Bhd (2) Kunt Electronic Sanayii ve Ticaret A.S (both parties are henceforth known as "JVCO") vs Security General Directorate of Ministry of Interior or Emniyet Genel Mudurlugu (Turkey)

The Company received the update on the court proceedings of the consolidated Ankara 12<sup>th</sup> Civil Court of First Instance (2009/343) and 23<sup>rd</sup> Civil Court of First Instance Ankara (2010/347) and several merged cases relating thereto from its solicitors in Turkey.

The Company was informed that a decision was declared on 16<sup>th</sup> September 2014 and was duly served on the JVCO on 28<sup>th</sup> January 2015. The Company makes this announcement as soon as the facts and figures in the Judgment which is in the Turkish language is accurately verified and endorsed by its solicitors.

The Judgment declared the following:-

- 1. The JVCO's claim for unlawful termination by EGM and payment for the balance amount of (Turkish Lira) TL6.195.000 (equivalent to RM9,014,221) due to the JVCO for works completed was rejected.
- 2. EGM's claim for the refund of monies paid to the JVCO for the completion of Phase 1 (delivery of hardware and equipment) of the Project to the amount of TL6.195.000 (equivalent to RM9,014,221) was allowed and declared that the JVCO had to return the said amount to EGM with interest.
- 3. The JVCO to pay TL5.053,84 (equivalent to RM7,354) as compensation for loss suffered by EGM.
- 4. EGM's claim of TL49.761,53 (equivalent to RM72,407) as expenses arising from their performance of the contract and loss due to the termination was allowed and the JVCO was ordered to pay the said amount as compensation.

The significant events during the financial year are as follows:- (continued)

## (a) Material Litigations (continued)

## (iii) Stamford College Berhad v. ICB (Kuala Lumpur High Court Case No. 22NCC-126-01/2014)

On 4<sup>th</sup> October 2013, IRIS Corporation Berhad ("IRIS") entered into a Sale and Purchase Agreement ("SPA") with Stamford College Berhad ("SCB") to acquire 382,500 ordinary shares in Stamford College [Malacca] Sdn Bhd ("SCM") and 1,389,990 ordinary shares in Stamford College (PJ) Sdn Bhd for a total purchase consideration of RM2,500,000.00. IRIS paid a deposit of RM250,000 being 10% of the purchase consideration. The payment of the balance purchase price is subject to the fulfilment of all conditions precedent. IRIS alleges that since SCB has not complied with the conditions precedent which has resulted in a breach, the balance purchase price shall not become due and owing to SCB.

On 30<sup>th</sup> January 2014, SCB brought a suit against ICB for the sum of RM2,250,000 being the balance sum of the purchase price under the SPA together with interest and costs. ICB had on 8th February 2014 filed a defence and counterclaim for the sum of RM250,000, which was the deposit paid, and the sum of RM3,380,086.00, which was an advance paid by ICB at the request of SCB.

On 18<sup>th</sup> September 2014, the application for summary judgment filed by SCB on 8th March 2014 and the application to strike out SCB's claim filed by ICB on 9th April 2014 were dismissed with costs of RM3,000 to be borne by the parties filing the applications respectively.

On 18<sup>th</sup> September 2014 as well, the court allowed ICB's application for security for costs filed by ICB on 9th April 2014 with costs of RM3,000 to be borne by SCB. The court directed that SCB deposit RM250,000 into court within 30 days ("Deposit"), that all proceedings are stayed pending the disposal of any appeals save for ICB's counterclaim, and that ICB is granted liberty to file another application to strike out SCB's claim in the event of SCB's non-compliance of the court orders. After the 30 day period, SCB failed to comply with the court's order regarding the Deposit. SCB however has filed a notice of appeal against the court's order and a notice of application for a stay of execution. Court has fixed a case management date on 10<sup>th</sup> February 2015 for SCB's application for a stay of proceeding and ICB's Counterclaim against SCB.

## (iv) IRIS Eco Power Sdn Bhd vs IPSA Group PLC (Court of Appeal, Civil Appeal No.: W-02(IM)(NCC)-781-05/2014)

On I<sup>st</sup> August 2013, IRIS Eco Power Sdn Bhd ("IEPSB") filed a claim in the Kuala Lumpur High Court ("Court") against IPSA Group Plc ("IPSA"), a company registered in England and Wales for a breach of the Sale and Purchase Agreement of 2 Gas Turbine Generating Sets with Ancillary Equipment. IEPSB claimed for the sum of USD3,100,000 being the deposit paid to IPSA, USD500,000 being the purchase price of the shares in Oil Field Services Ltd (a subsidiary of IEPSB) and the sum of RM20,000,000 for loss and damages, together with interest and costs ("Claim"). The Court subsequently granted an order in terms for IEPSB to serve the Claim out of jurisdiction as IPSA is based on the United Kingdom. IEPSB managed to serve the Claim to IPSA.

IPSA then filed an application to challenge the jurisdiction of the Court to determine the dispute in this case. On 25<sup>th</sup> March 2014, the Court struck out IEPSB's Claim with costs of RM30,000 to be paid by IEPSB to IPSA. IEPSB subsequently entered an appeal against this decision to the Court of Appeal on 25<sup>th</sup> March 2014. The file was pending case management until it fixed the hearing for 16<sup>th</sup> April 2015. On this date upon considering the relevant Records of Appeals filed including the respective submissions and hearing of oral submissions of the court of Appeal upheld the decision of the High Court that there was a lack of connecting factors that would allow the Malaysian courts to exercise jurisdiction over the dispute.

IEPSB has been advised by its Solicitors that it may appeal the decision of the Court of Appeal to the Federal Court subject to obtaining the leave of the Federal Court which must be made before 18<sup>th</sup> May 2015. IEPSB has decided to proceed to file the application to obtain the leave of the Federal Court before the 18<sup>th</sup> May 2015 of which was duly filed within the time frame. The Solicitors inform IEPSB that the Federal Court registry has given a Suit Number for the hearing of the Notice of Motion. IEPSB await for the hearing date from the Federal Court.

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continued

#### 53. SIGNIFICANT EVENTS DURING THE FINANCIAL YEAR [CONTINUED]

The significant events during the financial year are as follows:- (continued)

#### (a) Material Litigations (continued)

#### (v) United Logistics Sdn Bhd vs Stamford College (PJ) Sdn Bhd, Stamford College Berhad and IRIS Corporation Berhad (High Court of Kuala Lumpur, Civil Suit No.: 22NCC 312-08/2014

On 26<sup>th</sup> August 2014, United Logistics Sdn Bhd ("Plaintiff") had filed a Writ of Summons at the High Court of Kuala Lumpur against Stamford College (PJ) Sdn Bhd ("SCPJ"), a subsidiary of IRIS Corporation Berhad ("ICB"), as the Defendant. The Defendant further filed a Third Party Notice on 13<sup>th</sup> October 2014 against Stamford College Berhad ("SCB") hence adjoining SCB under this Writ.

Under the Statement of Claim, the Plaintiff alleges that it had provided 3 friendly loans to SCPJ wherein the First Loan for the amount of RM500,000 was paid on 23<sup>rd</sup> July 2012; the Second Loan on 3rd September 2012 for the sum of RM250,000 and the Third Loan was paid to Maju Institute of Educational Development ("MIED") for the sum RM1,500,000 on the instruction of SCPJ. The total sum claimed by the Plaintiff under the Writ is RM2,224,262.75, interest upon judgement sum at the rate of 5% per annum calculated on a daily basis from the date of filing the writ and costs. The Plaintiff further alleges that ICB had noticed of the 3 friendly loans given to SCPJ before it acquired the 51% shareholding of SCPJ and hence ICB shall be liable to pay the sums loaned by the Plaintiff to SCPJ.

SCB has via its solicitors filed a 4th Party Notice against ICB on 12<sup>th</sup> November 2014 and served the same on ICB. The matter was fixed for several case managements until 5<sup>th</sup> February 2015 when the matter was fixed for hearing of the Third Party's (SCB) application to strike out/set aside the 3<sup>rd</sup> Party Notice. Upon considering the respective written submissions and after hearing the oral submissions of the respective counsels, the Court allowed for the striking out with costs of RM40,000. As a consequence the 4<sup>th</sup> party being ICB was also struck out. ICB shall deem this litigation file resolved and closed.

#### (vi) IRIS Corporation Berhad vs Tan Chin Hwang (High Court of Pulau Pinang Saman Pemula No: 24FC-230-04/2015)

ICB entered into an Equipment Lease Agreement ("Agreement") with IQPR Sdn Bhd ("the Defendant") on 3<sup>rd</sup> May 2011 where a security was given by Mr Tan Chin Hwang to ICB in respect of this Agreement. The Security in question was a charge registered on a piece of land known as GRN 56247 Lot 3635, Bandar Tanjong Bungah, Daerah Timur Laut, Negeri Pulau Pinang ("the Security") The Charge over the Security was registered on 10<sup>th</sup> June 2011 and no other charges exist on the said Security. Due to the Defendant committing several defaults in its obligations under the Agreement, ICB had sent out letters of demand and intent dated 13<sup>th</sup> December 2013 and 6<sup>th</sup> March 2014 stating its intent to enforce its rights over the Security in view of the Defendant's continued breaches. By the same letter ICB terminated the Agreement.

ICB via its solicitors had on 28<sup>th</sup> January 2015 issued a letter enclosing the Form 16D Notice under the National Land Act and the Certificate of Indebtedness on the Defendant which was duly acknowledged receipt by the Defendant personally on 31<sup>st</sup> January 2015. On 2<sup>nd</sup> April 2015 ICB's solicitors filed an Originating Motion pursuant to Seksyen 256 and 257 of the National Land Code 1965 and Orders 31 and 83 of Court Rules 2012. The case was fixed for case management on 11<sup>th</sup> May 2015 and on this date the Defendant's lawyers attended court and requested for additional time to see further instructions from their client in respect of the suit. The case is fixed for further case management on 19<sup>th</sup> August 2015.

#### **54. FINANCIAL INSTRUMENTS**

The Group's activities are exposed to a variety of market risks (including foreign currency risk, interest rate risk and equity price risk), credit risk and liquidity risk. The Group's overall financial risk management policy focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the Group's financial performance.

#### (a) Financial Risk Management Policies

The Group's policies in respect of the major areas of treasury activity are as follows:-

## (i) Market Risk

#### (i) Foreign Currency Risk

The Group is exposed to foreign currency risk on transactions and balances that are denominated in currencies other than Ringgit Malaysia. The currencies giving rise to this risk are primarily Thai Baht, United States Dollar, Euro, Chinese Renminbi, Egyptian Pound, Indian Rupee and Bangla Taka. Foreign currency risk is monitored closely on an ongoing basis to ensure that the net exposure is at an acceptable level. On occasion, the Group enters into forward foreign currency contracts to hedge against its foreign currency risk.

The net unhedged financial assets and liabilities of the Group that are not denominated in RM are as follows:-

The Group 2015	THAI BAHT RM'000	UNITED STATES DOLLAR RM'000	EURO RM'000	CHINESE RENMINBI RM'000	EGYPTIAN POUND RM'000	CANADIAN DOLLAR RM'000	BANGLA TAKA RM'000	OTHERS RM'000
Trade and other receivables Trade and other payables Trade and term loans Cash and bank balances Deposits with licensed banks	11,962 (2,853)  12,695 	144,077 [85,915] [143,668] 20,890 31,765	20,934 [6,251] 	5,354 (22,187) 	1,966  1,780 	1,543  	_ (3,041) _ 57 	914 (2,157) – 8 –
Currency exposure	21,804	(32,851)	17,872	(16,614)	4,233	1,543	[2,984]	(1,235)
The Group 2014	THAI BAHT RM'000	UNITED STATES DOLLAR RM'000	EURO RM'000	CHINESE RENMINBI RM'000	EGYPTIAN POUND RM'000	INDIAN RUPEE RM'000	BANGLA TAKA RM'000	OTHERS RM'000
Trade and other receivables Trade and other payables Trade Ioan Cash and bank balances Deposits with licensed banks	32,038 [4,486] [40,000] 5,209 1,539	157,879 (87,056) (57,940) 25,202 13,282	18,218 (1,087) – 1,565 –	7,353 [14,061] 	1,582  5,648 	2,457 [4] _ _ _	1,927 _ _ _ _	19,933 (419) – – –
Currency exposure	(5,700)	51,367	18,696	(5,566)	7,230	2,453	1,927	19,514

[32]

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16,706

## notes to the financial statements

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2015

continued

## 54. FINANCIAL INSTRUMENTS (CONTINUED)

## (a) Financial Risk Management Policies (continued)

### (i) Market Risk (continued)

(i) Foreign Currency Risk (continued)

Trade and other payables

Cash and bank balances

Deposits with licensed bank

Trade and term loan

Currency exposure

The net unhedged financial assets and liabilities of the Company that are not denominated in RM are as follows:-

The Company	THAI	UNITED STATES		CHINESE	EGYPTIAN		
2015	BAHT RM'000	DOLLAR RM'000	EURO RM'000	RENMINBI RM'000	POUND RM'000	DOLLAR RM'000	OTHERS RM'000
Amount owing by subsidiary	_	142,348	_	24,602	_	_	311
Trade and other receivables	-	144,043	20,934	4	1,966	1,543	661
Trade and other payables	-	[84,617]	[6,174]	[4,724]	-	-	[39]
Trade and term loan	-	[143,668]	-	_	-	-	-
Cash and bank balances	13	20,890	3,189	-	1,780	-	-
Deposits with licensed bank		31,765			487		
Currency exposure	13	110,761	17,949	19,882	4,233	1,543	933
The Company	THAI BAHT	UNITED STATES DOLLAR	EURO	EGYPTIAN POUND	INDIAN RUPEE	BANGLA TAKA	OTHERS
2014	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
Amount owing by subsidiary	88,920	5,809	-	-	-	266	-
Trade and other receivables	-	148,221	18,218	1,582	2,457	1,927	16,738

[85,496]

[57,940]

25,187

13,282

49,063

[351]

1,559

19,426

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5,648

7,230

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2,457

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2,193

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12

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88,932

## 54. FINANCIAL INSTRUMENTS [CONTINUED]

## (a) Financial Risk Management Policies (continued)

## (i) Market Risk (continued)

(i) Foreign Currency Risk (continued)

Foreign currency risk sensitivity analysis

The following table details the sensitivity analysis to a reasonably possible change in the foreign currencies as at the end of the reporting year, with all other variables held constant:-

	2015 INCREASE/ (DECREASE) RM'000	THE GROUP 2014 INCREASE/ (DECREASE) RM'000	2015 INCREASE/ (DECREASE) RM'000	IHE COMPANY 2014 INCREASE/ (DECREASE) RM'000
Strengthened by 10%				
<ul> <li>Thai Baht</li> <li>United States Dollar</li> <li>Euro</li> <li>Chinese Renminbi</li> <li>Egyptian Pound</li> <li>Canadian dollar</li> <li>Bangla Taka</li> <li>Indian Rupee</li> <li>Weakened by 10%</li> </ul>	1,635 [2,464] 1,340 [1,246] 317 116 [224] -	[428] 3,853 1,402 [417] 542 - 145 184	1 8,307 1,346 1,491 317 116 –	6,669 3,680 1,457 
- Thai Baht - United States Dollar - Euro - Chinese Renminbi - Egyptian Pound - Canadian Dollar - Bangla Taka - Indian Rupee	(1,635) 2,464 (1,340) 1,246 (317) (116) 224 –	428 [3,853] [1,402] 417 [542] - [145] [184]	[1] [8,307] [1,346] [1,491] [317] [116] 	(6,669) (3,680) (1,457) – (542) – (164) (184)

## (ii) Interest Rate Risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Group's exposure to interest rate risk arises mainly from interest-bearing financial assets and liabilities. The Group's policy is to obtain the most favourable interest rates available. Any surplus funds of the Group will be placed with licensed financial institutions to generate interest income.

Information relating to the Group's exposure to the interest rate risk of the financial liabilities is disclosed in Note 31, Note 32, Note 33, Note 37 and Note 38 to the financial statements.

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2015

continued

#### 54. FINANCIAL INSTRUMENTS (CONTINUED)

#### (a) Financial Risk Management Policies (continued)

#### (ii) Interest Rate Risk (continued)

Interest rate risk sensitivity analysis

The following table details the sensitivity analysis to a reasonably possible change in the interest rates as at the end of the reporting year with all other variables held constant:-

	2015 INCREASE/ (DECREASE) RM	THE GROUP 2014 INCREASE/ (DECREASE) RM	2015 INCREASE/ (DECREASE) RM	THE COMPANY 2014 INCREASE/ (DECREASE) RM
Effects on (loss)/profit after taxation				
Increase of 100 basis points (bp) Decrease of 100 bp	(1,514) 1,514	(2,470) 2,470	(1,182) 1,182	(1,894) 1,894

### (iii) Equity Price Risk

The Group does not have any quoted investment and hence is not exposed to equity price risk.

## (iv) Credit Risk

The Group's exposure to credit risk, or the risk of counterparties defaulting, arises mainly from trade and other receivables. The Group manages its exposure to credit risk by the application of credit approvals, credit limits and monitoring procedures on an ongoing basis. For other financial assets (including quoted investments, cash and bank balances and derivatives), the Group minimises credit risk by dealing exclusively with high credit rating counterparties.

The Group establishes an allowance for impairment that represents its estimate of incurred losses in respect of the trade and other receivables as appropriate. The main components of this allowance are a specific loss component that relates to individually significant exposures, and a collective loss component established for groups of similar assets in respect of losses that have been incurred but not yet identified. Impairment is estimated by management based on prior experience and the current economic environment.

#### Credit risk concentration profile

The Group's major concentration of credit risk relates to the amounts owing by two [2] customers which constituted approximately 61% of its trade receivables as at the end of the reporting year.

#### Exposure to credit risk

As the Group does not hold any collateral, the maximum exposure to credit risk is represented by the carrying amount of the financial assets as at the end of the reporting year.

## 54. FINANCIAL INSTRUMENTS [CONTINUED]

## (a) Financial Risk Management Policies (continued)

## (iv) Credit Risk (Cont'd)

## Exposure to credit risk [Cont'd]

The exposure of credit risk for trade receivables (including amount owing by subsidiaries and associates) by geographical region is as follows:-

		THE GROUP	THE COMPANY		
	2015	2014	2015	2014	
	RM'000	RM'000	RM'000	RM'000	
Domestic - Malaysia	155,007	101,124	37,724	17,196	
African countries	119,543	120,780	119,472	120,780	
Other Asian countries	16,352	47,855	8,494	39,989	
North American countries	8,316	9,299	8,316	9,299	
European countries	562	1,178	562	1,178	
	299,780	280,236	174,568	188,442	

### Ageing analysis

The ageing analysis of the Group's trade receivables (including amount owing by associates) is as follows:-

	GROSS AMOUNT RM'000	INDIVIDUAL IMPAIRMENT RM'000	COLLECTIVE IMPAIRMENT RM'000	CARRYING VALUE RM'000
31.03.2015 Not past due	59,037	-	-	59,037
Past due:- - less than 3 months - 3 to 6 months - over 6 months	87,862 32,577 135,378	 	_  [4,476]	87,862 32,577 120,304
	314,854	(10,598)	[4,476]	299,780
31.3.2014 Not past due	57,207	-	-	57,207
Past due:- - less than 3 months - 3 to 6 months - over 6 months	101,744 23,481 108,059	 [734] [8,818]	[703]	101,744 22,747 98,538
	290,491	(9,552)	[703]	280,236

At the end of the reporting year, trade receivables that are individually impaired were those in significant financial difficulties and have defaulted on payments. These receivables are not secured by any collateral or credit enhancement.

The collective impairment allowance is determined based on estimated irrecoverable amounts from the sale of goods, determined by reference to past default experience.

Trade receivables that are past due but not impaired

The Group believes that no impairment allowance is necessary in respect of these trade receivables. They are substantially companies with good collection track record and no recent history of default.

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2015

continued

#### 54. FINANCIAL INSTRUMENTS (CONTINUED)

## (a) Financial Risk Management Policies (continued)

#### (iv) Credit Risk (Cont'd)

Ageing analysis (continued)

Trade receivables that are neither past due nor impaired.

A significant portion of trade receivables that are neither past due nor impaired are regular customers that have been transacting with the Group. The Groups uses ageing analysis to monitor the credit quality of the trade receivables. Any receivables having significant balances past due or more than 180 days, which are deemed to have higher credit risk, are monitored individually.

### (v) Liquidity Risk

Liquidity risk arises mainly from general funding and business activities. The Group practises prudent risk management by maintaining sufficient cash balances and the availability of funding through certain committed credit facilities.

The following table sets out the maturity profile of the financial liabilities as at the end of the reporting year based on contractual undiscounted cash flows (including interest payments computed using contractual rates or, if floating, based on the rates at the end of the reporting period):-

CARRYING AMOUNT	CONTRACTUAL UNDISCOUNTED CASH FLOWS	WITHIN 1 YEAR	1-2 YEAR	2 - 5 YEARS	OVER 5 YEARS
RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
79,324	78,297	78,297	_	_	_
39,998	40,519	40,519	-	_	-
91,445	92,464	92,464	-	_	-
267,181	295,950	112,938	45,989	102,945	34,078
5,771	6,393	2,181	1,946	2,132	134
784	828	402	365	61	-
28,691	28,691	28,691	-	-	-
224,488	224,488	224,488	-	-	-
1,927	1,927	1,927			
739,609	769,557	581,907	48,300	105,138	34,212
	AMOUNT RM'000 79,324 39,998 91,445 267,181 5,771 784 28,691 224,488 1,927	CARRYING AMOUNTUNDISCOUNTED CASH FLOWS RM'00079,32478,29739,99840,51991,44592,464267,181295,9505,7716,39378482828,69128,691224,488224,4881,9271,927	CARRYING AMOUNT RM'000UNDISCOUNTED CASH FLOWS RM'000WITHIN 1 YEAR RM'00079,32478,297 39,99840,519 40,51991,44592,464 92,46492,464 92,464267,181295,950 112,938 5,771112,938 6,393 2,181 784 828 402 28,691 224,488224,691 28,691 28,691 224,4881,9271,9271,927	CARRYING AMOUNT CASH FLOWS RM'000WITHIN 1 YEAR RM'0001-2 YEAR RM'00079,32478,29778,29739,99840,51940,51991,44592,46492,464267,181295,950112,93845,9895,7716,3935,7716,3932,18178482840228,69128,691-224,488224,488224,4881,9271,9271,927	CARRYING AMOUNT RM'000UNDISCOUNTED CASH FLOWS RM'000WITHIN 1 YEAR RM'0001-2 YEAR RM'0002-5 YEARS RM'00079,32478,29739,99840,51940,519-91,44592,46492,464-267,181295,950112,93845,9895,7716,3932,1811,94628,69128,69128,691-224,488224,488224,488-1,9271,9271,927-

## (a) Financial Risk Management Policies (continued)

## (v) Liquidity Risk (continued)

The following table sets out the maturity profile of the financial liabilities as at the end of the reporting year based on contractual undiscounted cash flows (including interest payments computed using contractual rates or, if floating, based on the rates at the end of the reporting period):-

THE GROUP 2014	CARRYING AMOUNT RM'000	CONTRACTUAL UNDISCOUNTED CASH FLOWS RM'000	WITHIN 1 YEAR RM'000	1 - 2 YEAR RM'000	2 - 5 YEARS RM'000	OVER 5 YEARS RM'000
Bank Overdraft	23,793	23,793	23,793	-	-	-
Bankers' acceptances	94,261	94,261	94,261	-	-	-
Revolving loan	10,000	10,000	10,000			
Trade loan	91,598	91,934	91,934	-	-	-
Term Ioan	150,943	162,828	88,380	28,779	45,599	70
Hire purchase payables	12,485	14,323	4,646	4,327	5,152	198
Lease payables	242	257	257	-	-	-
Trade payables	39,553	39,553	39,553	-	-	-
Other payables	250,212	250,212	250,212	-	-	-
Amount owing						
to associates	422	422	422	-	-	-
	673,509	687,583	603,458	33,106	50,751	268

The following table sets out the maturity profile of the financial liabilities as at the end of the reporting year based on contractual undiscounted cash flows (including interest payments computed using contractual rates or, if floating, based on the rates at the end of the reporting period):-

THE COMPANY 31.3.2015	CARRYING AMOUNT RM'000	CONTRACTUAL UNDISCOUNTED CASH FLOWS RM'000	WITHIN 1 YEAR RM'000	1 - 2 YEAR RM'000	2 - 5 YEARS RM'000	OVER 5 YEARS RM'000
Bankers' acceptances	79,324	78,297	78,297	-	-	_
Revolving loans						
(unsecured)	39,998	40,519	40,519	-	-	_
Trade Ioan	90,829	91,857	91,857	-	-	_
Term Ioan	237,678	265,912	82,900	45,989	102,945	34,078
Hire purchases payables	1,299	1,377	717	478	182	_
Lease payables	681	725	299	365	61	_
Trade payables	16,247	16,247	16,247	-	-	_
Other payables	175,824	175,824	175,824	_	_	-
Amount owing to						
associates	1,922	1,922	1,922	-	-	_
Amount owing						
to subsidiaries	213,824	213,824	213,824			
	857,626	886,504	702,406	46,832	103,188	34,078

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2015

continued

## 54. FINANCIAL INSTRUMENTS (CONTINUED)

## (a) Financial Risk Management Policies (continued)

### (v) Liquidity Risk (continued)

The following table sets out the maturity profile of the financial liabilities as at the end of the reporting year based on contractual undiscounted cash flows (including interest payments computed using contractual rates or, if floating, based on the rates at the end of the reporting period):-

THE COMPANY 31.3.2014	CARRYING AMOUNT RM'000	CONTRACTUAL UNDISCOUNTED CASH FLOWS RM'000	WITHIN 1 YEAR RM'000	1 - 2 YEAR RM'000	2 - 5 YEARS RM'000	OVER 5 YEARS RM'000
Bank overdraft	20,122	20,122	20,122			
Bankers' acceptances	76,462	76,302	76,302	_		_
Revolving loan	70,402	70,302	70,302	_		_
[unsecured]	10.000	10,000	10.000	_	_	_
Trade Ioan	87.469	87.805	87.805	-	-	-
Term Ioan	53,413	61,238	18,888	15,436	26,914	-
Hire purchases payables	2,005	2,179	841	697	641	-
Lease payables	242	257	257	-	-	-
Trade payables	24,566	24,566	24,566	-	-	-
Other payables	209,594	209,594	209,594	-	-	-
Amount owing						
to associates	418	418	418	-	-	-
Amount owing						
to subsidiaries	182,070	182,070	182,070			
	666,361	674,551	630,863	16,133	27,555	_

## (b) Capital Risk Management

The Group manages its capital to ensure that entities within the Group will be able to maintain an optimal capital structure so as to support their businesses and maximise shareholders' value. To achieve this objective, the Group may make adjustments to the capital structure in view of changes in economic conditions, such as adjusting the amount of dividend payment, returning of capital to shareholders or issuing new shares.

The Group manages its capital based on debt-to-equity ratio. The Group's strategies were unchanged from the previous financial year. The debt-to-equity ratio is calculated as net debt divided by total equity. Net debt is calculated as borrowings plus trade and other payables less deposits with licensed bank and bank balances.

The debt-to-equity ratio of the Group as at the end of the reporting year was as follows:-

		<b>THE GROUP</b>
	2015	2014
	RM'000	RM'000
Bank overdraft		23,793
	70 704	
Bankers' acceptances	79,324	94,261
Trade loans	91,445	91,598
Revolving loans (unsecured)	39,998	10,000
Term loans	267,181	150,943
Hire purchase payables	5,771	12,485
Lease payables	784	242
Trade payables	28,691	39.553
Other payables and accruals	224,488	250,212
Amount owing to associates and related parties	1,927	422
		422
	739,609	673,509
Lass Deposite with licensed banks		
Less: Deposits with licensed banks	[40,135]	[23,782]
Less: Cash and bank balances	[63,413]	(81,670)
NI	676 061	F 6 0 0 F 7
Net debts	636,061	568,057
Total equity	566,622	607,119
	500,022	007,115
Debt-to-equity ratio	1.12	0.94

Under the requirement of Bursa Malaysia Guidance Note No. 3/2006, the Company is required to maintain its shareholders' equity equal to or not less than the 25% of the issued and paid-up share capital (excluding treasury shares) of the Company. The Company has complied with this requirement.

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2015

continued

## 54. FINANCIAL INSTRUMENTS [CONTINUED]

## (c) Classification Of Financial Instruments

		THE GROUP		THE COMPANY
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Financial assets				
<u>Available-for-sale financial assets</u> Other investments	14,825	7,906	406	406
Loan and receivables financial assets Trade receivables Other receivables and deposits Amount owing by subsidiaries Amount owing by associates Amount owing by related parties Deposits with licensed banks Cash and bank balances	299,780 58,955 – 1,341 119 40,135 63,413	280,236 133,668 - 8 70 23,782 81,670	174,568 35,308 465,905 1,341 119 40,135 43,211	188,442 72,042 291,748 8 70 21,531 66,025
	463,743	519,434	760,587	639,866
Financial liabilities Other financial liabilities Trade payables Other payables and accruals Amount owing to subsidiaries Amount owing to related parties Amount owing to related parties Hire purchase payables Lease payables Bank overdrafts Bankers' acceptances Revolving loans Trade loans Term loans	28,691 224,488 	39,553 250,212 – 422 – 12,485 242 23,793 94,261 10,000 91,598 150,943	16,247 175,824 213,824 1,922 - 1,299 681 - 79,324 39,998 90,829 237,678	24,566 209,594 182,070 418  2,005 242 20,122 76,462 10,000 87,469 53,413
	739,609	673,509	857,626	666,361

## 54. FINANCIAL INSTRUMENTS [CONTINUED]

### (d) Fair Value Information

Other than those disclosed below, the fair values of the financial assets and financial liabilities maturing within the next 12 months approximated their carrying amounts due to the relatively short-term maturity of the financial instrument.

THE GROUP	FINAN	AIR VALUE C CIAL INSTRU IED AT FAIR LEVEL 2 RM'000	JMENTS	FINAN	FAIR VALUE ICIAL INSTRU IRRIED AT FA LEVEL 2 RM'000	UMENTS	TOTAL FAIR VALUE RM'000	CARRYING AMOUNT RM'000
2015								
<u>Financial Liabilities</u> Hire purchase payables Lease payables Bankers' acceptances Revolving Ioans Trade Ioans Term Ioans		- - - - -	- - - -		5,771 784 79,324 39,998 91,445 267,181	- - - -	5,771 784 79,324 39,998 91,445 267,181	5,771 784 79,324 39,998 91,445 267,181
2014 <u>Financial Liabilities</u> Hire purchase payables Lease payables Bank overdraft Bankers' acceptances Revolving Ioan Trade Ioans Term Ioans					12,485 242 23,793 94,261 10,000 91,598 150,943		12,485 242 23,793 94,261 10,000 91,598 150,943	12,485 242 23,793 94,261 10,000 91,598 150,943

<sup>#</sup> The fair value cannot be reliably measured using valuation techniques due to lack of marketability of the unquoted shares.

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2015

continued

## 54. FINANCIAL INSTRUMENTS (CONTINUED)

## (d) Fair Value Information (continued)

THE COMPANY	FINAN	AIR VALUE ( CIAL INSTRU IED AT FAIR LEVEL 2 RM'000	JMENTS	FINAN	AIR VALUE CIAL INSTRUR RRIED AT FA LEVEL 2 RM'000	UMENTS	TOTAL FAIR VALUE RM'000	CARRYING AMOUNT RM'000
2015								
Financial Liabilities Hire purchase payables Lease payables Bank overdraft Bankers' acceptances Revolving Ioans Trade Ioans Term Ioans	- - - - -	- - - -	- - - -	- - - -	1,299 681  79,324 39,998 90,829 237,678		1,299 681  79,324 39,998 90,829 237,678	1,299 681 - 79,324 39,998 90,829 237,678
2014 <u>Financial Liabilities</u> Hire purchase payables Lease payables Bank overdraft Bankers' acceptances Revolving Ioan Trade Ioans Term Ioans	- - - - - -	- - - -	- - - -	- - - - -	2,005 242 20,122 76,462 10,000 87,469 53,413		2,005 242 20,122 76,462 10,000 87,469 53,413	2,005 242 20,122 76,462 10,000 87,469 53,413

\* Comparative fair value information is not presented by levels, by virtue of the exemption given in MFRS 13.

#### 54. FINANCIAL INSTRUMENTS [CONTINUED]

#### (d) Fair Value Information (continued)

The fair values of level 2 above have been determined using the following basis:-

The fair values of hire purchase payables and term loans are determined by discounting the relevant cash flows using interest rates for similar instruments at the end of the reporting period. The interest rates used to discount the estimated cash flows are as follows:-

		GROUP		COMPANY
	2015	2014	2015	2014
	%	%	%	%
Hire purchase payables	4.27 - 7.42	4.27 - 7.96	4.27 - 7.42	4.27 - 7.96
Lease payables	5.81	5.81	5.81	5.81
Bank overdraft	-	6.60 - 8.10	-	8.10
Bankers' acceptances	2.40 - 8.10	2.40 - 8.10	2.40 - 8.10	2.40 - 7.85
Revolving loans	5.29 - 5.31	5.13	5.29 - 5.31	5.13
Trade loans	2.74 - 6.44	2.76 - 5.51	2.74 - 6.44	2.76 - 5.51
Term loans	4.40 - 7.99	5.13 - 7.60	4.40 - 7.99	5.13 - 7.60

### 55. SUPPLEMENTARY INFORMATION – DISCLOSURE OF REALISED AND UNREALISED PROFITS/(LOSSES)

The breakdown of retained earnings of the Group and the Company at the end of reporting year into realised and unrealised profits or losses is presented in accordance with the directive issued by Bursa Malaysia Securities Berhad and prepared in accordance with Guidance on Special Matter No. 1 - Determination of Realised and Unrealised Profits or Losses in the Context of Disclosure Pursuant to Bursa Malaysia Securities Berhad Listing Requirements, as issued by the Malaysian Institute of Accountants, as follows:-

		THE GROUP	THE COMPANY		
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000	
Total retained earnings/(accumulated losses): - realised - unrealised	47,171 (10,765)	91,571 (19,758)	50,134 (10,837)	61,510 (16,963)	
Add:	36,406	71,813	39,297	44,547	
Total share of accumulated losses of associate: - realised - unrealised	[7,832]	1,948			
Less: Consolidation adjustments	28,574 58,986	73,761 49,206	39,297 	44,547	
At 31 March	87,560	122,967	39,297	44,547	

# statistics on shareholdings

AS AT 4 AUGUST 2015

Authorised Share Capital Ordinary Shares of RM0.15 each	:	RM375,000,000
Non-cumulative Irredeemable Convertible Preference Shares of RM0.15 each	:	RM105,000,000
		RM480,000,000
Issued and Fully Paid-Up Share Capital		
Ordinary Shares of RM0.15 each	:	RM306,042,750.60
		RM306,042,750.60

## **DISTRIBUTION OF SHAREHOLDINGS**

## **ORDINARY SHARES**

SIZE OF HOLDINGS	NO. OF HOLDERS	%	NO. OF SHARES	%
1 – 99	60	0 726	2.387	0.000
		0.326		0.000
100 - 1,000	1,151	6.257	828,945	0.040
1,001 – 10,000	7,436	40.428	48,870,774	2.395
10,001 - 100,000	8,170	44.419	310,187,839	15.203
100,001 – 102,014,249 (*)	1,574	8.557	1,164,021,578	57.051
102,014,250 AND ABOVE [**]	2	0.010	516,373,481	25.308
TOTAL	18,393	100	2,040,285,004	100.000

REMARK : \* LESS THAN 5% OF ISSUED SHARES

\*\* 5% AND ABOVE OF ISSUED SHARES

VOTING RIGHTS OF ORDINARY SHARES

: ON SHOW OF HANDS : ON POLL : ONE VOTE FOR EACH SHAREHOLDER : ONE VOTE FOR EACH ORDINARY SHARE

VOTING RIGHTS OF NON-CUMULATIVE IRREDEEMABLE CONVERTIBLE PREFERENCE SHARES : ONE VOTE AT CLASS MEETING

## **DISTRIBUTION OF SHAREHOLDINGS** [CONTINUED]

## WARRANT A

SIZE OF HOLDINGS	NO. OF HOLDERS	%	NO. OF WARRANTS	%
1 – 99	278	19.185	10,949	0.024
100 - 1,000	443	30.572	166,124	0.366
1,001 - 10,000	333	22.981	1,941,200	4.283
10,001 - 100,000	324	22.360	12,101,443	26.703
100,001 – 2,265,872 (*)		4.692	22,313,057	49.237
2,265,873 AND ABOVE [**]	3	0.207	8,784,700	19.384
TOTAL	1,449	100.000	45,317,473	100.000

REMARK : \* LESS THAN 5% OF ISSUED WARRANTS

\*\* 5% AND ABOVE OF ISSUED WARRANTS

## WARRANT B

SIZE OF HOLDINGS	NO. OF HOLDERS	%	NO. OF WARRANTS	%
1 – 99	153	5.664	7,021	0.003
100 - 1,000	181	6.701	123,141	0.058
1,001 – 10,000	979	36.245	5,080,916	2.398
10,001 - 100,000	1,097	40.614	46,165,120	21.792
100,001 – 10,591,823 (*)	291	10.773	160,460,289	75.747
10,591,824 AND ABOVE [**]	0	0.000	0	0.000
TOTAL	2,701	100.000	211,836,487	100.000

REMARK : \* LESS THAN 5% OF ISSUED WARRANTS

\*\* 5% AND ABOVE OF ISSUED WARRANTS

# statistics on shareholdings

AS AT 4 AUGUST 2015

continued

## LIST OF 30 LARGEST SHAREHOLDERS AS AT 4 AUGUST 2015

### **ORDINARY SHARES**

NO.	NAME OF SHAREHOLDERS	NO. OF SHARES	% OF SHARES
1.	FELDA INVESTMENT CORPORATION SDN BHD	262,293,481	12.855
2.	AMSEC NOMINEES (TEMPATAN) SDN BHD		
	PLEDGED SECURITIES ACCOUNT – AMISLAMIC BANK BERHAD		
	FOR FELDA INVESTMENT CORPORATION SDN BHD	254,080,000	12.453
3.	MIDF AMANAH INVESTMENT NOMINEES (TEMPATAN) SDN BHD		
	AMANAH INTERNATIONAL FINANCE SDN BHD FOR TAN SAY JIM	85,084,333	4.170
4.	EB NOMINEES (TEMPATAN) SENDIRIAN BERHAD		
	PLEDGED SECURITIES ACCOUNT FOR VERSATILE PAPER BOXES SDN BHD (JTR)	78,855,667	3.864
5.	MCS MICROSYSTEMS SDN BHD	65,333,333	3.202
6.	MIDF AMANAH INVESTMENT NOMINEES (TEMPATAN) SDN BHD		
	AMANAH INTERNATIONAL FINANCE SDN BHD FOR LEE KWEE HIANG	43,230,000	2.118
7.	HSBC NOMINEES (ASING) SDN BHD		
	EXEMPT AN FOR BNP PARIBAS WEALTH MANAGEMENT SINGAPORE BRANCH		
	(A/C CLIENTS-FGN)	39,280,556	1.925
8.	CITIGROUP NOMINEES (ASING) SDN BHD		
	EXEMPT AN FOR CITIBANK NEW YORK (NORGES BANK 14)	39,068,900	1.914
9.	RAZALI BIN ISMAIL	34,493,333	1.690
10.	AMSEC NOMINESS (TEMPATAN) SDN BHD		
	PLEDGED SECURITIES ACCOUNT FOR VERSATILE CREDIT & LEASING SDN BHD	32,625,458	1.599
11.	VERSATILE PAPER BOXES SDN BHD	23,568,366	1.155
12.	KOPERASI PERMODALAN FELDA MALAYSIA BERHAD	21,999,000	1.078
13.	CITIGROUP NOMINEES (ASING) SDN BHD		
	CBNY FOR DIMENSIONAL EMERGING MARKETS VALUE FUND	20,372,800	0.998
14.	HLIB NOMINEES (TEMPATAN) SDN BHD		
	PLEDGED SECURITIES ACCOUNT FOR TAN SAY JIM	16,648,900	0.816
15.	CHANG CHENG HUAT	13,600,000	0.666
16.	CITIGROUP NOMINEES (ASING) SDN BHD		
	CBNY FOR DFA EMERGING MARKETS SMALL CAP SERIES	12,367,100	0.606
17.	HLIB NOMINEES (TEMPATAN) SDN BHD		
	PLEDGED SECURITIES ACCOUNT FOR TAN SAY JIM (MG0210-328)	10,000,000	0.490
18.	CITIGROUP NOMINEES (ASING) SDN BHD		
	CBNY FOR EMERGING MARKET CORE EQUITY PORTFOLIO DFA		
	INVESTMENT DIMENSIONS GROUP INC	9,652,600	0.473
19.	LIM KIM HUA	9,519,600	0.466
20.	TEY SOON DEE	8,268,900	0.405
21.	ALLIANCEGROUP NOMINEES (TEMPATAN) SDN BHD		
	PLEDGED SECURITIES ACCOUNT FOR CHAI HON WAI (8072204)	6,810,000	0.333
22.	MUHAMAD ALOYSIUS HENG	5,894,000	0.288

## LIST OF 30 LARGEST SHAREHOLDERS AS AT 4 AUGUST 2015 [CONTINUED]

## ORDINARY SHARES (continued)

		NO. OF	
NO.	NAME OF SHAREHOLDERS	SHARES	% OF SHARES
23.	LIEW SZE FOOK	5,500,000	0.269
24.	ALLIANCEGROUP NOMINEES (TEMPATAN) SDN BHD		
	PLEDGED SECURITIES ACCOOUNT FOR BATU BARA RESOURCES CORPORATION SDN BHD	5,000,000	0.245
25.	MAYBANK NOMINEES (TEMPATAN) SDN BHD		
	PLEDGED SECURITIES ACCOUNT FOR WONG SIEW CHAN	4,442,600	0.217
26.	LEE CHONG CHOON	4,329,500	0.212
27.	PUBLIC NOMINEES (TEMPATAN) SDN BHD		
	PLEDGED SECURITIES ACCOUNT FOR NG FAAI @ NG YOKE PEI (SRB/PMS)	4,300,000	0.210
28.	SIM AH SENG	4,200,000	0.205
29.	MAYBANK NOMINEES (TEMPATAN) SDN BHD		
	PLEDGED SECURITIES ACCOUNT FOR TANG SING LING	4,196,000	0.205
30.	ONG YEW BENG	4,050,000	0.198
	TOTAL	1,129,064,427	55.338

## WARRANT A

		NO. OF	
NO.	WARRANT HOLDERS	WARRANTS	%
1.	MAH SIEW SEONG	3,099,400	6.839
2.	MAYBANK SECURITIES NOMINEES (TEMPATAN) SDN BHD		0.000
	PLEDGED SECURITIES ACCOUNT FOR CHAI YENG SUN (MARGIN)	2,855,100	6.300
3.	MAYBANK NOMINEES (TEMPATAN) SDN BHD		
	PLEDGED SECURITIES ACCOUNT FOR TANG SING LING	2,830,200	6.245
4.	LIM HSIU YEN	1,865,200	4.115
5.	MAYBANK SECURITIES NOMINEES (TEMPATAN) SDN BHD		
	PLEDGED SECURITIES ACCOUNT FOR LIM HSIU YEN (REM191)	1,849,000	4.080
6.	MAYBANK NOMINEES [ASING] SDN BHD		
	EXEMPT AN FOR DBS BANK LTD – PRIVATE BANK CLIENTS ACCOUNT		
	(NON-MALAYSIAN) [266268]	1,750,000	3.861
7.	YIP CHENG YUE	1,500,000	3.309
8.	CHEONG MOY FAH	947,300	2.090
9.	NG FAAI @ NG YOKE PEI	830,100	1.831
10.	HLIB NOMINEES (TEMPATAN) SDN BHD		
	PLEDGED SECURITIES ACCOUNT FOR TAN SAY JIM	708,000	1.562
11.	TAN SAY JIM	677,000	1.493
12.	CHENG YEAN YUN @ TAY YAN HOON	559,400	1.234
13.	CIMSEC NOMINEES (TEMPATAN) SDN BHD		
	PLEDGED SECURITIES ACCOUNT FOR LOW WENG KUM (PENANG-CL)	528,700	1.166
14.	AFFIN HWANG NOMINEES (ASING) SDN BHD		
	PLEDGED SECURITIES ACCOUNT FOR MOHAMED YAZID MERZOUK	467,700	1.032
15.	KENANGA NOMINEES (TEMPATAN) SDN BHD		
	PLEDGED SECURITIES ACCOUNT FOR NEOH HOOI SIM	421,200	0.929
16.	KWAN BANG HING	400,000	0.882

# statistics on shareholdings

AS AT 4 AUGUST 2015

continued

## LIST OF 30 LARGEST SHAREHOLDERS AS AT 4 AUGUST 2015 (CONTINUED)

## WARRANT A (continued)

		NO. OF	
NO.	WARRANT HOLDERS	WARRANTS	%
17.	SIVA SHANKAR A/L SINDAMBARAM	372,900	0.822
18.	LEE SIEW CHENG	362,900	0.800
19.	LIM JIT HAI	334,000	0.737
20.	LEE JOO ENG	310,000	0.684
21.	ABDUL RONI BIN ABU BAKAR		0.641
22.	LOO CHAI LAI		0.631
23.	JEANETTE IVY ROBERTSON LOMAX	280,000	0.617
24.	WONG YOON CHOW	275,000	0.606
25.	GAN HOON HOON	246,100	0.543
26.	CITIGROUP NOMINEES (TEMPATAN) SDN BHD		
	PLEDGED SECURITIES ACCOUNT FOR WONG POK SENG (472710)	244,600	0.539
27.	CHANG KIAT CHIN	236,600	0.522
28.	SHANTILAL TISSA HERAT	230,000	0.507
29.	CHAN HUAN HIN	200,000	0.441
30.	CIMSEC NOMINEES (TEMPATAN) SDN BHD		
	CIMB BANK FOR LEW CHUN MING [MK0085]	200,000	0.441
	TOTAL	25,157,250	55.513

## WARRANT B

	NO. OF	
WARRANT HOLDERS	WARRANTS	%
YIP CHENG YUE	7,000,000	3.304
HLIB NOMINEES (TEMPATAN) SDN BHD		
PLEDGED SECURITIES ACCOUNT FOR TAN SAY JIM (MG0210-328)	6,973,834	3.292
LIM HSIU YEN	5,781,400	2.729
AFFIN HWANG NOMINEES (TEMPATAN) SDN BHD		
PLEDGED SECURITIES ACCOUNT FOR TEH POO SENG (M02)	5,600,000	2.643
MAYBANK SECURITIES NOMINEES (TEMPATAN) SDN BHD		
PLEDGED SECURITIES ACCOUNT FOR CHAI YENG SUN (MARGIN)	5,245,500	2.476
TA NOMINEES (TEMPATAN) SDN BHD		
PLEDGED SECURITIES ACCOUNT FOR WONG MING SHYAN	4,207,000	1.985
KENANGA NOMINEES (TEMPATAN) SDN BHD		
PLEDGED SECURITIES ACCOUNT FOR YONG KWEE LIAN	3,000,000	1.416
	YIP CHENG YUE HLIB NOMINEES (TEMPATAN) SDN BHD PLEDGED SECURITIES ACCOUNT FOR TAN SAY JIM (MG0210-328) LIM HSIU YEN AFFIN HWANG NOMINEES (TEMPATAN) SDN BHD PLEDGED SECURITIES ACCOUNT FOR TEH POO SENG (M02) MAYBANK SECURITIES NOMINEES (TEMPATAN) SDN BHD PLEDGED SECURITIES ACCOUNT FOR CHAI YENG SUN (MARGIN) TA NOMINEES (TEMPATAN) SDN BHD PLEDGED SECURITIES ACCOUNT FOR WONG MING SHYAN KENANGA NOMINEES (TEMPATAN) SDN BHD	WARRANT HOLDERSWARRANTSYIP CHENG YUE7,000,000HLIB NOMINEES (TEMPATAN) SDN BHD7,000,000PLEDGED SECURITIES ACCOUNT FOR TAN SAY JIM [MG0210-328]6,973,834LIM HSIU YEN5,781,400AFFIN HWANG NOMINEES (TEMPATAN) SDN BHD7,000,000PLEDGED SECURITIES ACCOUNT FOR TEH POO SENG [M02]5,600,000MAYBANK SECURITIES NOMINEES (TEMPATAN] SDN BHD7,245,500PLEDGED SECURITIES ACCOUNT FOR CHAI YENG SUN [MARGIN]5,245,500TA NOMINEES (TEMPATAN) SDN BHD7,207,000PLEDGED SECURITIES ACCOUNT FOR WONG MING SHYAN4,207,000KENANGA NOMINEES (TEMPATAN] SDN BHD4,207,000

## LIST OF 30 LARGEST SHAREHOLDERS AS AT 4 AUGUST 2015 [CONTINUED]

## WARRANT B (continued)

		NO. OF	
NO.	WARRANT HOLDERS	WARRANTS	%
8.	UOB KAY HIAN NOMINEES (TEMPATAN) SDN BHD		
	PLEDGED SECURITIES ACCOUNT FOR LIM TEONG KIAT	3,000,000	1.416
9.	TAN LIN LAH	2,922,900	1.379
10.	PUBLIC NOMINEES (TEMPATAN) SDN BHD		
	PLEDGED SECURITIES ACCOUNT FOR NG FAAI @ NG YOKE PEI (SRB/PMS)	2,785,000	1.314
11.	MAYBANK SECURITIES NOMINEES (TEMPATAN) SDN BHD		
	PLEDGED SECURITIES ACCOUNT FOR LIM HSIU YEN (REM191)	2,782,800	1.313
12.	GOH KAY CHUAN	2,632,000	1.242
13.	RHB CAPITAL NOMINEES (TEMPATAN) SDN BHD		
	PLEDGED SECURITIES ACCOUNT FOR TEH POO SENG (CEB)	2,450,000	1.156
14.	TEH CHIA HOW	2,140,000	1.010
15.	NG FAAI @ NG YOKE PEI	1,920,700	0.906
16.	MAYBANK NOMINEES (TEMPATAN) SDN BHD		
	PLEDGED SECURITIES ACCOUNT FOR TANG SING LING	1,833,100	0.865
17.	TONG WEE YONG	1,826,100	0.862
18.	TA NOMINEES (TEMPATAN) SDN BHD		
	PLEDGED SECURITIES ACCOUNT FOR YOW FOOK LEONG	1,815,000	0.856
19.	PUBLIC NOMINEES (TEMPATAN) SDN BHD		
	PLEDGED SECURITIES ACCOUNT FOR NG GEOK KUAN (E-SRB)	1,812,000	0.855
20.	KENANGA NOMINEES (TEMPATAN) SDN BHD		
	PLEDGED SECURITIES ACCOUNT FOR TAN SWEE HOE (013)	1,650,000	0.778
21.	YEE SOW YOKE	1,530,000	0.722
22.	LIM CHIN KIONG	1,500,000	0.708
23.	AFFIN HWANG NOMINEES (TEMPATAN) SDN BHD		
	PLEDGED SECURITIES ACCOUNT FOR YAP CHIN KEE (YAP0347C)	1,486,600	0.701
24.	TEH HONG JOO	1,450,000	0.684
25.	CIMSEC NOMINEES (TEMPATAN) SDN BHD		
	EXEMPT AN FOR CIMB SECURITIES (SINGAPORE) PTE LTD (RETAIL CLIENTS)	1,430,000	0.675
26.	LOK MEI FONG	1,376,700	0.649
27.	GOH KAR KEONG	1,287,000	0.607
28.	CHAI YENG SUN	1,250,000	0.590
29.	LEOM CHIT DEIN @ LIM JIT TENG	1,220,000	0.575
30.	YIELDFORCE SDN BHD	1,200,000	0.566
	TOTAL	81,107,634	38.287

# statistics on shareholdings

AS AT 4 AUGUST 2015

continued

## SUBSTANTIAL SHAREHOLDERS AS AT 4 AUGUST 2015

(as per Register of Substantial Shareholders)

## **ORDINARY SHARES**

		NO. OF SHARES			
NO.	SHAREHOLDERS	DIRECT	%	INDIRECT	%
1	FELDA INVESTMENT CORPORATION SDN BHD	516,373,481	25.31	_	_
2	THE FEDERAL LAND DEVELOPMENT AUTHORITY			516,373,481 *	25.31
3	DATUK TAN SAY JIM	111,733,233	5.48	32,625,458*	1.60
4	VERSATILE PAPER BOXES SDN BHD	102,424,033	5.02		_
5	DATO' LEE KWEE HIANG	43,684,142	2.14	102,424,033*	5.02
6	WAN TAK CHUEN	_		102,424,033*	5.02
7	RICA HOLDINGS (M) SDN BHD	_	-	102,424,033*	5.02
8	DATO' CHEW WENG KIT	_	_	102,424,033*	5.02
9	VERSATILE CREATIVE BERHAD		_	102,424,033*	5.02
10	IRIS HEALTHCARE SDN BHD		-	102,424,033*	5.02

\* Deemed interest pursuant to Section 6A of the Companies Act, 1965.

### DIRECTORS' SHAREHOLDINGS AS AT 4 AUGUST 2015

(as per Register of Directors' Shareholdings)

### **ORDINARY SHARES**

		NO. OF SHARES			
NO.	SHAREHOLDERS	DIRECT	%	INDIRECT	%
1	TAN SRI RAZALI BIN ISMAIL	34,551,733	1.69	-	-
2	YAM TUNKU DATO' SERI SHAHABUDDIN				
	BIN TUNKU BESAR BURHANUDDIN	-	_	# 5,535,333	0.27
3	DATUK TAN SAY JIM	111,733,233	5.48	* 32,625,458	1.60
4	DATO' HAMDAN BIN MOHD HASSAN				_
5	DATO' EOW KWAN HOONG	1,593,333	0.08		_
6	SYED ABDULLAH BIN SYED ABD KADIR	466,666	0.02		_
7	CHAN FEOI CHUN				_
8	DATUK NOOR EHSANUDDIN BIN				
	HJ MOHD HARUN NARRASHID	-	-	-	-
9	DATUK NIK AZMAN BIN MOHD ZAIN				_

# Deemed interest by virtue of the shares held by YAM Tunku Dato' Seri Shahabuddin Bin Tunku Besar Burhanuddin's spouse.

\* Deemed interest pursuant to Section 6A of the Companies Act, 1965.

## **DIRECTORS'SHAREHOLDINGS** AS AT 4 AUGUST 2015 (CONTINUED) (as per Register of Substantial Shareholders)

## WARRANT A

		NO OF WARRANT			
NO.	WARRANT HOLDER	DIRECT	%	INDIRECT	%
1	TAN SRI RAZALI BIN ISMAIL	-	_	-	-
2	YAM TUNKU DATO' SERI SHAHABUDDIN				
	BIN TUNKU BESAR BURHANUDDIN	-	-	# 280,000	0.62
3	DATUK TAN SAY JIM	1,385,000	3.06	-	-
4	DATO' HAMDAN BIN MOHD HASSAN	-	-	-	-
5	DATO' EOW KWAN HOONG	-	-	-	_
6	SYED ABDULLAH BIN SYED ABD KADIR	19,999	0.04	-	_
7	CHAN FEOI CHUN	1,800	0.00	-	-
8	DATUK NOOR EHSANUDDIN BIN				
	HJ MOHD HARUN NARRASHID	-	-	-	-
9	DATUK NIK AZMAN BIN MOHD ZAIN			_	_

# Deemed interest by virtue of the shares held by YAM Tunku Dato' Seri Shahabuddin Bin Tunku Besar Burhanuddin's spouse.

## WARRANT B

		NO OF WARRANT			
NO.	WARRANT HOLDER	DIRECT	%	INDIRECT	%
1	TAN SRI RAZALI BIN ISMAIL	1,000,000	0.47		
2	YAM TUNKU DATO' SERI SHAHABUDDIN				
	BIN TUNKU BESAR BURHANUDDIN	-	_	-	-
3	DATUK TAN SAY JIM	6,973,834	3.29	-	
4	DATO' HAMDAN BIN MOHD HASSAN	-	-	-	
5	DATO' EOW KWAN HOONG	250,000	0.12	-	
6	SYED ABDULLAH BIN SYED ABD KADIR	49,999	0.02	-	
7	CHAN FEOI CHUN	-	-	-	
8	DATUK NOOR EHSANUDDIN BIN				
	HJ MOHD HARUN NARRASHID	-	_	-	-
9	DATUK NIK AZMAN BIN MOHD ZAIN		-	_	_

IRIS CORPORATION BERHAD (302232-X) (Incorporated in Malaysia) notice of twenty-first annual general meeting NOTICE IS HEREBY GIVEN that the Twenty-First Annual General Meeting of the Company will be held at Plaza Ballroom, Lower Lobby, Parkroyal Hotel, Jalan Sultan Ismail, 50250 Kuala Lumpur on Tuesday, 22 September 2015 at 11 a.m. to transact the following businesses:-

AGENDA

OR	RDINARY BUSINESS	
1.	To receive the Audited Financial Statements for the financial year ended 31 March 2015 together with the Reports of the Directors and Auditors thereon.	(Please see Note 2)
2.	To re-elect the following Directors who retire pursuant to the Company's Articles of Association:	
	Article 86 (i) Dato' Hamdan Bin Mohd Hassan (ii) Chan Feoi Chun <b>(Please see Note 3)</b>	(Resolution 1) (Resolution 2)
	Article 93 (i) Datuk Noor Ehsanuddin Bin Hj Mohd Harun Narrashid (ii) Datuk Nik Azman Bin Mohd Zain	(Resolution 3) (Resolution 4)
3.	To approve the payment of Directors' Fees for the financial year ended 31 March 2015.	(Resolution 5)
4.	To appoint Auditors and to authorise the Directors to fix their remuneration.	(Resolution 6)
	Notice of Nomination pursuant to Section 172[11] of the Companies Act, 1965, a copy of which is annexed hereto and marked "Annexure A" has been received by the Company for the nomination of Messrs Baker Tilly Monteiro Heng who have given their consent to act, for appointment as Auditors, and of the intention to move the following motion to be passed as an Ordinary Resolution:-	
	"THAT Messrs Baker Tilly Monteiro Heng, having consented to act, be and are hereby appointed as Auditors of the Company in place of the retiring auditors, Messrs Crowe Horwath, and to hold office until the conclusion of the next Annual General Meeting AND THAT the Directors be authorised to fix their remuneration."	
SP	ECIAL BUSINESS	
5.	To consider and if thought fit, to pass the following Resolutions in accordance with Section 129(6) of the Companies Act, 1965:-	(Please see Note 3 and Note 4)
	(i) "THAT Tan Sri Razali Bin Ismail, retiring pursuant to Section 129(6) of the Companies Act, 1965, be and is hereby re-appointed as Director of the Company to hold office until the next Annual General Meeting of the Company."	(Resolution 7)
	(ii) "THAT YAM Tunku Dato' Seri Shahabuddin Bin Tunku Besar Burhanuddin, retiring pursuant to Section 129(6) of the Companies Act, 1965, be and is hereby re-appointed as Director of the Company to hold office until the next Annual General Meeting of the Company."	(Resolution 8)

To consider and if thought fit, to pass, with or without modifications, the following Ordinary Resolutions of the Company:-

#### 6 **ORDINARY RESOLUTION I** AUTHORITY TO ISSUE AND ALLOT SHARES PURSUANT TO SECTION 132D OF THE COMPANIES ACT, 1965 (Please see Note 5) (Resolution 9) "THAT, subject always to the Companies Act, 1965, the Articles of Association of the Company and approval of any other governmental and/or regulatory authorities, where such approval is required, the Directors of the Company be and are hereby authorised and empowered pursuant to Section 132D of the Companies Act, 1965 to issue and allot shares in the Company, at any time and upon such terms and conditions and for such purposes as the Directors may, in their absolute discretion deem fit, provided that the aggregate number of shares issued pursuant to this resolution does not exceed ten percent [10%] of the issued and paid-up share capital of the Company for the time being and that the Directors be and are also empowered to obtain the approval for the listing of and quotation for the additional shares so issued on the Bursa Malaysia Securities Berhad and that such authority shall continue to be in force until the conclusion of the next Annual General Meeting of the Company unless revoked or varied by the Company at a general meeting." 7 **ORDINARY RESOLUTION II** CONTINUATION IN OFFICE AS INDEPENDENT NON-EXECUTIVE DIRECTORS (Please see Note 6) "THAT approval be and is hereby given to Syed Abdullah Bin Syed Abd Kadir who has served as (Resolution 10) (i) an Independent Non-Executive Director of the Company for a cumulative term of more than nine years, to continue to act as an Independent Non-Executive Director of the Company." (ii) "THAT subject to the passing of Resolution 8 above, approval be and is hereby given to YAM Tunku (Resolution 11) Dato' Seri Shahabuddin Bin Tunku Besar Burhanuddin who has served as an Independent Non-Executive Director of the Company for a cumulative term of more than nine years, to continue to act as an Independent Non-Executive Director of the Company." **ORDINARY RESOLUTION III** 8 PROPOSED RENEWAL OF SHAREHOLDERS' MANDATE FOR RECURRENT RELATED PARTY (Please see Note 7) TRANSACTIONS OF A REVENUE OR TRADING NATURE (Resolution 12) "THAT approval be and is hereby given to the Company and its subsidiaries ("ICB Group") to enter into and to give effect to the recurrent related party transactions of a revenue or trading nature as specified in Section 2.3.2 of the Circular to Shareholders dated 28 August 2015, provided that such arrangements and/or transactions which are necessary for ICB Group's day-to-day operations are undertaken in the ordinary course of business, at arm's length basis, on normal commercial terms and transaction prices which are not more favourable to the related parties than those generally available to the public and not detrimental to the minority shareholders of the Company (hereinafter referred to as the "Proposed Renewal of Shareholders' Mandate"]. THAT the Proposed Renewal of Shareholders' Mandate shall only continue to be in force until: the conclusion of the next Annual General Meeting ("AGM") of the Company at which time it will (i) lapse, unless by a resolution passed at the said AGM, the authority is renewed; (ii) the expiration of the period within which the next AGM after the date it is required to be held pursuant to Section 143[1] of the Companies Act, 1965 ("Act") [but must not extend to such extension as may be allowed pursuant to Section 143[2] of the Act]; or (iii) revoked or varied by resolution passed by the shareholders of the Company in general meeting, whichever is earlier. AND THAT the Directors of the Company be and are hereby authorised to complete and do all such acts and things (including executing all such documents as may be required) as they may consider expedient or necessary or in the best interest of the Company to give effect to the Proposed Renewal of Shareholders' Mandate." 9. To transact any other business of which due notice has been given. By Order of the Board.

JOANNE TOH JOO ANN (LS 0008574) YAP SIT LEE (MAICSA 7028098)

Company Secretaries

Kuala Lumpur 28 August 2015

IRIS CORPORATION BERHAD (302232-X) [Incorporated in Malaysia]

## notice of twenty-first annual general meeting

continued

#### NOTES:-

### 1. APPOINTMENT OF PROXY

- [a] A proxy need not be a Member of the Company and the provisions of Section 149[1][b] of the Companies Act, 1965 shall not apply to the Company.
- (b) To be valid, the form of proxy, duly completed must be deposited at the Registered Office at Level 18, The Gardens North Tower, Mid Valley City, Lingkaran Syed Putra, 59200 Kuala Lumpur not less than 48 hours before the time for holding the meeting Provided That in the event the Member(s) duly executes the form of proxy but does not name any proxy, such Member(s) shall be deemed to have appointed the Chairman of the meeting as his/their proxy, Provided Always that the rest of the proxy form, other than the particulars of the proxy have been duly completed by the Member(s).
- (c) A Member entitled to attend and vote is entitled to appoint not more than two (2) proxies to attend and vote at the meeting except where a Member is an authorised nominee as defined under the Securities Industry [Central Depositories] Act, 1991, in which event it may appoint not more than two (2) proxies in respect of each Securities Account it holds in ordinary shares of the Company standing to the credit of the said Securities Account.
- (d) Where a Member of the Company is an exempt authorised nominee which holds ordinary shares in the Company for multiple beneficial owners in one [1] Securities Account ("omnibus account"), there is no limit to the number of proxies which the exempt authorised nominee may appoint in respect of each omnibus account it holds.
- (e) Where a Member or the authorised nominee appoints two [2] proxies, or where an exempt authorised nominee appoints two [2] or more proxies, the appointments shall be invalid unless the proportion of shareholdings to be represented by each proxy is specified in the instrument appointing the proxies.
- (f) The instrument appointing a proxy shall be in writing under the hand of the appointer or of his attorney duly authorised in writing or, if the appointer is a corporation, either under the corporation's common seal or under the hand of an officer or attorney duly authorised.
- (g) A Member shall not be precluded from attending and voting in person at any general meeting after lodging the form of proxy but however such attendance shall automatically revoke the authority granted to the proxy.
- (h) Only members whose names appear in the Record of Depositors as at 15 September 2015 will be entitled to attend, vote and speak at the meeting or appoint proxy[ies] to attend, vote and speak on their behalf.

#### 2. AUDITED FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2015

The Audited Financial Statements is meant for discussion only as an approval from shareholders is not required pursuant to the provision of Section 169[1] of the Companies Act, 1965. Hence, this item on the Agenda is not put forward for voting by shareholders of the Company.

#### 3. RE-ELECTION AND RE-APPOINTMENT OF INDEPENDENT DIRECTORS

In line with the Recommendation 3.1 of the Malaysian Code on Corporate Governance 2012, the Nomination Committee and the Board of Directors had undertaken the annual assessment on the independence of Tan Sri Razali Bin Ismail, YAM Tunku Dato' Seri Shahabuddin Bin Tunku Besar Burhanuddin and Chan Feoi Chun who are seeking for re-election or re-appointment pursuant to the Articles of Association of the Company or Section 129 of the Companies Act, 1965, at the forthcoming Twenty-First Annual General Meeting. The annual assessment had been disclosed in the Corporate Governance Statement of the Company's 2015 Annual Report.

#### 4. RE-APPOINTMENT OF DIRECTORS PURSUANT TO SECTION 129(6) OF THE COMPANIES ACT, 1965

The proposed Resolution 7 and Resolution 8, if passed, will authorise the continuity in office of the Directors (who are over the age of 70 years) until the next Annual General Meeting.

#### 5. AUTHORITY TO ISSUE AND ALLOT SHARES IN GENERAL PURSUANT TO SECTION 132D OF THE COMPANIES ACT, 1965

The proposed Resolution 9 is the renewal of the mandate obtained from the members at the last Annual General Meeting ("the previous mandate"). As at the date of this Notice, the Company did not allot and issue any shares pursuant to the mandate granted to the Directors at the Twentieth Annual General Meeting held on 22 September 2014 as there were no requirement for such fund raising activities.

The proposed Resolution 9, if passed, would provide flexibility to the Directors to undertake fund raising activities, including but not limited to further placement of shares for the purpose of funding the Company's future investment project(s), working capital and/ or acquisition(s), by the issuance of shares in the Company to such persons at any time as the Directors may deem fit provided that the aggregate number of shares issued pursuant to the mandate does not exceed 10% of the issued and paid-up share capital of the Company for the time being, without having to convene a general meeting. This authority, unless revoked or varied by the Company in a general meeting will expire at the conclusion of the next Annual General Meeting of the Company.

#### 6. CONTINUATION IN OFFICE AS INDEPENDENT NON-EXECUTIVE DIRECTORS

Pursuant to the Malaysian Code on Corporate Governance 2012, it is recommended that approval of shareholders be sought in the event the Company intends to retain an Independent Director who has served in that capacity for more than nine years.

The Nomination Committee and the Board of Directors had assessed the independence of Syed Abdullah Bin Syed Abd Kadir and YAM Tunku Dato' Seri Shahabuddin Bin Tunku Besar Burhanuddin and recommended them to continue to act as Independent Non-Executive Directors of the Company based on the following justifications:-

- (i) each of them fulfills the criteria of an Independent Director pursuant to the ACE Market Listing Requirements of Bursa Malaysia Securities Berhad;
- (ii) each of them is familiar with the Company's business operations as he has been with the Company for more than 9 years;
- (iii) each of them has devoted sufficient time and attention to his responsibilities as an Independent Non-Executive Director of the Company; and
- (iv) each of them has exercised due care during his tenure as an Independent Director of the Company and carried out his duty in the interest of the Company and shareholders.

The proposed Resolutions 10 and 11, if passed, will enable Syed Abdullah Bin Syed Abd Kadir and YAM Tunku Dato' Seri Shahabuddin Bin Tunku Besar Burhanuddin to continue to act as Independent Non-Executive Directors of the Company.

## 7. PROPOSED RENEWAL OF SHAREHOLDERS' MANDATE FOR RECURRENT RELATED PARTY TRANSACTIONS OF A REVENUE OR TRADING NATURE

The Ordinary Resolution proposed under Resolution 12, if passed, will allow the Company and its subsidiaries to enter into recurrent related party transactions made on an arm's length basis and on normal commercial terms and which are not detrimental to the interest of the minority shareholders.

Please refer to the Circular to Shareholders dated 28 August 2015 for further information.

## statement accompanying notice of twenty-first annual general meeting

(PURSUANT TO RULE 8.29(2) OF THE LISTING REQUIREMENTS OF BURSA MALAYSIA SECURITIES BERHAD FOR ACE MARKET)

Directors who are standing for re-appointment at the Twenty-First Annual General Meeting are as follows:-

#### 1. Tan Sri Razali Bin Ismail

2. YAM Tunku Dato' Seri Shahabuddin Bin Tunku Besar Burhanuddin

The profiles of the above Directors are set out in the section entitled "Profiles of Directors" on pages 32 to 36 of the 2015 Annual Report.

## annexure A

DATUK TAN SAY JIM 8, Jalan SS2/38 47300 Petaling Jaya Selangor Darul Ehsan

Date: 19 August 2015

The Directors IRIS Corporation Berhad Level 18 The Gardens North Tower Mid Valley City Lingkaran Syed Putra 59200 Kuala Lumpur

Dear Sirs

## RE: NOTICE OF NOMINATION OF MESSRS BAKER TILLY MONTEIRO HENG AS AUDITORS IN PLACE OF THE RETIRING AUDITORS, MESSRS CROWE HORWATH

Pursuant to Section 172(11) of the Companies Act 1965, I, being a shareholder of IRIS Corporation Berhad ("the Company"), hereby give notice of my intention to nominate Messrs Baker Tilly Monteiro Heng for appointment as Auditors of the Company in place of the retiring auditors, Messrs Crowe Horwath and propose the following Ordinary Resolution for tabling at the forthcoming Annual General Meeting of the Company:

"THAT Messrs Baker Tilly Monteiro Heng, having consented to act, be and are hereby appointed as Auditors of the Company in place of the retiring auditors, Messrs Crowe Horwath, and to hold office until the conclusion of the next Annual General Meeting AND THAT the Directors be authorised to fix their remuneration."

Yours faithfully

DATUK TAN SAY JIM

proxy form			,	, PLEASE SPECIFY NUMBER NTED BY EACH PROXY	
Bringing Solutions to Life	NUMBER OF SHARES HELD:	CDS ACCOUNT NO.:	NAME OF PROXY 1:	NAME OF PROXY 2:	
IRIS CORPORATION BERHAD [302232-X] [INCORPORATED IN MALAYSIA]					
I/ We				(FULL NAME IN BLOCK LETTERS)	
NRIC No./Company No		of		· · · · · · · · · · · · · · · · · · ·	
(FULL ADDRESS) being a Member/Members of IRIS CORPORATION BERHAD hereby appoint					
(FULL NAME IN BLOCK LETTERS)					
or failing him,				(FULL ADDRESS)	

(FULL ADDRESS)

or failing him/her, the Chairman of the meeting as my/our proxy to vote for me/us and on my/our behalf, at the Twenty-First Annual General Meeting of the Company to be held at Plaza Ballroom, Lower Lobby, Parkroyal Hotel, Jalan Sultan Ismail, 50250 Kuala Lumpur on Tuesday, 22 September 2015 at 11.00 a.m. and at any adjournment thereof.

NO.	RESOLUTIONS	FOR	AGAINST
1	To re-elect Dato' Hamdan Bin Mohd Hassan, who retires pursuant to Article 86 of the Company's Articles of Association, as Director.		
2	To re-elect Chan Feoi Chun, who retires pursuant to Article 86 of the Company's Articles of Association, as Director.		
3	To re-elect Datuk Noor Ehsanuddin Bin Hj Mohd Harun Narrashid who retires pursuant to Article 93 of the Company's Articles of Association, as Director.		
4	To re-elect Datuk Nik Azman Bin Mohd Zain who retires pursuant to Article 93 of the Company's Articles of Association, as Director.		
5	To approve the payment of Directors' Fees for the financial year ended 31 March 2015.		
6	To appoint Messrs Baker Tilly Monteiro Heng as Auditors of the Company in place of the retiring auditors, Messrs Crowe Horwath and to authorise the Board of Directors to fix their remuneration.		
7	To re-appoint Tan Sri Razali Bin Ismail, who retires pursuant to Section 129[6] of the Companies Act, 1965, as Director.		
8	To re-appoint YAM Tunku Dato' Seri Shahabuddin Bin Tunku Besar Burhanuddin, who retires pursuant to Section 129(6) of the Companies Act, 1965, as Director.		
9	To grant authority to issue and allot shares in general pursuant to Section 132D of the Companies Act, 1965.		
10	To approve Syed Abdullah Bin Syed Abd Kadir to continue to act as an Independent Non-Executive Director.		
11	To approve YAM Tunku Dato' Seri Shahabuddin Bin Tunku Besar Burhanuddin to continue to act as an Independent Non-Executive Director.		
12	Proposed Renewal of Shareholders' Mandate.		

[Please indicate with an "X" in the space provided above how you wish your vote to be cast. If no instruction as to voting is given, the proxy will vote or abstain from voting at his/her discretion.]

As witness my/our hand[s]

Signature of Member[s] /Common Seal

this \_\_\_\_\_ day of \_\_\_\_\_ 2015

Contact Number:

#### NOTES:-

- (a) A proxy need not be a Member of the Company and the provisions of Section 149[1](b) of the Companies Act, 1965 shall not apply to the Company.
- (b) To be valid, the form of proxy, duly completed must be deposited at the Registered Office at Level 18, The Gardens North Tower, Mid Valley City, Lingkaran Syed Putra, 59200 Kuala Lumpur not less than 48 hours before the time for holding the meeting Provided That in the event the Member[s] duly executes the form of proxy but does not name any proxy, such Member[s] shall be deemed to have appointed the Chairman of the meeting as his/their proxy, Provided Always that the rest of the proxy form, other than the particulars of the proxy have been duly completed by the Member[s].
- [c] A Member entitled to attend and vote is entitled to appoint not more than two [2] proxies to attend and vote at the meeting except where a Member is an authorised nominee as defined under the Securities Industry [Central Depositories] Act, 1991, in which event it may appoint not more than two [2] proxies in respect of each Securities Account it holds in ordinary shares of the Company standing to the credit of the said Securities Account.
- (d) Where a Member of the Company is an exempt authorised nominee which holds ordinary shares in the Company for multiple beneficial owners in one
   (1) Securities Account ("omnibus account"), there is no limit to the number of proxies which the exempt authorised nominee may appoint in respect of each omnibus account it holds.
- (e) Where a Member or the authorised nominee appoints two [2] proxies, or where an exempt authorised nominee appoints two [2] or more proxies, the appointments shall be invalid unless the proportion of shareholdings to be represented by each proxy is specified in the instrument appointing the proxies.
- [f] The instrument appointing a proxy shall be in writing under the hand of the appointer or of his attorney duly authorised in writing or, if the appointer is a corporation, either under the corporation's common seal or under the hand of an officer or attorney duly authorised.
- (g) A Member shall not be precluded from attending and voting in person at any general meeting after lodging the form of proxy but however such attendance shall automatically revoke the authority granted to the proxy.
- (h) Only members whose names appear in the Record of Depositors as at 15 September 2015 will be entitled to attend, vote and speak at the meeting or appoint proxy(ies) to attend, vote and speak on their behalf.

#### FOLD HERE

AFFIX POSTAGE HERE

#### THE COMPANY SECRETARIES

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IRIS CORPORATION BERHAD LEVEL 18 THE GARDENS NORTH TOWER MID VALLEY CITY LINGKARAN SYED PUTRA 59200 KUALA LUMPUR

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